

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
General Government											
Moderator											
<i>Salaries</i>											
Elected Salaries	450	450	450	450	450	450	450	450	450	-	-
Total Salaries	450	450	450	-							
<i>Operating</i>											
Travel	25	-	25	-	25	-	25	25	25	-	-
Dues and Memberships	50	20	50	-	50	-	50	50	50	-	-
Total Operating	75	20	75	-	75	-	75	75	75	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Moderator Budget	525	470	525	450	525	450	525	525	525	-	-
Board of Selectmen											
<i>Salaries</i>											
Elected Salaries	23,400	23,400	23,080	23,025	23,400	23,400	23,400	23,400	23,400	-	-
Temporary Part-Time	3,377	3,375	3,486	3,486	5,094	5,085	4,833	5,040	5,040	-	207
Total Salaries	26,777	26,775	26,566	26,511	28,494	28,485	28,233	28,440	28,440	-	207
<i>Operating</i>											
Professional Services	84,672	84,617	66,777	65,086	66,375	66,375	73,820	73,544	73,544	-	(276)
Legal Services	43,624	43,624	62,245	62,245	38,104	38,104	43,000	43,000	43,000	-	-
Office Supplies	2,500	2,500	2,500	2,500	9,069	9,069	2,500	2,500	2,500	-	-
Travel	225	-	-	-	-	-	225	225	225	-	-
Dues and Memberships	13,838	13,838	16,498	16,170	16,924	16,885	17,949	17,601	17,601	-	(348)
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Court Judgments	-	-	43,947	43,947	-	-	-	-	-	-	-
Total Operating	144,859	144,579	191,967	189,948	130,472	130,433	137,494	136,870	136,870	-	(624)
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Selectmen Budget	171,636	171,354	218,533	216,459	158,966	158,918	165,727	165,310	165,310	-	(417)

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Town Manager											
<i>Salaries</i>											
Regular	282,513	282,513	368,040	359,030	399,402	399,396	411,657	442,121	442,121	-	30,464
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Car Allowance	6,000	6,000	9,300	9,300	9,000	9,000	9,000	10,200	10,200	-	1,200
Sick Leave Buy-Back	-	-	22,731	22,731	2,317	2,317	2,300	2,427	2,427	-	127
Annuity	5,000	5,000	5,000	5,000	5,000	5,000	5,000	7,500	7,500	-	2,500
Total Salaries	293,513	293,513	405,071	396,061	415,719	415,714	427,957	462,248	462,248	-	34,291
Water Enterprise Fund Allocation	(7,891)	(7,891)	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(9,668)	(9,668)	-	(1,211)
Sewer Enterprise Fund Allocation	(7,891)	(7,891)	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(9,668)	(9,668)	-	(1,211)
Total Salaries Net of Allocations	277,731	277,731	388,873	379,863	399,521	399,516	411,043	442,912	442,912	-	31,869
<i>Operating</i>											
Professional Services	5,000	5,000	5,180	5,180	24,005	24,005	55,000	68,300	68,300	-	13,300
Communications	1,032	810	1,437	1,436	236	-	-	-	-	-	-
Office Supplies	800	799	800	752	800	769	800	800	800	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Insurance Reimbursement	1,069	-	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	-
Travel	300	-	320	290	500	10	500	500	500	-	-
Dues and Memberships	1,000	1,000	1,000	1,000	1,670	1,670	2,170	2,170	2,170	-	-
Staff Development	-	-	-	-	483	-	500	500	500	-	-
Total Operating	9,201	7,609	10,237	10,158	29,193	27,954	60,470	73,770	73,770	-	13,300
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Town Manager Budget	302,714	301,122	415,308	406,219	444,913	443,668	488,427	536,018	536,018	-	47,591
Total Town Manager Budget Net of Allocations	286,932	285,340	399,110	390,021	428,715	427,470	471,513	516,682	516,682	-	45,169
Finance Committee											
<i>Salaries</i>											
Temporary Part-Time	2,682	2,682	2,515	1,632	2,515	2,253	2,515	2,515	2,515	-	-
Total Salaries	2,682	2,682	2,515	1,632	2,515	2,253	2,515	2,515	2,515	-	-
<i>Operating</i>											
Office Supplies	264	-	264	-	264	-	264	264	264	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	168	-	335	333	345	345	335	335	335	-	-
Staff Development	80	-	80	-	70	-	80	80	80	-	-
Total Operating	512	-	679	333	679	345	679	679	679	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Reserve Fund	-	-	2	-	17,630	-	75,000	75,000	75,000	-	-
Total Finance Committee Budget	3,194	2,682	3,196	1,965	20,824	2,598	78,194	78,194	78,194	-	-

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Town Counsel											
<i>Operating</i>											
Professional Services	168,000	168,000	177,943	177,943	177,512	154,121	150,000	150,000	150,000	-	-
Water Enterprise Fund Allocation	-	-	-	-	-	-	-	-	-	-	-
Sewer Enterprise Fund Allocation	-	-	-	-	-	-	-	-	-	-	-
Total Operating Net of Allocations	168,000	168,000	177,943	177,943	177,512	154,121	150,000	150,000	150,000	-	-
Total Town Counsel Budget	168,000	168,000	177,943	177,943	177,512	154,121	150,000	150,000	150,000	-	-
Total Town Counsel Budget Net Allocations	168,000	168,000	177,943	177,943	177,512	154,121	150,000	150,000	150,000	-	-
Administrative Services											
<i>Salaries</i>											
Regular	60,678	60,677	70,391	70,391	73,985	73,985	77,675	81,667	81,667	-	3,992
Temporary Part-Time	1,074	1,074	337	-	7,684	6,114	7,021	11,032	11,032	-	4,012
Total Salaries	61,752	61,751	70,728	70,391	81,669	80,099	84,696	92,699	92,699	-	8,003
Water Enterprise Fund Allocation	(880)	(880)	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,252)	(1,252)	-	(115)
Sewer Enterprise Fund Allocation	(880)	(880)	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,252)	(1,252)	-	(115)
Total Salaries Net of Allocations	59,992	59,991	68,744	68,407	79,449	77,879	82,422	90,195	90,195	-	7,773
<i>Operating</i>											
Professional Services	600	600	600	600	700	600	700	700	700	-	-
Advertising/Recruiting	1,015	1,015	1,000	700	1,000	775	1,000	1,000	1,000	-	-
Communications	838	822	876	615	60	-	-	-	-	-	-
Postage	20,300	20,300	10,300	10,300	13,600	13,600	13,600	13,600	13,600	-	-
Medical	9,527	9,527	5,000	4,273	19,100	17,797	9,100	9,100	9,100	-	-
Office Supplies	2,300	2,289	1,064	1,014	800	779	800	800	800	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	440	440	440	440	449	449	440	440	440	-	-
Staff Development	84	84	31	31	791	652	300	300	300	-	-
Total Operating	35,104	35,077	19,311	17,973	36,500	34,651	25,940	25,940	25,940	-	-
Water Enterprise Fund Allocation	(201)	(201)	(226)	(226)	(329)	(329)	(389)	(389)	(389)	-	-
Sewer Enterprise Fund Allocation	(201)	(201)	(226)	(226)	(329)	(329)	(389)	(389)	(389)	-	-
Total Operating Net of Allocations	34,702	34,675	18,859	17,521	35,842	33,993	25,162	25,162	25,162	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Administrative Services Budget	96,856	96,828	90,039	88,364	118,169	114,750	110,636	118,639	118,639	-	8,003
Total Administrative Services Budget Net Allocations	94,694	94,666	87,603	85,928	115,291	111,872	107,584	115,357	115,357	-	7,773

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Town Clerk											
<i>Salaries</i>											
Regular	220,744	220,350	230,631	229,607	244,000	244,000	250,950	252,294	252,294	-	1,344
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	440	440	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	221,184	220,790	230,631	229,607	244,000	244,000	250,950	252,294	252,294	-	1,344
<i>Operating</i>											
Repairs and Maintenance	300	35	685	200	800	99	800	800	800	-	-
Leases and Contracts	2,065	1,917	2,065	1,999	2,016	2,016	3,016	3,016	3,016	-	-
Professional Services	7,840	7,540	8,215	8,045	11,300	8,492	13,000	15,800	15,800	-	2,800
Communications	500	-	615	615	675	675	-	-	-	-	-
Office Supplies	1,857	1,761	622	618	1,199	1,199	800	800	800	-	-
Other Equipment	143	143	-	-	-	-	-	-	-	-	-
Travel	200	168	400	319	400	164	400	400	400	-	-
Dues and Memberships	400	395	400	395	425	410	400	400	400	-	-
Staff Development	1,200	479	1,078	711	776	339	1,200	1,200	1,200	-	-
Total Operating	14,505	12,437	14,080	12,902	17,591	12,719	19,616	22,416	22,416	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	31,913	31,913	-	-	-	-	-
Total Capital Outlay	-	-	-	-	31,913	31,913	-	-	-	-	-
Total Town Clerk Budget	235,689	233,227	244,711	242,509	293,504	288,632	270,566	274,710	274,710	-	4,144
Elections/Town Meetings											
<i>Salaries</i>											
Temporary Part-Time	12,076	12,076	25,409	25,409	11,351	10,667	17,150	13,950	13,950	-	(3,200)
Overtime	3,900	3,900	8,671	8,671	4,070	4,070	7,000	5,350	5,350	-	(1,650)
Total Salaries	15,976	15,976	34,080	34,080	15,421	14,737	24,150	19,300	19,300	-	(4,850)
<i>Operating</i>											
Repairs and Maintenance	1,600	1,600	1,600	1,600	1,800	1,000	3,650	3,650	3,650	-	-
Professional Services	5,910	5,910	10,780	10,282	2,858	2,858	7,850	4,850	4,850	-	(3,000)
Office Supplies	850	813	7,546	7,546	992	766	450	450	450	-	-
Staff Development	35	35	126	75	200	-	100	100	100	-	-
Total Operating	8,394	8,357	20,051	19,503	5,850	4,624	12,050	9,050	9,050	-	(3,000)
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Election Budget	24,370	24,333	54,131	53,583	21,271	19,361	36,200	28,350	28,350	-	(7,850)

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Board of Registrars											
<i>Salaries</i>											
Temporary Part-Time	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	-	-
Total Salaries	2,850	2,850	-	-							
<i>Operating</i>											
Office Supplies	600	519	600	538	600	541	600	600	600	-	-
Staff Development	100	-	100	-	100	-	100	100	100	-	-
Total Operating	700	519	700	538	700	541	700	700	700	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Registrars Budget	3,550	3,369	3,550	3,388	3,550	3,391	3,550	3,550	3,550	-	-
Computer Services											
<i>Salaries</i>											
Regular	87,821	87,821	90,018	90,017	92,267	92,267	94,574	98,073	98,073	-	3,499
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Car Allowance	-	-	-	-	3,000	3,000	3,000	3,000	3,000	-	-
Total Salaries	87,821	87,821	90,018	90,017	95,267	95,267	97,574	101,073	101,073	-	3,499
Water Enterprise Fund Allocation	(1,292)	(1,292)	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,466)	(1,466)	-	(82)
Sewer Enterprise Fund Allocation	(1,292)	(1,292)	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,466)	(1,466)	-	(82)
Total Salaries Net of Allocations	85,237	85,237	87,318	87,317	92,499	92,499	94,806	98,141	98,141	-	3,335
<i>Operating</i>											
Leases/Contracts	40,109	38,203	41,861	41,857	41,000	40,999	41,000	41,000	41,000	-	-
PC Maintenance	1,249	1,249	-	-	775	775	1,500	1,500	1,500	-	-
Professional Services	9,490	9,025	9,705	9,705	9,543	9,542	25,500	25,500	25,500	-	-
Communications	1,663	1,546	6,173	5,756	2,230	1,814	-	-	-	-	-
All Other	1,000	1,000	2,895	2,895	5,149	5,149	3,000	3,000	3,000	-	-
Computer Supplies	9,509	9,509	14,202	14,169	15,391	15,389	4,000	4,000	4,000	-	-
Computer Equipment	-	-	-	-	-	-	-	-	14,500	-	14,500
Software	6,140	6,140	4,277	4,277	498	498	4,000	4,000	4,000	-	-
In-State Travel	1,432	1,432	1,324	1,320	30	-	-	-	-	-	-
Dues and Memberships	-	-	-	-	-	-	100	100	100	-	-
Staff Development	-	-	-	-	-	-	1,000	1,000	1,000	-	-
Total Operating	70,594	68,106	80,439	79,979	74,614	74,165	80,100	94,600	94,600	-	14,500
<i>Capital Outlay</i>											
Capital Outlay	45,609	45,609	32,099	31,979	8,000	8,000	8,000	-	-	-	(8,000)
Total Capital Outlay	45,609	45,609	32,099	31,979	8,000	8,000	8,000	-	-	-	(8,000)
Total Computer Services Budget	204,024	201,536	202,556	201,976	177,881	177,431	185,674	195,673	195,673	-	9,999
Total Computer Services Budget Net Allocations	201,440	198,952	199,856	199,276	175,113	174,663	182,906	192,741	192,741	-	9,835
Total General Government	1,210,558	1,202,922	1,410,492	1,392,855	1,417,114	1,363,320	1,489,499	1,550,969	1,550,969	-	61,470
Total General Government Net Allocations	1,190,030	1,182,394	1,389,158	1,371,521	1,395,270	1,341,476	1,466,765	1,525,419	1,525,419	-	58,654

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Finance Department											
Accounting											
<i>Salaries</i>											
Regular Salaries	209,197	207,282	217,053	216,393	228,425	228,420	233,873	182,038	182,038	-	(51,835)
Temp Part-Time Salaries	2,800	2,250	2,800	2,785	-	-	2,800	25,000	25,000	-	22,200
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	211,997	209,532	219,853	219,177	228,425	228,420	236,673	207,038	207,038	-	(29,635)
Water Enterprise Fund Allocation	(5,329)	(5,329)	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,159)	(5,159)	-	663
Sewer Enterprise Fund Allocation	(5,329)	(5,329)	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,159)	(5,159)	-	663
Total Salaries Net of Allocations	201,339	198,874	208,841	208,165	217,003	216,998	225,029	196,720	196,720	-	(28,309)
<i>Operating</i>											
Repairs and Maintenance	1,372	1,084	1,522	859	847	847	1,522	1,360	1,360	-	(162)
Lease and Contracts	1,687	1,687	1,687	1,687	1,687	1,687	1,687	1,681	1,681	-	(6)
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Communications	801	764	821	666	40	-	-	-	-	-	-
Office Supplies	5,129	5,024	2,800	1,533	2,800	2,601	2,800	2,800	2,800	-	-
Computer Equipment/Software	-	-	-	-	2,674	2,576	-	-	-	-	-
Munis Software	161,529	160,849	164,680	164,034	160,965	158,813	156,755	159,720	159,720	-	2,965
Travel	1,344	1,316	2,506	1,624	1,337	1,337	2,506	2,506	2,506	-	0
Dues	595	505	505	375	585	240	585	275	275	-	(310)
Staff Development	4,358	3,848	2,300	1,270	1,470	1,470	2,300	2,300	2,300	-	-
Total Operating	176,815	175,077	176,820	172,048	172,405	169,571	168,155	170,642	170,642	-	2,487
Water Enterprise Fund Allocation	(4,333)	(4,333)	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,266)	(4,266)	-	63
Sewer Enterprise Fund Allocation	(4,333)	(4,333)	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,266)	(4,266)	-	63
Total Operating Net of Allocations	168,149	166,411	168,012	163,240	163,747	160,913	159,497	162,110	162,110	-	2,613
<i>Capital Outlay</i>											
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Accounting Budget	388,811	384,610	396,673	391,226	400,830	397,991	404,828	377,680	377,680	-	(27,148)
Total Accounting Budget Net Allocations	369,487	365,286	376,853	371,406	380,750	377,911	384,526	358,830	358,830	-	(25,696)

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Assessor											
<i>Salaries</i>											
Regular Salaries	206,248	185,564	190,617	190,613	214,611	214,610	227,864	243,946	243,946	-	16,082
Permanent Part-Time Salaries	-	-	-	-	-	-	-	-	-	-	-
Temp Part-Time Salaries	2,610	2,610	2,675	2,675	2,742	2,742	13,542	17,335	17,335	-	3,793
Car Allowance	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	208,858	188,173	193,292	193,288	217,353	217,352	241,406	261,282	261,282	-	19,876
<i>Operating</i>											
Repairs and Maintenance	296	-	300	173	473	-	500	500	500	-	-
Professional Services	40,700	32,247	50,598	41,011	34,690	33,615	39,290	39,420	39,420	-	130
Communications	1,040	688	1,008	688	1,000	480	1,000	600	600	-	(400)
Office Supplies	4,832	4,713	5,335	5,327	4,500	4,500	4,500	4,500	4,500	-	-
Computer Equipment	-	-	5,420	4,500	-	-	-	-	-	-	-
Travel	4,000	2,121	4,239	2,252	4,000	1,995	4,000	4,000	4,000	-	-
Dues and Memberships	400	331	400	400	490	490	475	490	490	-	15
Staff Development	4,492	4,492	6,566	6,525	3,500	3,486	3,500	4,000	4,000	-	500
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Total Operating	55,760	44,592	73,867	60,877	48,653	44,566	53,265	53,510	53,510	-	245
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Assessor Budget	264,618	232,766	267,159	254,165	266,006	261,918	294,671	314,792	314,792	-	20,121

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Treasurer/Collector											
<i>Salaries</i>											
Regular Salaries	344,089	344,089	363,423	363,406	365,027	365,026	383,619	400,138	400,138	-	16,519
Permanent Part-Time Salaries	-	-	-	-	-	-	-	-	-	-	-
Temp Part-Time Salaries	-	-	-	-	-	-	-	-	-	-	-
Overtime	41	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy-Back	-	-	18,166	18,165	-	-	-	-	-	-	-
All Other	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	344,130	344,089	381,589	381,572	365,027	365,026	383,619	400,138	400,138	-	16,519
Water Enterprise Fund Allocation	(23,216)	(23,216)	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(27,398)	(27,398)	-	(1,529)
Sewer Enterprise Fund Allocation	(23,216)	(23,216)	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(27,398)	(27,398)	-	(1,529)
Total Salaries Net of Allocations	297,698	297,657	333,401	333,384	314,399	314,398	331,881	345,342	345,342	-	13,461
<i>Operating</i>											
Leases and Contracts	1,790	1,790	1,795	1,790	1,786	2,181	2,000	2,500	2,500	-	500
Professional Services	148,048	108,532	76,701	72,668	84,788	77,060	65,500	64,525	64,525	-	(975)
Office Supplies	13,476	8,705	13,522	7,976	11,048	5,902	9,450	10,420	10,420	-	970
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Travel	700	925	676	784	1,000	2,920	1,390	3,030	3,030	-	1,640
Dues and Memberships	530	620	760	795	760	795	765	605	605	-	(160)
Staff Development	390	325	390	459	450	1,377	390	1,040	1,040	-	650
Total Operating	164,934	120,898	93,844	84,472	99,832	90,235	79,495	82,120	82,120	-	2,625
Water Enterprise Fund Allocation	(16,493)	(16,493)	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(8,212)	(8,212)	-	(262)
Sewer Enterprise Fund Allocation	(16,493)	(16,493)	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(8,212)	(8,212)	-	(262)
Total Operating Net of Allocations	131,948	87,912	76,414	67,042	82,326	72,729	63,595	65,696	65,696	-	2,101
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	10,195	10,195	-	-	-	-	-
Total Capital Outlay	-	-	-	-	10,195	10,195	-	-	-	-	-
Total Treasurer/Collector Budget	509,064	464,988	475,433	466,044	475,054	465,456	463,114	482,258	482,258	-	19,144
Total Treasurer/Collector Budget Net Allocations	429,646	385,570	409,815	400,426	406,920	397,322	395,476	411,038	411,038	-	15,562
Total Finance Department	1,162,493	1,082,363	1,139,265	1,111,435	1,141,889	1,125,365	1,162,613	1,174,730	1,174,730	-	12,117
Total Finance Department Net Allocations	1,063,751	983,621	1,053,827	1,025,997	1,053,675	1,037,151	1,074,673	1,084,660	1,084,660	-	9,987

General Fund Budget Classification	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Community Services											
Cable Television											
<i>Salaries</i>											
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	-	-	-	-	-	-	-	-	-	-	-
<i>Operating</i>											
Repairs and Maintenance	673	-	969	965	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Total Operating	673	-	969	965	-	-	-	-	-	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Cable Television Budget	673	-	969	965	-	-	-	-	-	-	-
Veteran's Services											
<i>Salaries</i>											
Regular	48,199	48,024	51,065	51,065	53,659	53,658	56,694	96,505	96,505	-	39,811
Permanent Part-time	-	-	-	-	-	-	14,261	-	-	-	(14,261)
Car Allowance	960	960	960	960	960	960	960	1,800	1,800	-	-
Total Salaries	49,159	48,984	52,025	52,025	54,619	54,618	71,915	98,305	98,305	-	26,390
<i>Operating</i>											
Communications	-	615	769	717	180	-	-	-	-	-	-
Medical	56,727	59,952	63,283	63,214	59,768	56,357	56,000	57,680	57,680	-	1,680
Office Supplies	450	448	1,406	1,179	2,585	2,585	450	600	600	-	150
All Other Supplies	73	51	-	-	9,960	9,960	999	1,000	1,000	-	1
Flags	1,518	1,561	1,100	1,100	1,510	1,510	1,600	1,600	1,600	-	-
Decorations	32	30	474	474	478	444	800	900	900	-	100
Travel	150	219	150	134	200	175	200	250	250	-	50
Dues and Memberships	50	55	70	70	75	75	55	150	150	-	95
Veterans Aid	329,593	326,019	313,972	302,893	311,948	259,233	324,000	324,000	324,000	-	-
Staff Development	-	-	-	-	-	-	500	500	500	-	-
Total Operating	388,593	388,949	381,224	369,781	386,703	330,339	384,604	386,680	386,680	-	2,076
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Veteran's Budget	437,752	437,933	433,249	421,806	441,322	384,957	456,519	484,985	484,985	-	28,466

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Community Events											
<i>Operating</i>											
All Other	10,336	9,436	24,509	24,502	29,073	28,844	28,000	28,000	28,000	-	-
Special Details	6,664	6,075	4,491	4,491	5,547	5,547	10,100	10,100	10,100	-	-
Total Operating	17,000	15,511	29,000	28,993	34,620	34,391	38,100	38,100	38,100	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Community Events Budget	17,000	15,511	29,000	28,993	34,620	34,391	38,100	38,100	38,100	-	-
Total Community Services	455,425	453,444	463,218	451,764	475,942	419,348	494,619	523,085	523,085	-	28,466
Council on Aging											
<i>Salaries</i>											
Regular Salaries	156,611	156,609	190,246	190,246	224,031	223,989	260,340	274,934	274,934	-	14,594
Permanent Part-Time	-	12,082	-	-	-	-	-	-	-	-	-
Temporary Part-Time	12,700	170	1,623	1,623	-	-	-	-	-	-	-
Overtime	170	240	-	-	-	-	-	-	-	-	-
Uniforms	240	1,270	240	240	240	240	240	240	240	-	-
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Car Allowance	1,270	-	3,000	3,000	2,550	2,550	3,600	3,600	3,600	-	-
Total Salaries	170,991	170,371	195,108	195,108	226,821	226,779	264,180	278,774	278,774	-	14,594
<i>Operating</i>											
Energy Utilities	49,810	49,810	62,412	61,412	66,677	66,599	64,198	68,418	68,418	-	4,220
Repairs and Maintenance	61,168	59,990	54,644	54,644	75,021	75,021	52,900	62,980	53,530	-	630
Professional Services	-	-	-	-	1,000	1,000	1,704	1,716	1,716	-	12
Communications	2,345	2,345	5,531	5,520	1,941	1,941	480	480	480	-	-
Maintenance Supplies	4,500	4,498	4,394	4,106	6,042	6,042	6,000	6,000	6,000	-	-
Office Supplies	1,500	1,789	2,633	2,633	1,914	1,914	3,600	3,700	3,700	-	100
All Other Supplies	-	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	5,583	5,583	-	-	800	-	-	-	(800)
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Travel	600	210	200	69	189	189	300	300	300	-	-
Dues and Memberships	200	-	-	-	1,101	1,101	1,226	1,226	1,226	-	-
Staff Development	-	-	-	-	1,000	1,000	1,605	2,530	2,530	-	925
Total Operating	120,123	118,643	135,396	133,967	154,885	154,807	132,813	147,350	137,900	-	5,087
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Council on Aging Budget	291,114	289,015	330,504	329,075	381,706	381,586	396,993	426,124	416,674	-	19,681

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Facilities											
Town Facilities and Grounds											
<i>Salaries</i>											
Regular Salaries	80,329	80,262	106,913	106,745	200,085	200,081	255,962	278,819	278,819	-	22,857
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	2,000	1,606	-	-	-	-	-	-	-	-	-
Overtime	2,000	1,755	2,045	2,044	6,355	6,243	5,000	7,500	7,500	-	2,500
Uniforms	480	480	480	480	480	480	720	1,320	1,320	-	600
Car Allowance	-	-	-	-	3,600	3,600	3,600	3,600	3,600	-	-
Sick Leave Buy Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	84,809	84,103	109,438	109,269	210,520	210,403	265,282	291,239	291,239	-	-
<i>Operating</i>											
Energy Utilities	2,400	2,400	9,741	9,741	23,699	23,699	22,400	24,000	24,000	-	1,600
Vehicle Repair and Maintenance	-	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	5,657	5,185	29,542	29,542	42,861	42,861	50,000	50,000	50,000	-	-
Leases and Contracts	41,438	41,438	43,828	43,827	66,482	66,482	98,272	79,676	79,676	-	(18,596)
Communications	534	534	566	566	-	-	-	-	-	-	-
Office Supplies	-	-	-	-	-	-	-	-	-	-	-
All Other Supplies	11,609	11,609	13,347	13,347	13,844	13,844	11,000	13,800	13,800	-	2,800
Total Operating	61,638	61,166	97,025	97,024	146,886	146,886	181,672	167,476	167,476	-	(14,196)
Capital Outlay	-	-	56,226	55,646	86,564	86,564	66,573	-	-	-	(66,573)
Total Capital Outlay	-	-	56,226	55,646	86,564	86,564	66,573	-	-	-	(66,573)
Total Town Facilities and Grounds Budget	146,447	145,269	262,689	261,939	443,970	443,854	513,527	458,715	458,715	-	(80,769)
Town Hall											
<i>Salaries</i>											
Regular Salaries	44,515	44,134	46,105	46,102	48,358	47,262	50,721	53,297	53,297	-	2,576
Temporary Part-Time	2,400	2,375	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Uniforms	240	240	240	240	240	240	240	240	240	-	-
Car Allowance	600	600	600	600	720	600	720	720	720	-	-
Total Salaries	47,755	47,349	46,945	46,942	49,318	48,102	51,681	54,257	54,257	-	2,576
<i>Operating</i>											
Energy Utilities	54,238	43,348	68,177	66,274	82,225	82,225	65,000	83,000	83,000	-	18,000
Non-Energy Utilities	18,201	9,728	9,170	8,924	78,051	78,051	77,340	81,500	81,500	-	4,160
Repairs and Maintenance	7,636	6,490	14,828	14,828	13,077	13,077	9,225	7,575	7,250	-	(1,975)
Leases and Contracts	9,159	9,144	9,563	9,563	8,518	8,518	9,650	9,684	9,684	-	34
All Other	11,400	11,084	3,400	3,399	12,101	12,101	2,900	6,900	6,900	-	4,000
Total Operating	100,634	79,794	105,139	102,989	193,973	193,973	164,115	188,659	188,334	-	24,219
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Town Hall Budget	148,389	127,143	152,084	149,931	243,291	242,075	215,796	242,916	242,591	-	26,795

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Auxiliary Buildings											
<i>Operating</i>											
Utilities-Annex	22,872	10,323	235	137	-	-	-	-	-	-	-
Repairs and Maintenance	16,550	16,019	7,127	7,127	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-
All Other	900	705	900	900	-	-	-	-	-	-	-
Total Operating	40,322	27,047	8,262	8,164	-	-	-	-	-	-	-
<i>Total Capital Outlay</i>											
Total Capital Outlay	-	-	12,500	12,500	-	-	-	-	-	-	-
Total Capital Outlay	-	-	12,500	12,500	-	-	-	-	-	-	-
Total Auxiliary Building Budget	40,322	27,047	20,762	20,664	-	-	-	-	-	-	-
Cemeteries											
<i>Operating</i>											
Contracted Services	4,500	4,500	3,750	3,750	3,750	3,750	3,000	-	-	-	(3,000)
Total Operating	4,500	4,500	3,750	3,750	3,750	3,750	3,000	-	-	-	(3,000)
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Cemeteries Budget	4,500	4,500	3,750	3,750	3,750	3,750	3,000	-	-	-	(3,000)
Total Facilities	339,658	303,959	439,284	436,284	691,011	689,679	732,323	701,631	701,306	-	(31,017)
Library											
<i>Salaries</i>											
Regular Salaries	726,795	725,920	772,008	772,008	805,542	801,898	899,631	931,811	931,811	-	32,180
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	-	-	25,371	25,371	27,697	26,476	34,297	36,116	36,116	-	1,819
Overtime	17,000	14,057	19,930	19,930	31,815	31,815	24,425	25,574	25,574	-	1,149
Uniforms	240	240	240	240	240	240	240	440	440	-	200
Sick leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	744,035	740,216	817,550	817,550	865,293	860,429	958,593	993,942	993,942	-	35,349
<i>Operating</i>											
Energy Utilities	90,872	72,086	85,615	85,615	98,510	93,228	85,000	92,440	92,440	-	7,440
Repairs and Maintenance	45,741	45,078	34,479	34,479	55,500	55,500	50,029	55,000	55,000	-	4,971
Network Membership	37,763	37,763	39,634	39,634	39,997	39,997	39,997	39,997	39,997	-	-
Professional Services	-	-	-	-	-	-	20,000	-	-	-	(20,000)
Communications	6,752	6,604	7,419	7,419	6,010	5,723	5,451	5,541	5,541	-	90
Office Supplies	10,300	10,300	7,492	7,492	9,500	9,426	11,586	10,535	10,535	-	(1,051)
Books/Subscriptions	96,263	93,732	122,985	122,985	152,650	152,649	152,676	159,513	159,513	-	6,837
Technology	-	-	-	-	-	-	33,544	27,515	27,515	-	(6,029)
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	1,085	1,085	438	438	1,550	1,540	1,550	1,550	1,550	-	-
Staff Development	500	500	1,413	1,413	500	500	500	500	500	-	-
Total Operating	289,276	267,148	299,474	299,474	364,217	358,562	400,333	392,591	392,591	-	(7,742)
<i>Capital Outlay</i>											
Capital Outlay	26,000	21,051	20,525	20,525	74,000	73,242	3,700	-	-	-	(3,700)
Total Capital Outlay	26,000	21,051	20,525	20,525	74,000	73,242	3,700	-	-	-	(3,700)
Total Library Budget	1,059,312	1,028,415	1,137,549	1,137,549	1,303,510	1,292,233	1,362,626	1,386,532	1,386,533	-	23,907

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Planning and Development											
Planning (Community Development)											
<i>Salaries</i>											
Elected Salaries	4,140	4,140	4,140	4,140	4,140	3,949	4,140	4,140	4,140	-	-
Regular	214,655	214,655	224,645	221,389	172,265	171,008	185,527	179,514	179,514	-	(6,013)
Temporary Part-Time	9,305	9,246	9,403	8,823	10,126	6,277	10,126	7,798	7,798	-	(2,328)
Car Allowance	6,600	6,600	6,600	6,600	7,200	7,200	7,200	7,200	7,200	-	-
Sick Leave Buy-Back	2,050	2,049	2,050	2,094	-	-	-	-	-	-	-
Total Salaries	236,750	236,690	246,838	243,046	193,731	188,434	206,993	198,652	198,652	-	(8,341)
<i>Operating</i>											
Leases/Contracts	5,244	5,243	5,290	5,140	5,000	4,888	5,000	5,324	5,324	-	324
Professional Services	89,843	85,941	93,963	93,963	86,049	86,049	15,000	15,000	15,000	-	-
Advertising	1,802	1,802	400	351	1,038	1,038	1,800	1,800	1,800	-	-
Communications	4,347	4,055	7,232	7,045	1,606	1,606	1,020	1,020	1,020	-	-
Office Supplies	1,230	1,218	3,280	3,125	3,326	3,326	4,340	4,340	4,340	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	1,120	1,110	1,140	999	1,125	530	920	550	550	-	(370)
Staff Development	853	853	1,250	1,188	104	104	750	750	750	-	-
Total Operating	104,439	100,223	112,554	111,811	98,249	97,542	28,830	28,784	28,784	-	(46)
<i>Capital Outlay</i>											
Capital Outlay	-	-	59,600	59,600	-	-	-	-	-	-	-
Total Capital Outlay	-	-	59,600	59,600	-	-	-	-	-	-	-
Total Community Development Budget	341,189	336,913	418,992	414,457	291,980	285,976	235,823	227,436	227,436	-	(8,387)

General Fund Budget Classification	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Building Department											
<i>Salaries</i>											
Regular Salaries	186,491	185,783	222,872	222,831	256,847	256,718	266,604	286,311	286,311	-	19,707
Permanent Part-Time Salaries	8,609	8,406	12,284	12,146	-	-	-	-	-	-	-
Temp Part-Time Salaries	41,041	38,943	39,952	39,420	40,950	40,406	42,025	42,919	42,919	-	894
Overtime	6,000	5,994	1,064	1,064	-	-	-	-	-	-	-
Car Allowance	8,431	8,402	10,351	10,351	11,259	11,244	11,271	11,272	11,272	-	1
Sick Leave Buy-Back	1,414	1,414	2,587	2,587	2,687	2,687	-	2,817	2,817	-	2,817
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	251,986	248,942	289,110	288,400	311,743	311,055	319,900	343,318	343,318	-	23,418
<i>Operating</i>											
Professional Services	-	-	-	-	1,808	1,808	6,000	6,000	6,000	-	-
Communications	3,226	2,962	2,335	2,127	1,666	1,661	960	984	984	-	-
Office Supplies	4,550	4,549	5,774	5,707	3,920	3,857	3,000	3,000	3,000	-	-
Dues and Memberships	370	325	370	335	590	590	470	470	470	-	-
Staff Development	950	825	1,050	1,035	840	810	1,900	1,900	1,900	-	-
Total Operating	9,096	8,661	9,529	9,204	8,824	8,726	12,330	12,354	12,354	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Building Department Budget	261,082	257,603	298,639	297,603	320,568	319,781	332,230	355,672	355,672	-	23,442

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Board of Health											
<i>Salaries</i>											
Elected Salaries	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	-	-
Regular	174,163	167,801	171,208	170,629	185,273	185,268	196,304	208,931	208,931	-	12,627
Permanent Part-Time	35,172	34,669	36,951	36,951	38,818	38,817	38,818	41,339	41,339	-	2,521
Temporary Part-Time	6,305	6,137	4,807	4,807	4,230	4,214	4,214	4,416	4,416	-	202
Overtime	300	-	300	-	300	193	1,000	-	-	-	(1,000)
Car Allowance	8,971	8,700	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	-
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	226,576	218,972	223,931	223,051	239,286	239,157	251,001	265,351	265,351	-	14,350
<i>Operating</i>											
Professional Services	8,249	5,435	8,890	8,890	21,443	21,443	14,000	14,000	14,000	-	-
Communications	689	686	350	179	350	350	350	350	350	-	-
Office Supplies	1,738	1,737	1,500	1,411	1,500	1,429	1,500	1,500	1,500	-	-
Medical Supplies	2,279	2,279	1,451	1,318	2,250	2,250	1,000	1,000	1,000	-	-
All Other Supplies	-	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	6,000	-	-	-	(6,000)
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	215	215	425	310	425	425	450	450	450	-	-
Staff Development	200	175	999	989	1,183	1,183	700	700	700	-	-
Total Operating	13,370	10,527	13,615	13,097	27,151	27,080	24,000	18,000	18,000	-	(6,000)
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Health Budget	239,946	229,500	237,546	236,148	266,437	266,237	275,001	283,351	283,351	-	8,350
Total Planning and Development	842,216	824,015	955,178	948,208	878,984	871,995	843,054	866,459	866,459	-	23,405

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Public Safety											
Police											
<i>Salaries</i>											
Regular Salaries	5,112,042	5,077,401	5,278,139	5,276,619	5,393,215	5,391,559	5,943,780	6,366,075	6,216,209	-	272,429
Temporary Part-time	-	-	-	-	-	-	-	22,531	-	-	-
Overtime	651,231	629,886	706,737	702,818	864,300	863,840	694,364	800,000	694,364	-	-
Dispatch Overtime	65,182	64,780	52,512	52,028	85,062	84,791	39,862	85,000	39,862	-	-
Reserve Dispatchers	33,117	32,430	19,795	18,544	24,233	23,631	28,500	40,000	28,500	-	-
Uniforms	36,943	36,441	9,490	9,473	7,600	7,600	9,990	10,190	10,190	-	200
Special Overtime	-	-	-	-	-	-	-	-	-	-	-
Terminal Leave	4,000	3,977	10,218	10,040	45,324	45,293	3,000	103,113	6,000	-	3,000
All Other	25,000	23,784	27,500	26,113	33,950	33,592	36,600	37,200	37,200	-	600
Total Salaries	5,927,515	5,868,700	6,104,391	6,095,635	6,453,685	6,450,306	6,756,096	7,464,108	7,032,325	-	276,229
<i>Operating</i>											
Energy Utilities	96,637	87,963	106,797	102,688	104,495	104,429	105,189	108,345	108,345	-	3,156
Repairs and Maintenance	120,951	120,325	76,911	76,874	78,698	77,995	55,500	68,000	68,000	-	12,500
Leases/Contracts	98,685	97,842	101,356	101,356	112,136	111,943	127,169	127,929	127,929	-	760
Professional Services	6,757	6,743	5,560	5,560	8,065	8,008	5,900	8,700	8,700	-	2,800
Communications	75,089	72,670	97,102	95,677	70,242	70,242	71,396	75,146	75,146	-	3,750
Computer	-	-	51,550	51,038	46,550	45,871	52,300	53,550	53,550	-	1,250
Office Supplies	11,478	11,478	12,241	12,240	11,579	11,568	11,500	12,000	12,000	-	500
All Other Supplies	64,476	63,839	96,077	96,039	78,313	78,313	81,537	115,169	115,169	-	33,632
K-9	1,856	1,814	3,200	3,186	25,027	25,027	4,000	5,500	5,500	-	1,500
Recruit/Specialty Expense	10,200	8,711	14,000	14,000	16,146	16,146	20,000	25,000	20,000	-	-
Uniforms	-	-	-	-	3,000	3,000	6,090	3,650	3,650	-	(2,440)
Travel	2,500	2,194	5,515	5,515	8,500	8,471	10,000	10,000	10,000	-	-
Dues and Memberships	10,700	10,660	10,869	10,869	16,354	16,354	13,110	13,780	13,780	-	670
Staff Development	18,325	18,325	26,479	26,479	25,660	25,660	30,280	80,150	32,500	-	2,220
Total Operating	517,652	502,563	607,658	601,521	604,765	603,027	593,971	706,919	654,269	-	60,298
<i>Capital Outlay</i>											
Capital Outlay	210,535	210,510	424,139	424,032	444,961	444,942	325,471	381,200	292,700	-	(32,771)
Total Capital Outlay	210,535	210,510	424,139	424,032	444,961	444,942	325,471	381,200	292,700	-	(32,771)
Total Police Budget	6,655,702	6,581,773	7,136,187	7,121,188	7,503,411	7,498,274	7,675,538	8,552,227	7,979,294	-	516,174

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Fire											
<i>Salaries</i>											
Regular Salaries	3,953,108	3,949,343	4,148,738	4,140,171	4,335,909	4,335,905	4,548,083	4,711,775	4,711,775	-	163,692
Training	-	-	-	-	-	-	-	26,500	26,500	-	26,500
Overtime	501,000	466,074	630,073	630,071	622,317	622,317	620,000	645,000	620,000	-	-
Uniforms	45,900	45,900	-	-	-	-	-	-	-	-	-
Terminal Leave	62,328	59,542	250,222	250,222	57,099	57,099	149,663	97,263	44,263	-	(105,400)
Total Salaries	4,562,336	4,520,860	5,029,033	5,020,463	5,015,325	5,015,321	5,317,746	5,480,538	5,402,538	-	84,792
<i>Operating</i>											
Energy Utilities	36,901	36,901	36,840	36,840	43,911	43,907	44,767	46,111	46,111	-	1,344
Repairs and Maintenance	102,250	102,250	104,674	104,669	123,459	123,457	105,150	112,920	112,920	-	7,770
Fire Alarm Maintenance	160	160	469	469	160	160	1,545	1,800	1,800	-	255
Professional Services	9,083	9,083	31,765	31,765	39,445	39,445	30,100	30,740	30,740	-	640
Communications	46,590	46,590	28,161	28,161	9,809	9,809	7,320	12,897	12,897	-	5,577
Facilities Maintenance	37,932	37,890	43,941	43,941	43,300	43,262	36,050	37,800	37,800	-	1,750
Office Supplies	2,654	2,654	4,196	4,196	3,390	3,375	5,700	5,700	5,700	-	-
Ambulance Supplies	23,746	23,725	27,755	27,755	31,610	31,609	35,700	35,700	35,700	-	-
Hose	-	-	45	45	1,500	1,500	2,000	2,500	2,500	-	500
Hazmat	-	-	-	-	-	-	500	500	500	-	-
Grant Match	-	-	-	-	-	-	16,473	-	-	-	(16,473)
Mutual Aid	96	96	-	-	-	-	150	150	150	-	-
Ambulance Billing	49,895	49,895	49,255	49,255	50,000	49,670	53,000	55,000	55,000	-	2,000
Uniforms	2,382	2,382	39,989	39,989	22,524	22,517	20,045	29,550	29,550	-	9,505
Travel	500	500	500	364	650	650	800	800	800	-	-
Dues and Memberships	7,945	7,945	8,170	8,170	5,500	5,457	10,250	11,250	11,250	-	1,000
Staff Development	4,367	4,367	6,869	6,869	9,900	9,898	14,650	14,750	14,750	-	100
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Total Operating	324,500	324,437	382,629	382,487	385,158	384,716	384,200	398,168	398,168	-	13,968
<i>Capital Outlay</i>											
Capital Outlay	-	-	72,252	72,251	32,000	32,000	-	-	-	-	-
Total Capital Outlay	-	-	72,252	72,251	32,000	32,000	-	-	-	-	-
Total Fire Budget	4,886,836	4,845,297	5,483,914	5,475,202	5,432,483	5,432,037	5,701,946	5,878,706	5,800,706	-	98,760

General Fund Budget Classification	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Emergency Management											
<i>Salaries</i>											
Temp Part-Time Salaries	1,717	-	4	-	-	-	4,637	4,637	4,637	-	-
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	1,717	-	4	-	-	-	4,637	4,637	4,637	-	-
<i>Operating</i>											
Leases/Contracts	28,397	28,397	30,562	27,523	21,815	21,775	21,815	21,815	21,815	-	-
Professional Services	3,850	3,850	3,560	-	-	-	3,850	3,850	3,850	-	-
Communications	1,706	-	900	-	-	-	500	500	500	-	-
All Other	500	489	500	-	-	-	500	500	500	-	-
Maintenance Supplies	1,000	699	1,000	-	-	-	1,000	1,000	1,000	-	-
Office Supplies	-	-	-	-	-	-	-	-	-	-	-
All Other Supplies	1,200	1,200	1,200	-	-	-	1,200	1,200	1,200	-	-
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	25	-	25	-	25	-	25	25	25	-	-
Total Operating	36,678	34,635	37,747	27,523	21,840	21,775	28,890	28,890	28,890	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Emergency Management Budget	38,395	34,635	37,751	27,523	21,840	21,775	33,527	33,527	33,527	-	-
Parking Clerk											
<i>Salaries</i>											
Regular Salaries	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	-	-
Total Salaries	4,000	4,000	-	-							
<i>Operating</i>											
Professional Services	2,181	1,404	1,200	180	1,200	513	1,200	1,200	1,200	-	-
Total Operating	2,181	1,404	1,200	180	1,200	513	1,200	1,200	1,200	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Parking Clerk Budget	6,181	5,404	5,200	4,180	5,200	4,513	5,200	5,200	5,200	-	-
Total Public Safety Budget	11,587,114	11,467,108	12,663,051	12,628,092	12,962,934	12,956,599	13,416,211	14,469,661	13,818,727	-	402,516

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
School Departments											
Tewksbury											
Salaries	28,210,117	28,181,892	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	34,553,435	34,553,435		784,012
Operating	12,554,988	12,471,203	13,052,974	13,132,455	13,749,373	14,373,871	13,403,690	13,623,813	13,623,813		220,123
Capital Outlay	200,000	199,964	478,297	478,297	561,955	561,955	659,500	948,877	948,877		289,377
Total School Operating Budget	40,965,105	40,853,059	43,750,972	43,182,347	46,480,870	46,313,668	47,832,613	49,126,125	49,126,125		1,293,512
Offsets	-	-	-	-	-	-	-	-	-		-
Net School Operating Budget	40,965,105	40,853,059	43,750,972	43,182,347	46,480,870	46,313,668	47,832,613	49,126,125	49,126,125		1,293,512
Fixed Costs											
Health Insurance	8,494,200	8,201,381	8,010,150	7,744,093	8,038,513	7,819,660	8,304,083	8,219,178	8,219,178		(84,905)
Middlesex Retirement	1,102,138	1,102,138	1,171,188	1,171,188	1,309,767	1,309,767	1,391,282	1,480,098	1,480,098		88,816
Medicare Tax	415,016	415,016	433,821	433,819	463,311	463,191	492,289	506,000	506,000		13,711
Unemployment	72,000	65,660	75,000	33,361	75,000	32,993	75,000	75,000	75,000		-
Insurance	156,736	156,736	187,944	187,944	197,341	197,341	223,671	239,792	239,792		16,121
Debt Non-Exempt Principal	10,955	10,955	5,925	5,925	5,895	5,895	830	-	-		(830)
Debt Non-Exempt Interest	522	522	278	278	109	110	17	-	-		(17)
Temporary Interest	-	-	-	-	-	-	-	-	-		-
Total Fixed Costs	10,251,567	9,952,408	9,884,306	9,576,608	10,089,936	9,828,957	10,487,172	10,520,068	10,520,068		32,896
Town Tewksbury School Budget	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193	-	1,326,408
School Exempt Debt Principal	2,132,625	2,132,625	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	1,972,375	1,972,375		(133,810)
School Exempt Interest	1,084,474	1,078,771	1,020,271	1,020,271	956,245	956,245	876,517	798,840	798,840	-	(77,677)
Shawsheen Regional Vocational School	5,671,070	5,671,070	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,697,871	6,697,871	-	496,139
Essex North Shore Agricultural and Tech. School District	157,395	124,086	77,149	76,384	54,784	54,777	56,968	129,125	129,125	-	72,157
Total School Departments	60,262,236	59,812,018	62,503,501	61,626,413	65,263,402	64,835,214	67,561,187	69,244,405	69,244,405	-	1,683,218

General Fund Budget Classification	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Department of Public Works											
DPW Administration											
<i>Salaries</i>											
Regular	274,868	269,103	299,767	299,760	313,299	313,299	326,147	335,934	335,934	-	9,787
Permanent Part-time	12,743	12,743	-	-	17,633	17,261	20,995	23,281	23,281	-	2,286
Temporary Part-Time	22,407	13,337	23,541	17,128	19,130	15,219	24,130	25,289	25,289	-	1,159
Overtime	500	-	-	-	1,000	-	1,000	1,000	1,000	-	-
Night Call Back	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	-	-
Car Allowance	5,800	5,000	6,000	5,400	6,500	5,400	6,500	6,500	6,500	-	(0)
Sick Leave Buy Back	-	-	-	-	-	-	-	10,000	10,000	-	10,000
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	324,419	308,283	337,408	330,388	365,662	359,279	386,872	410,103	410,103	-	23,231
Water Enterprise Fund Allocation	(71,845)	(71,845)	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(64,796)	(64,796)	-	(3,659)
Sewer Enterprise Fund Allocation	(71,845)	(71,845)	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(64,796)	(64,796)	-	(3,659)
Total Salaries Net of Allocations	180,729	164,593	184,024	177,004	246,376	239,993	264,598	280,511	280,511	-	15,913
<i>Operating</i>											
Energy Utilities	60,246	59,254	67,009	67,009	70,552	70,552	60,000	74,150	74,150	-	14,150
Facility Repairs and Maint.	42,421	42,408	36,435	36,358	26,654	26,654	35,000	35,000	35,000	-	-
Leases and Contracts	5,850	5,693	6,200	6,199	7,506	7,138	5,700	5,200	5,200	-	(500)
Professional Services	1,524	1,524	2,500	2,500	13,500	13,500	53,000	6,000	6,000	-	(47,000)
Communications	19,410	19,002	16,300	13,999	1,840	1,825	1,920	2,320	2,320	-	400
Office Supplies	2,916	2,916	3,943	3,943	2,548	2,548	3,000	3,000	3,000	-	-
All Other Supplies and Exp.	10,332	9,109	13,910	13,861	19,565	19,565	8,500	9,930	9,930	-	1,430
Computer Equipment	7,306	7,259	3,500	3,500	2,058	2,020	2,300	-	-	-	(2,300)
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships/Cert.	1,080	870	5,470	5,470	5,665	5,449	5,875	6,075	6,075	-	200
Damage Claims	-	-	-	-	-	-	-	-	-	-	-
Staff Development	500	437	1,389	1,389	1,700	960	1,800	5,800	5,800	-	4,000
Total Operating	151,586	148,471	156,657	154,229	151,589	150,211	177,095	147,475	147,475	-	(29,620)
Water Enterprise Fund Allocation	(31,218)	(31,218)	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(36,931)	(36,931)	-	(6,407)
Sewer Enterprise Fund Allocation	(31,218)	(31,218)	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(36,931)	(36,931)	-	(6,407)
Total Operating Net of Allocations	89,150	86,035	92,641	90,213	93,117	91,739	116,047	73,613	73,613	-	(42,434)
<i>Capital Outlay</i>											
Capital Outlay	-	-	29,226	29,226	35,000	35,000	10,000	11,000	11,000	-	1,000
Total Capital Outlay	-	-	29,226	29,226	35,000	35,000	10,000	11,000	11,000	-	1,000
Total DPW Administration Budget	476,004	456,754	523,291	513,844	552,251	544,490	573,967	568,578	568,578	-	(5,389)
Total DPW Administration Budget Net Allocations	269,878	250,628	305,891	296,444	374,493	366,732	390,645	365,124	365,124	-	(25,521)

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
DPW Engineering											
<i>Salaries</i>											
Regular	334,540	328,207	402,166	401,615	410,703	404,814	445,146	468,017	468,017	-	22,871
Temporary Part-Time	13,198	9,732	10,918	10,913	10,221	6,306	10,221	10,710	10,710	-	489
Overtime	500	-	-	-	500	-	500	500	500	-	-
Car Allowance	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	-
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	351,838	341,540	416,684	416,128	425,024	414,720	459,467	482,827	482,827	-	23,360
Water Enterprise Fund Allocation	(123,643)	(123,643)	(141,153)	(141,153)	(150,177)	(150,177)	(154,348)	(166,973)	(166,973)	-	(12,625)
Sewer Enterprise Fund Allocation	(117,349)	(117,349)	(132,791)	(132,791)	(141,753)	(141,753)	(146,192)	(157,406)	(157,406)	-	(11,214)
Total Salaries Net of Allocations	110,846	100,548	142,740	142,184	133,094	122,790	158,927	158,448	158,448	-	(479)
<i>Operating</i>											
Professional Services	16,735	16,735	33,530	33,530	25,020	25,020	18,000	20,400	20,400	-	2,400
Communications	2,700	2,700	2,960	2,960	2,214	2,214	1,920	1,920	1,920	-	-
Postage	538	538	621	621	1,300	1,300	1,300	2,000	2,000	-	700
Office Supplies	800	794	1,963	1,908	3,400	3,400	2,000	2,000	2,000	-	-
All Other Supplies and Exp.	9,250	8,804	1,842	1,842	8,946	8,946	8,700	4,850	4,850	-	(3,850)
Dues and Memberships	1,715	1,530	1,374	1,374	1,644	1,644	2,257	2,554	2,554	-	297
Staff Development	1,650	1,650	4,700	4,700	2,200	2,200	2,500	3,200	3,200	-	700
Total Operating	33,388	32,750	46,990	46,935	44,724	44,724	36,677	36,924	36,924	-	247
Water Enterprise Fund Allocation	(7,629)	(7,629)	(8,469)	(8,469)	(12,995)	(12,995)	(15,404)	(15,508)	(15,508)	-	(104)
Sewer Enterprise Fund Allocation	(6,176)	(6,176)	(6,856)	(6,856)	(10,520)	(10,520)	(12,470)	(12,554)	(12,554)	-	(84)
Total Operating Net of Allocations	19,583	18,945	31,665	31,610	21,209	21,209	8,803	8,862	8,862	-	59
<i>Capital Outlay</i>											
Capital Outlay	-	-	20,000	20,000	-	-	-	-	-	-	-
Total Capital Outlay	-	-	20,000	20,000	-	-	-	-	-	-	-
Total DPW Engineering Budget	385,226	374,290	483,674	483,063	469,748	459,444	496,144	519,751	519,751	-	23,607
Total DPW Engineering Budget Net Allocations	130,429	119,493	194,405	193,794	154,303	143,999	167,730	167,310	167,310	-	(420)
DPW Highway											
<i>Salaries</i>											
Regular Salaries	501,561	490,487	583,376	557,792	669,106	666,391	757,172	807,347	807,347	-	50,175
Temporary Part-Time	765	765	-	-	-	-	-	-	-	-	-
Overtime	44,235	23,919	36,125	29,584	62,500	46,592	36,125	38,500	36,125	-	-
Uniform Allowance	2,160	1,920	2,640	1,962	2,640	2,580	3,740	5,280	5,280	-	1,540
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
All Other Salaries	500	86	500	29	1,000	-	1,000	2,300	2,300	-	1,300
Total Salaries	549,221	517,178	622,641	589,367	735,246	715,562	798,037	853,427	851,052	-	53,015
<i>Operating</i>											
Repairs and Maintenance	7,700	5,860	13,335	11,582	9,372	7,892	8,000	9,000	8,000	-	-
Road Resurfacing	38,791	38,738	30,226	30,226	38,816	38,816	49,000	59,170	59,170	-	10,170
Storm Water Drainage Maint	83,255	83,255	126,123	123,279	111,599	111,599	92,670	106,520	106,520	-	13,850
Leases and Contract Services	63,634	63,132	60,700	60,174	108,100	108,100	74,900	76,800	76,800	-	1,900
Other Supplies and Exp.	25,161	22,811	32,920	32,831	31,666	30,996	14,000	20,040	20,040	-	6,040
Traffic Controls	19,056	18,681	24,000	24,000	23,500	23,500	27,000	26,500	26,500	-	(500)
Dues and Memberships	150	150	-	-	-	-	600	600	600	-	-
Staff Development	950	352	2,500	2,499	1,700	1,700	2,700	5,700	5,700	-	3,000
Total Operating	238,697	232,980	289,804	284,592	324,753	322,602	268,870	304,330	303,330	-	34,460
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total DPW Highway Budget	787,918	750,158	912,445	873,959	1,059,999	1,038,164	1,066,907	1,157,757	1,154,382	-	87,475

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
DPW Forestry											
<i>Salaries</i>											
Regular Salaries	-	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Uniform Allowance	-	-	-	-	-	-	-	-	-	-	-
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
Working Out of Grade	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	-	-	-	-	-	-	-	-	-	-	-
<i>Operating</i>											
Repairs and Maintenance	2,500	1,898	3,082	3,082	7,167	6,858	3,000	6,730	6,730	-	3,730
Leases and Contract Services	37,280	37,269	56,146	56,146	62,277	62,277	45,400	49,000	49,000	-	3,600
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Exp.	24,530	24,477	28,916	28,511	20,549	20,549	18,000	26,670	26,670	-	8,670
Dues and Memberships	170	170	200	170	85	85	350	405	405	-	55
Staff Development	400	85	1,500	1,500	310	310	1,500	1,980	1,980	-	480
Total Operating	64,880	63,899	89,845	89,410	90,388	90,080	68,250	84,785	84,785	-	16,535
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total DPW Forestry Budget	64,880	63,899	89,845	89,410	90,388	90,080	68,250	84,785	84,785	-	16,535
DPW Fleet Maintenance											
<i>Salaries</i>											
Regular Salaries	240,042	237,578	240,876	240,831	229,654	229,151	268,373	289,046	289,046	-	20,673
Temporary Part-Time Salary	-	-	-	-	-	-	-	-	-	-	-
Overtime	15,000	14,102	29,900	29,840	36,350	35,631	10,000	15,000	10,000	-	-
Tool/Uniform Allowance	1,960	1,960	1,960	1,960	1,470	1,470	2,760	3,560	3,560	-	800
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy-back	-	-	5,169	-	-	-	-	-	-	-	-
All Other Salaries	3,500	3,333	3,525	3,399	2,221	2,062	1,000	1,300	1,300	-	-
Total Salaries	260,502	256,972	281,430	276,030	269,695	268,314	282,133	308,906	303,906	-	21,773
Water Enterprise Fund Allocation	(33,200)	(33,200)	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(50,503)	(50,503)	-	(14,241)
Sewer Enterprise Fund Allocation	(33,200)	(33,200)	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(50,503)	(50,503)	-	(14,241)
Total Salaries Net of Allocations	194,102	190,572	213,802	208,402	204,039	202,658	209,609	207,900	202,900	-	(6,709)
<i>Operating</i>											
Equipment Maintenance	215,277	204,316	237,055	235,403	224,568	224,568	228,550	228,550	228,550	-	-
Gas and Diesel	260,640	226,302	303,035	269,914	280,451	273,778	244,225	282,225	282,225	-	38,000
Dues and Memberships	-	-	-	-	-	-	-	-	-	-	-
Staff Development	1,000	760	801	801	1,149	1,149	2,000	2,120	2,000	-	-
Total Operating	476,917	431,377	540,891	506,118	506,168	499,495	474,775	512,895	512,775	-	38,000
Water Enterprise Fund Allocation	(37,051)	(37,051)	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(52,624)	(52,624)	-	(5,684)
Sewer Enterprise Fund Allocation	(37,051)	(37,051)	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(52,624)	(52,624)	-	(5,684)
Total Operating Net of Allocations	402,815	357,275	459,691	424,918	422,328	415,655	380,895	407,647	407,527	-	26,632
<i>Capital Outlay</i>											
Capital Outlay	132,000	132,000	109,421	109,421	43,500	43,500	22,500	9,000	9,000	-	(13,500)
Total Capital Outlay	132,000	132,000	109,421	109,421	43,500	43,500	22,500	9,000	9,000	-	(13,500)
Total DPW Fleet Maintenance Budget	869,419	820,350	931,742	891,569	819,363	811,309	779,408	830,801	825,681	-	46,273
Total DPW Fleet Maintenance Budget Net Allocations	728,917	679,848	782,914	742,741	669,867	661,813	613,004	624,547	619,427	-	6,423

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
DPW SNOW AND ICE											
<i>Salaries</i>											
Overtime	95,000	61,429	195,791	195,791	183,000	182,701	95,000	95,000	95,000	-	-
Total Salaries	95,000	61,429	195,791	195,791	183,000	182,701	95,000	95,000	95,000	-	-
<i>Operating</i>											
Repairs/Maint. and Other Exp.	43,419	53,340	76,123	74,663	98,368	98,368	37,000	37,000	37,000	-	-
Contractor Vehicle Rental	111,488	135,641	340,741	340,741	395,639	395,638	60,000	60,000	60,000	-	-
Salt/Calcium Chloride	153,512	154,434	421,239	421,239	305,499	305,499	50,000	50,000	50,000	-	-
Gas/Diesel	15,000	-	5,000	-	-	-	10,000	10,000	10,000	-	-
Other Expenses	4,000	1,745	4,000	3,513	4,000	4,000	4,000	4,000	4,000	-	-
Total Operating	327,419	345,160	847,103	840,157	803,506	803,505	161,000	161,000	161,000	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total DPW Snow and Ice Budget	422,419	406,589	1,042,894	1,035,948	986,506	986,206	256,000	256,000	256,000	-	-
Street Lighting											
<i>Operating</i>											
Street Lights	183,890	183,890	190,100	190,100	260,000	260,000	180,000	180,000	180,000	-	-
Total Operating	183,890	183,890	190,100	190,100	260,000	260,000	180,000	180,000	180,000	-	-
Total Street Lighting Budget	183,890	183,890	190,100	190,100	260,000	260,000	180,000	180,000	180,000	-	-
Solid Waste Disposal											
<i>Operating</i>											
Solid Waste Collection	1,359,412	1,356,256	1,330,659	1,330,658	1,437,547	1,437,547	1,463,635	1,618,062	1,618,062	-	154,427
Solid Waste Disposal	689,450	689,450	700,834	700,740	696,161	696,161	717,605	736,593	736,593	-	18,988
Sutton Brook Remediation	347,749	347,345	81,189	81,189	193,068	193,068	124,335	99,540	99,540	-	(24,795)
Sutton Brook Legal Services	24,445	23,710	2,254	2,254	3,109	3,109	3,000	1,000	1,000	-	(2,000)
Recycling Programs	1,300	1,208	1,281	1,281	466	466	1,300	-	-	-	(1,300)
Total Operating	2,422,356	2,417,969	2,116,217	2,116,122	2,330,350	2,330,350	2,309,875	2,455,195	2,455,195	-	145,320
Total Solid Waste Budget	2,422,356	2,417,969	2,116,217	2,116,122	2,330,350	2,330,350	2,309,875	2,455,195	2,455,195	-	145,320
Total DPW Budget	5,612,111	5,473,898	6,290,207	6,194,014	6,568,606	6,520,044	5,730,551	6,052,868	6,044,373	-	313,822
Total DPW Budget Net Allocations	5,010,686	4,872,473	5,634,710	5,538,517	5,925,907	5,877,345	5,052,411	5,290,719	5,282,224	-	229,813

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	FY2020 FIN COM REC	BUDGET INC/DEC
Unclassified											
Non-Exempt Principal Debt	84,975	84,975	284,330	284,330	273,685	273,685	265,900	244,415	244,415	-	(21,485)
Non-Exempt Interest Debt	8,990	8,990	68,225	68,225	127,050	127,050	121,242	111,520	111,520	-	(9,722)
Interest Temporary Debt	1,000	375	1,657	1,656	-	-	-	-	-	-	-
Exempt Principal Debt	2,960,043	2,960,043	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,760,630	3,760,630	-	188,260
Exempt Interest Debt	1,814,978	1,814,978	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,381,512	2,381,512	-	(152,642)
Middlesex Retirement Assmt.	5,484,198	5,484,198	5,822,653	5,822,650	6,194,882	6,194,882	6,580,426	7,065,138	7,065,138	-	484,712
Water Enterprise Fund Allocation	(315,432)	(315,432)	(315,432)	(315,432)	(332,651)	(332,651)	(355,202)	(435,658)	(435,658)	-	(80,456)
Sewer Enterprise Fund Allocation	(78,201)	(78,201)	(71,084)	(71,084)	(73,974)	(73,974)	(79,196)	(64,048)	(64,048)	-	15,148
Total Retirement	5,090,565	5,090,565	5,436,137	5,436,134	5,788,257	5,788,257	6,146,028	6,565,432	6,565,432	-	419,404
Occupational Injury Reserve	125,000	80,347	128,871	128,871	99,961	99,961	125,000	125,000	125,000	-	-
Unemployment Compensation	19,769	19,769	1,500	1,335	2,000	1,400	5,000	5,000	5,000	-	-
Group Insurance	5,007,348	5,009,080	4,769,194	4,613,758	4,699,964	4,633,060	4,930,073	4,881,551	4,881,551	-	(48,522)
Water Enterprise Fund Allocation	(267,315)	(267,315)	(281,440)	(281,440)	(288,819)	(288,819)	(289,330)	(352,093)	(352,093)	-	(62,763)
Sewer Enterprise Fund Allocation	(66,115)	(66,115)	(92,120)	(92,120)	(113,156)	(113,156)	(112,723)	(131,469)	(131,469)	-	(18,746)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(15,443)	(15,443)	-	(15,443)
Total Group Insurance	4,673,918	4,675,650	4,395,634	4,240,198	4,297,989	4,231,085	4,528,020	4,382,546	4,382,546	-	(145,474)
Medicare Tax	199,800	240,875	253,577	253,559	266,500	266,185	268,800	278,000	278,000	-	9,200
Water Enterprise Fund Allocation	(15,514)	(15,514)	(16,363)	(16,363)	(19,053)	(19,053)	(19,381)	(20,252)	(20,252)	-	(871)
Sewer Enterprise Fund Allocation	(4,924)	(4,924)	(5,698)	(5,698)	(5,092)	(5,092)	(4,931)	(5,925)	(5,925)	-	(994)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(2,069)	(2,069)	-	(2,069)
Total Medicare Tax	179,362	220,437	231,516	231,498	242,355	242,040	244,488	249,754	249,754	-	5,266
Other-Post Employment Benefits	-	-	-	-	650,000	650,000	650,000	650,000	650,000	-	-
Property and Liability Insurance	277,946	271,644	327,557	326,435	402,499	402,481	432,360	469,430	469,430	-	37,070
Water Enterprise Fund Allocation	-	-	(55,151)	(55,151)	(57,909)	(57,909)	(64,845)	(66,757)	(66,757)	-	(1,912)
Sewer Enterprise Fund Allocation	-	-	(9,485)	(9,485)	(9,960)	(9,960)	(13,705)	(12,991)	(12,991)	-	714
Total Property and Liability	277,946	271,644	262,921	261,799	334,630	334,612	353,810	389,682	389,682	-	35,872
Total Unclassified Budget	15,984,047	15,975,274	16,910,151	16,605,061	17,697,617	17,629,779	19,485,325	19,972,196	19,972,196	-	486,871
Total Unclassified Budget Net Allocations	15,236,546	15,227,773	16,063,378	15,758,288	16,797,003	16,729,165	18,546,012	18,865,491	18,865,491	-	319,479
Total Budget Before Transfers, Allocations and Offsets	98,806,286	97,912,431	104,242,400	102,860,749	108,782,716	108,085,161	112,675,001	116,368,658	115,699,456	-	3,024,455
Total Budget Before Transfers Net Allocations/Offsets	97,338,090	96,444,235	102,633,358	101,251,707	107,129,345	106,431,790	110,946,874	114,384,184	113,714,982	-	2,768,108
Transfers											
To the Sewer Enterprise Fund	253,724	253,724	248,775	248,775	48,429	48,429	36,208	14,749	14,749	14,749	(21,459)
To the Water Enterprise Fund	-	-	-	-	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-	-	-	-	-
Town Trust Funds	-	-	-	-	-	-	-	-	-	-	-
Total Transfers	253,724	253,724	248,775	248,775	48,429	48,429	36,208	14,749	14,749	14,749	(21,459)
ATM General Fund Budget	97,591,814	96,697,959	102,882,133	101,500,482	107,177,774	106,480,219	110,983,082	114,398,934	113,729,731	14,749	2,746,649

Town and School Budget w/o Exempt Debt	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	BUDGET INC/DEC
Total Town Budget	33,769,028	33,325,392	36,486,312	36,130,095	38,538,238	38,268,873	39,007,290	40,982,112	40,312,909	1,305,619
Total Town Budget Net Allocations	32,300,832	31,857,196	34,877,270	34,521,053	36,884,867	36,615,502	37,279,163	38,997,638	38,328,435	1,049,272
Total School Budget	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193	1,326,408
Total School Budget Net Offsets	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193	1,326,408
Total Budget w/o Exempt Debt	84,985,701	84,130,859	90,121,590	88,889,049	95,109,044	94,411,497	97,327,075	100,628,305	99,959,103	2,632,028
Total Budget w/o Exempt Debt Net Allocations/Offsets	83,517,505	82,662,663	88,512,548	87,280,007	93,455,673	92,758,126	95,598,948	98,643,831	97,974,629	2,375,681
Town As a % of Total Budget w/o Exempt Debt	40%	40%	40%	41%	41%	41%	40%	41%	40%	0.25%
Town As a % of Total Budget w/o Exempt Debt Net Allocations	39%	39%	39%	40%	39%	39%	39%	40%	39%	0.13%
School As a % of Total Budget w/o Exempt Debt	60%	60%	60%	59%	59%	59%	60%	59%	60%	-0.25%
School As a % of Total Budget w/o Exempt Debt Net Allocations	61%	61%	61%	60%	61%	61%	61%	60%	61%	-0.13%
Shawsheen	5,671,070	5,671,070	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,697,871	6,697,871	496,139
Essex North Shore Agricultural and Tech. School District	157,395	124,086	77,149	76,384	54,784	54,777	56,968	129,125	129,125	72,157
Town Exempt Principal	2,960,043	2,960,043	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,760,630	3,760,630	188,260
Town Exempt Interest	1,814,978	1,814,978	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,381,512	2,381,512	(152,642)
Total Exempt Town Debt	4,775,021	4,775,021	5,252,587	5,104,242	4,981,076	4,981,075	6,106,524	6,142,142	6,142,142	35,618
School Exempt Principal	2,132,625	2,132,625	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	1,972,375	1,972,375	(133,810)
School Exempt Interest	1,084,474	1,078,771	1,020,271	1,020,271	956,245	956,245	876,517	798,840	798,840	(77,677)
Total Exempt School Debt	3,217,099	3,211,396	3,144,086	3,144,086	3,071,245	3,071,245	2,982,702	2,771,215	2,771,215	(211,487)
Grand Total	98,806,286	97,912,431	104,242,400	102,860,749	108,782,716	108,085,161	112,675,001	116,368,658	115,699,456	3,024,455
Grand Total Net Enterprise Allocations	97,338,090	96,444,235	102,633,358	101,251,707	107,129,345	106,431,790	110,946,874	114,384,184	113,714,982	2,768,108

General Fund Budget Classification	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
Budget Summary	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Town Salaries	15,366,598	15,128,993	16,629,969	16,548,828	17,300,159	17,243,833	18,274,606	19,457,711	18,940,553	665,947
School Salaries	28,210,117	28,181,892	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	34,553,435	34,553,435	784,012
Town Operating	4,356,905	4,169,008	5,246,574	5,129,144	5,425,054	5,280,629	4,607,764	4,837,951	4,774,407	166,643
School Operating	12,554,988	12,471,203	13,052,974	13,132,455	13,749,373	14,373,871	13,403,690	13,623,813	13,623,813	220,123
Town Capital Outlay	414,144	409,169	835,988	835,181	766,133	765,355	436,244	401,200	312,700	(123,544)
School Capital Outlay	200,000	199,964	478,297	478,297	561,955	561,955	659,500	948,877	948,877	289,377
Town Principal Debt	84,975	84,975	284,330	284,330	273,685	273,685	265,900	244,415	244,415	(21,485)
Town Interest Debt	8,990	8,990	68,225	68,225	127,050	127,050	121,242	111,520	111,520	(9,722)
Town Temporary Interest	1,000	375	1,657	1,656	-	-	-	-	-	-
Town Exempt Principal Debt	2,960,043	2,960,043	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,760,630	3,760,630	188,260
Town Exempt Interest Debt	1,814,978	1,814,978	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,381,512	2,381,512	(152,642)
School Principal Debt	10,955	10,955	5,925	5,925	5,895	5,895	830	-	-	(830)
School Interest Debt	522	522	278	278	109	110	17	-	-	(17)
School Temporary Interest	-	-	-	-	-	-	-	-	-	-
School Exempt Principal Debt	2,132,625	2,132,625	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	1,972,375	1,972,375	(133,810)
School Exempt Interest Debt	1,084,474	1,078,771	1,020,271	1,020,271	956,245	956,245	876,517	798,840	798,840	(77,677)
Town Health insurance	5,007,348	5,009,080	4,769,194	4,613,758	4,699,964	4,633,060	4,930,073	4,881,551	4,881,551	(48,522)
School Health insurance	8,494,200	8,201,381	8,010,150	7,744,093	8,038,513	7,819,660	8,304,083	8,219,178	8,219,178	(84,905)
Town Retirement	5,484,198	5,484,198	5,822,653	5,822,650	6,194,882	6,194,882	6,580,426	7,065,138	7,065,138	484,712
School Retirement	1,102,138	1,102,138	1,171,188	1,171,188	1,309,767	1,309,767	1,391,282	1,480,098	1,480,098	88,816
Town Other Fixed/Unclassified Costs	622,515	612,635	711,505	710,200	770,960	770,027	831,160	877,430	877,430	46,270
School Other Fixed Costs	643,752	637,412	696,765	655,124	735,652	693,525	790,960	820,792	820,792	29,832
Solid Waste	2,422,356	2,417,969	2,116,217	2,116,122	2,330,350	2,330,350	2,309,875	2,455,195	2,455,195	145,320
OPEB	-	-	-	-	650,000	650,000	650,000	650,000	650,000	-
Shawsheen Tech	5,671,070	5,671,070	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,697,871	6,697,871	496,139
Essex North Shore Agricultural and Tech. School District	157,395	124,086	77,149	76,384	54,784	54,777	56,968	129,125	129,125	72,157
Total Budget	98,806,286	97,912,431	104,242,400	102,860,749	108,782,716	108,085,161	112,675,001	116,368,658	115,699,456	3,024,455
Town Allocations	(1,468,196)	(1,468,196)	(1,609,042)	(1,609,042)	(1,653,371)	(1,653,371)	(1,728,127)	(1,984,474)	(1,984,474)	(256,347)
School Offsets	-	-	-	-	-	-	-	-	-	-
Total Budget Net Allocations/Offsets	97,338,090	96,444,235	102,633,358	101,251,707	107,129,345	106,431,790	110,946,874	114,384,184	113,714,982	2,768,108
Total Town Budget	33,769,028	33,325,392	36,486,312	36,130,095	38,538,238	38,268,873	39,007,290	40,982,112	40,312,909	1,305,619
Total Town Budget Net Allocations	32,300,832	31,857,196	34,877,270	34,521,053	36,884,867	36,615,502	37,279,163	38,997,638	38,328,435	1,049,272
Town Exempt Principal	2,960,043	2,960,043	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,760,630	3,760,630	188,260
Town Exempt Interest	1,814,978	1,814,978	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,381,512	2,381,512	(152,642)
Total Exempt Town Debt	4,775,021	4,775,021	5,252,587	5,104,242	4,981,076	4,981,075	6,106,524	6,142,142	6,142,142	35,618
Total School Budget	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193	1,326,408
Total School Budget Net Allocations	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193	1,326,408
School Exempt Principal	2,132,625	2,132,625	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	1,972,375	1,972,375	(133,810)
School Exempt Interest	1,084,474	1,078,771	1,020,271	1,020,271	956,245	956,245	876,517	798,840	798,840	(77,677)
Total Exempt School Debt	3,217,099	3,211,396	3,144,086	3,144,086	3,071,245	3,071,245	2,982,702	2,771,215	2,771,215	(211,487)
Shawsheen Tech	5,671,070	5,671,070	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,697,871	6,697,871	496,139
Essex North Shore Agricultural and Tech. School District	157,395	124,086	77,149	76,384	54,784	54,777	56,968	129,125	129,125	72,157
Total Budget w/o Offsets or Allocations	98,806,286	97,912,431	104,242,400	102,860,749	108,782,716	108,085,161	112,675,001	116,368,658	115,699,456	3,024,455
Total Budget Net Allocations/Offsets	97,338,090	96,444,235	102,633,358	101,251,707	107,129,345	106,431,790	110,946,874	114,384,184	113,714,982	2,768,108

General Fund Budget Classification	FY2016	FY2016	FY2017	FY2018	FY2019	FY2020	FY2020	BUDGET
Budget Summary	BUDGETED	EXPENDED	EXPENDED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Total General Government	1,210,558	1,202,922	1,392,855	1,363,320	1,489,499	1,550,969	1,550,969	61,470
Total General Government Net Allocations	1,190,030	1,182,394	1,371,521	1,341,476	1,466,765	1,525,419	1,525,419	58,654
Total Finance Department	1,162,493	1,082,363	1,111,435	1,125,365	1,162,613	1,174,730	1,174,730	12,117
Total Finance Department Net Allocations	1,063,751	983,621	1,025,997	1,037,151	1,074,673	1,084,660	1,084,660	9,987
Total Community Services	455,425	453,444	451,764	419,348	494,619	523,085	523,085	28,466
Total Council on Aging Budget	291,114	289,015	329,075	381,586	396,993	426,124	416,674	19,681
Total Facilities	339,658	303,959	436,284	689,679	732,323	701,631	701,306	(31,017)
Total Library Budget	1,059,312	1,028,415	1,137,549	1,292,233	1,362,626	1,386,532	1,386,533	23,907
Total Planning and Development	842,216	824,015	948,208	871,995	843,054	866,459	866,459	23,405
Total Public Safety Budget	11,587,114	11,467,108	12,628,092	12,956,599	13,416,211	14,469,661	13,818,727	402,516
Total DPW Budget	5,612,111	5,473,898	6,194,014	6,520,044	5,730,551	6,052,868	6,044,373	313,822
Total DPW Budget Net Allocations	5,010,686	4,872,473	5,538,517	5,877,345	5,052,411	5,290,719	5,282,224	229,813
Town Unclassified Budget Minus Exempt Debt	11,209,026	11,200,253	11,500,819	12,648,705	13,378,801	13,830,054	13,830,054	451,253
Town Unclassified Budget Net Allocations Minus Exempt Debt	10,461,525	10,452,752	10,654,046	11,748,091	12,439,488	12,723,349	12,723,349	283,861
Town Exempt Principal Debt	2,960,043	2,960,043	3,540,343	2,531,338	3,572,370	3,760,630	3,760,630	188,260
Town Exempt Interest Debt	1,814,978	1,814,978	1,563,899	2,449,737	2,534,154	2,381,512	2,381,512	(152,642)
Total Town Budget	38,544,050	38,100,413	41,234,337	43,249,947	45,113,814	47,124,254	46,455,051	1,341,237
Total Town Budget net Allocations	37,075,854	36,632,217	39,625,295	41,596,576	43,385,687	45,139,780	44,470,577	1,084,890
Town Tewksbury School Budget	40,965,105	40,853,059	43,182,347	46,313,668	47,832,613	49,126,125	49,126,125	1,293,512
Offsets	-	-	-	-	-	-	-	-
Fixed Costs	10,251,567	9,952,408	9,576,608	9,828,957	10,487,172	10,520,068	10,520,068	32,896
Town Tewksbury School Budget	51,216,672	50,805,467	52,758,955	56,142,624	58,319,785	59,646,193	59,646,193	1,326,408
School Exempt Debt Principal	2,132,625	2,132,625	2,123,815	2,115,000	2,106,185	1,972,375	1,972,375	(133,810)
School Exempt Interest	1,084,474	1,078,771	1,020,271	956,245	876,517	798,840	798,840	(77,677)
Shawsheen Regional Vocational School	5,671,070	5,671,070	5,646,988	5,566,567	6,201,732	6,697,871	6,697,871	496,139
Essex North Shore Agricultural and Tech. School District	157,395	124,086	76,384	54,777	56,968	129,125	129,125	72,157
Total School Departments	60,262,236	59,812,018	61,626,413	64,835,214	67,561,187	69,244,405	69,244,405	1,683,218
Total Budget Before Transfers, Allocations and Offsets	98,806,286	97,912,431	102,860,749	108,085,161	112,675,001	116,368,658	115,699,456	3,024,455
Total Budget Before Transfers Net Allocations/Offsets	97,338,090	96,444,235	101,251,707	106,431,790	110,946,874	114,384,184	113,714,982	2,768,108

General Fund Budget Classification Salary Summary	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	BUDGET INC/DEC
Total General Government Salaries	713,005	712,609	862,909	851,599	886,385	883,853	919,375	961,869	961,869	42,494
Total General Government Salaries Net Allocations	692,879	692,483	842,027	830,717	865,199	862,667	897,419	937,097	937,097	39,678
Total Finance Department Salaries	764,985	741,795	794,734	794,037	810,805	810,799	861,698	868,457	868,457	6,759
Total Finance Department Salaries Net Allocations	707,895	684,705	735,534	734,837	748,755	748,749	798,316	803,343	803,343	5,027
Total Community Services Salaries	49,159	48,984	52,025	52,025	54,619	54,618	71,915	98,305	98,305	26,390
Total Council on Aging Salaries	170,991	170,371	195,108	195,108	226,821	226,779	264,180	278,774	278,774	14,594
Total Facilities Salaries	132,564	131,452	156,383	156,211	259,838	258,505	316,963	345,496	345,496	28,533
Total Library Budget	744,035	740,216	817,550	817,550	865,293	860,429	958,593	993,942	993,942	35,349
Total Planning and Development Salaries	715,312	704,604	759,879	754,497	744,760	738,646	777,894	807,321	807,321	29,427
Total Public Safety Salaries	10,495,569	10,393,559	11,137,428	11,120,098	11,473,010	11,469,627	12,082,479	12,953,284	12,443,500	361,021
Total DPW Salaries	1,580,979	1,485,402	1,853,954	1,807,703	1,978,627	1,940,576	2,021,509	2,150,263	2,142,888	121,379
Total DPW Salaries Net Allocations	1,129,897	1,034,320	1,358,998	1,312,747	1,501,755	1,463,704	1,526,171	1,595,286	1,587,911	61,740
Total Salary Budget	15,366,598	15,128,993	16,629,969	16,548,828	17,300,159	17,243,833	18,274,606	19,457,711	18,940,553	665,947
Total Salary Budget Net Allocations	14,838,300	14,600,695	16,054,931	15,973,790	16,740,051	16,683,725	17,693,930	18,812,848	18,295,690	601,760
School Salaries	28,210,117	28,181,892	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	34,553,435	34,553,435	784,012
Grand Total Salary Budget	43,576,715	43,310,885	46,849,671	46,120,424	49,469,701	48,621,675	52,044,029	54,011,146	53,493,988	1,449,959
Grand Total Salary Budget Net Allocations	43,048,417	42,782,587	46,274,633	45,545,386	48,909,593	48,061,567	51,463,353	53,366,283	52,849,125	1,385,772

General Fund Budget Classification	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
Operating Summary	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Total General Government Operating	451,944	444,705	515,484	509,277	490,816	439,554	562,124	589,100	589,100	26,976
Total General Government Operating Net Allocations	451,542	444,303	515,032	508,825	490,158	438,896	561,346	588,322	588,322	26,976
Total Finance Department Operating	397,509	340,568	344,531	317,397	320,889	304,372	300,915	306,272	306,272	5,357
Total Finance Department Operating Net Allocations	355,857	298,916	318,293	291,159	294,725	278,208	276,357	281,316	281,316	4,959
Total Community Services Operating	406,266	404,460	411,193	399,738	421,323	364,730	422,704	424,780	424,780	2,076
Total Council on Aging Operating	120,123	118,643	135,396	133,967	154,885	154,807	132,813	147,350	137,900	5,087
Total Facilities	207,095	172,507	214,175	211,927	344,609	344,609	348,787	356,135	355,810	7,023
Total Library Budget	289,276	267,148	299,474	299,474	364,217	358,562	400,333	392,591	392,591	(7,742)
Total Planning and Development Operating	126,905	119,411	135,699	134,111	134,224	133,348	65,160	59,138	59,138	(6,022)
Total Public Safety Operating	881,011	863,038	1,029,233	1,011,711	1,012,964	1,010,031	1,008,261	1,135,177	1,082,527	74,266
Total DPW Operating	3,899,132	3,856,496	4,277,605	4,227,663	4,511,479	4,500,967	3,676,542	3,882,604	3,881,484	204,942
Total DPW Operating Net Allocations	3,748,789	3,706,153	4,117,064	4,067,122	4,345,652	4,335,140	3,493,740	3,675,432	3,674,312	180,572
Total Operating Budget	6,779,261	6,586,977	7,362,791	7,245,266	7,755,405	7,610,980	6,917,639	7,293,147	7,229,603	311,964
Total Operating Budget Net Allocations	6,586,864	6,394,580	7,175,560	7,058,035	7,562,756	7,418,331	6,709,501	7,060,241	6,996,697	287,196
School Operating	12,554,988	12,471,203	13,052,974	13,132,455	13,749,373	14,373,871	13,403,690	13,623,813	13,623,813	220,123
Grand Total Operating Budget	19,334,249	19,058,180	20,415,765	20,377,721	21,504,778	21,984,850	20,321,329	20,916,960	20,853,416	532,087
Grand Total Operating Budget Net Allocations	19,141,852	18,865,783	20,228,534	20,190,490	21,312,129	21,792,201	20,113,191	20,684,054	20,620,510	507,319

General Fund Budget Classification

Capital Outlay	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC	BUDGET INC/DEC
Total General Government Capital Outlay	45,609	45,609	32,099	31,979	39,913	39,912	8,000	-	-	(8,000)
Total Finance Department Capital Outlay	-	-	-	-	10,195	10,195	-	-	-	-
Total Community Services Capital Outlay	-	-	-	-	-	-	-	-	-	-
Total Council on Aging Capital Outlay	-	-	-	-	-	-	-	-	-	-
Total Facilities Capital Outlay	-	-	68,726	68,146	86,564	86,564	66,573	-	-	(66,573)
Total Library Budget	26,000	21,051	20,525	20,525	74,000	73,242	3,700	-	-	(3,700)
Total Planning and Development Capital Outlay	-	-	59,600	59,600	-	-	-	-	-	-
Total Public Safety Capital Outlay	210,535	210,510	496,391	496,283	476,961	476,942	325,471	381,200	292,700	(32,771)
Total DPW Capital Outlay	132,000	132,000	158,647	158,647	78,500	78,500	32,500	20,000	20,000	(12,500)
Total DPW Capital Outlay Net Allocations	132,000	132,000	158,647	158,647	78,500	78,500	32,500	20,000	20,000	(12,500)
Total Capital Outlay Budget	414,144	409,169	835,988	835,181	766,133	765,355	436,244	401,200	312,700	(123,544)
Total Capital Outlay Budget Net Allocations	414,144	409,169	835,988	835,181	766,133	765,355	436,244	401,200	312,700	(123,544)
School Capital Outlay	200,000	199,964	478,297	478,297	561,955	561,955	659,500	948,877	948,877	289,377
Grand Total Capital Outlay Budget	614,144	609,133	1,314,285	1,313,478	1,328,088	1,327,311	1,095,744	1,350,077	1,261,577	165,833
Grand Total Capital Outlay Budget Net Allocations	614,144	609,133	1,314,285	1,313,478	1,328,088	1,327,311	1,095,744	1,350,077	1,261,577	165,833

General Fund Budget Classification

	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Unclassified										
Town Unclassified Budget Minus Exempt Debt	11,209,026	11,200,253	11,657,564	11,500,819	12,716,541	12,648,705	13,378,801	13,830,054	13,830,054	451,253
Town Unclassified Budget Net Allocations Minus Exempt Debt	10,461,525	10,452,752	10,810,791	10,654,046	11,815,927	11,748,091	12,439,488	12,723,349	12,723,349	283,861
School Unclassified Budget	10,251,567	9,952,408	9,884,306	9,576,608	10,089,936	9,828,957	10,487,172	10,520,068	10,520,068	32,896
Total Unclassified Budget	21,460,593	21,152,661	21,541,870	21,077,427	22,806,477	22,477,661	23,865,973	24,350,122	24,350,122	484,149
Total Unclassified Budget Net Allocations	20,713,092	20,405,160	20,695,097	20,230,654	21,905,863	21,577,047	22,926,660	23,243,417	23,243,417	316,757
Exempt Debt										
Town Exempt Principal Debt	2,960,043	2,960,043	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,760,630	3,760,630	188,260
Town Exempt Interest Debt	1,814,978	1,814,978	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,381,512	2,381,512	(152,642)
School Exempt Debt Principal	2,132,625	2,132,625	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	1,972,375	1,972,375	(133,810)
School Exempt Interest	1,084,474	1,078,771	1,020,271	1,020,271	956,245	956,245	876,517	798,840	798,840	(77,677)
Total Exempt Principal	5,092,668	5,092,668	5,664,158	5,664,158	4,646,338	4,646,338	5,678,555	5,733,005	5,733,005	54,450
Total Exempt Interest	2,899,452	2,893,749	2,732,515	2,584,170	3,405,983	3,405,982	3,410,671	3,180,352	3,180,352	(230,319)

Water and Sewer Allocations
General Fund Budget Classification
Budget Summary

	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Town Manager										
Salaries										
Water Enterprise Fund Allocation	(7,891)	(7,891)	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(9,668)	(9,668)	(1,211)
Sewer Enterprise Fund Allocation	(7,891)	(7,891)	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(9,668)	(9,668)	(1,211)
Total Salaries Allocations	(15,782)	(15,782)	(16,198)	(16,198)	(16,198)	(16,198)	(16,914)	(19,336)	(19,336)	(2,422)
Administrative Services										
Salaries										
Water Enterprise Fund Allocation	(880)	(880)	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,252)	(1,252)	(115)
Sewer Enterprise Fund Allocation	(880)	(880)	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,252)	(1,252)	(115)
Total Salaries Allocations	(1,760)	(1,760)	(1,984)	(1,984)	(2,220)	(2,220)	(2,274)	(2,504)	(2,504)	(230)
Operating										
Water Enterprise Fund Allocation	(201)	(201)	(226)	(226)	(329)	(329)	(389)	(389)	(389)	-
Sewer Enterprise Fund Allocation	(201)	(201)	(226)	(226)	(329)	(329)	(389)	(389)	(389)	-
Total Operating Allocations	(402)	(402)	(452)	(452)	(658)	(658)	(778)	(778)	(778)	-
Total Water Allocations	(1,081)	(1,081)	(1,218)	(1,218)	(1,439)	(1,439)	(1,526)	(1,641)	(1,641)	(115)
Total Sewer Allocations	(1,081)	(1,081)	(1,218)	(1,218)	(1,439)	(1,439)	(1,526)	(1,641)	(1,641)	(115)
Total All Allocations	(2,162)	(2,162)	(2,436)	(2,436)	(2,878)	(2,878)	(3,052)	(3,282)	(3,282)	(230)
Computer Services										
Salaries										
Water Enterprise Fund Allocation	(1,292)	(1,292)	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,466)	(1,466)	(82)
Sewer Enterprise Fund Allocation	(1,292)	(1,292)	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,466)	(1,466)	(82)
Total Salaries Allocations	(2,584)	(2,584)	(2,700)	(2,700)	(2,768)	(2,768)	(2,768)	(2,932)	(2,932)	(164)
Accounting										
Salaries										
Water Enterprise Fund Allocation	(5,329)	(5,329)	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,159)	(5,159)	663
Sewer Enterprise Fund Allocation	(5,329)	(5,329)	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,159)	(5,159)	663
Total Salaries Allocations	(10,658)	(10,658)	(11,012)	(11,012)	(11,422)	(11,422)	(11,644)	(10,318)	(10,318)	1,326
Operating										
Water Enterprise Fund Allocation	(4,333)	(4,333)	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,266)	(4,266)	63
Sewer Enterprise Fund Allocation	(4,333)	(4,333)	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,266)	(4,266)	63
Total Operating Allocations	(8,666)	(8,666)	(8,808)	(8,808)	(8,658)	(8,658)	(8,658)	(8,532)	(8,532)	126
Total Water Allocations	(9,662)	(9,662)	(9,910)	(9,910)	(10,040)	(10,040)	(10,151)	(9,425)	(9,425)	726
Total Sewer Allocations	(9,662)	(9,662)	(9,910)	(9,910)	(10,040)	(10,040)	(10,151)	(9,425)	(9,425)	726
Total All Allocations	(19,324)	(19,324)	(19,820)	(19,820)	(20,080)	(20,080)	(20,302)	(18,850)	(18,850)	1,452
Treasurer/Collector										
Salaries										
Water Enterprise Fund Allocation	(23,216)	(23,216)	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(27,398)	(27,398)	(1,529)
Sewer Enterprise Fund Allocation	(23,216)	(23,216)	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(27,398)	(27,398)	(1,529)
Total Salaries Allocations	(46,432)	(46,432)	(48,188)	(48,188)	(50,628)	(50,628)	(51,738)	(54,796)	(54,796)	(3,058)
Operating										
Water Enterprise Fund Allocation	(16,493)	(16,493)	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(8,212)	(8,212)	(262)
Sewer Enterprise Fund Allocation	(16,493)	(16,493)	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(8,212)	(8,212)	(262)
Total Operating Allocations	(32,986)	(32,986)	(17,430)	(17,430)	(17,506)	(17,506)	(15,900)	(16,424)	(16,424)	(524)
Total Water Allocations	(39,709)	(39,709)	(32,809)	(32,809)	(34,067)	(34,067)	(33,819)	(35,610)	(35,610)	(1,791)
Total Sewer Allocations	(39,709)	(39,709)	(32,809)	(32,809)	(34,067)	(34,067)	(33,819)	(35,610)	(35,610)	(1,791)
Total All Allocations	(79,418)	(79,418)	(65,618)	(65,618)	(68,134)	(68,134)	(67,638)	(71,220)	(71,220)	(3,582)
DPW Administration										
Salaries										
Water Enterprise Fund Allocation	(71,845)	(71,845)	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(64,796)	(64,796)	(3,659)
Sewer Enterprise Fund Allocation	(71,845)	(71,845)	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(64,796)	(64,796)	(3,659)
Total Salaries Allocations	(143,690)	(143,690)	(153,384)	(153,384)	(119,286)	(119,286)	(122,274)	(129,592)	(129,592)	(7,318)
Operating										
Water Enterprise Fund Allocation	(31,218)	(31,218)	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(36,931)	(36,931)	(6,407)
Sewer Enterprise Fund Allocation	(31,218)	(31,218)	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(36,931)	(36,931)	(6,407)
Total Operating Allocations	(62,436)	(62,436)	(64,016)	(64,016)	(58,472)	(58,472)	(61,048)	(73,862)	(73,862)	(12,814)
Total Water Allocations	(103,063)	(103,063)	(108,700)	(108,700)	(88,879)	(88,879)	(91,661)	(101,727)	(101,727)	(10,066)
Total Sewer Allocations	(103,063)	(103,063)	(108,700)	(108,700)	(88,879)	(88,879)	(91,661)	(101,727)	(101,727)	(10,066)
Total All Allocations	(206,126)	(206,126)	(217,400)	(217,400)	(177,758)	(177,758)	(183,322)	(203,454)	(203,454)	(20,132)
DPW Engineering										
Salaries										
Water Enterprise Fund Allocation	(123,643)	(123,643)	(141,153)	(141,153)	(150,177)	(150,177)	(154,348)	(166,973)	(166,973)	(12,625)
Sewer Enterprise Fund Allocation	(117,349)	(117,349)	(132,791)	(132,791)	(141,753)	(141,753)	(146,192)	(157,406)	(157,406)	(11,214)
Total Salaries Allocations	(240,992)	(240,992)	(273,944)	(273,944)	(291,930)	(291,930)	(300,540)	(324,379)	(324,379)	(23,839)
Operating										
Water Enterprise Fund Allocation	(7,629)	(7,629)	(8,469)	(8,469)	(12,995)	(12,995)	(15,404)	(15,508)	(15,508)	(104)
Sewer Enterprise Fund Allocation	(6,176)	(6,176)	(6,856)	(6,856)	(10,520)	(10,520)	(12,470)	(12,554)	(12,554)	(84)
Total Operating Allocations	(13,805)	(13,805)	(15,325)	(15,325)	(23,515)	(23,515)	(27,874)	(28,062)	(28,062)	(188)
Total Water Allocations	(131,272)	(131,272)	(149,622)	(149,622)	(163,172)	(163,172)	(169,752)	(182,481)	(182,481)	(12,729)
Total Sewer Allocations	(123,525)	(123,525)	(139,647)	(139,647)	(152,273)	(152,273)	(159,960)	(169,960)	(169,960)	(11,298)
Total All Allocations	(254,797)	(254,797)	(289,269)	(289,269)	(315,445)	(315,445)	(328,414)	(352,441)	(352,441)	(24,027)

Water and Sewer Allocations										
General Fund Budget Classification										
Budget Summary										
	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
DPW Fleet Maintenance										
Salaries										
Water Enterprise Fund Allocation	(33,200)	(33,200)	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(50,503)	(50,503)	(14,241)
Sewer Enterprise Fund Allocation	(33,200)	(33,200)	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(50,503)	(50,503)	(14,241)
Total Salaries Allocations	(66,400)	(66,400)	(67,628)	(67,628)	(65,656)	(65,656)	(72,524)	(101,006)	(101,006)	(28,482)
Operating										
Water Enterprise Fund Allocation	(37,051)	(37,051)	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(52,624)	(52,624)	(5,684)
Sewer Enterprise Fund Allocation	(37,051)	(37,051)	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(52,624)	(52,624)	(5,684)
Total Operating Allocations	(74,102)	(74,102)	(81,200)	(81,200)	(83,840)	(83,840)	(93,880)	(105,248)	(105,248)	(11,368)
Total Water Allocations	(70,251)	(70,251)	(74,414)	(74,414)	(74,748)	(74,748)	(83,202)	(103,127)	(103,127)	(19,925)
Total Sewer Allocations	(70,251)	(70,251)	(74,414)	(74,414)	(74,748)	(74,748)	(83,202)	(103,127)	(103,127)	(19,925)
Total All Allocations	(140,502)	(140,502)	(148,828)	(148,828)	(149,496)	(149,496)	(166,404)	(206,254)	(206,254)	(39,850)

Water and Sewer Allocations										
General Fund Budget Classification										
Budget Summary										
	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2020	FY2020	BUDGET
	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Middlesex Retirement Assmt.										
Water Enterprise Fund Allocation	(315,432)	(315,432)	(315,432)	(315,432)	(332,651)	(332,651)	(355,202)	(435,658)	(435,658)	(80,456)
Sewer Enterprise Fund Allocation	(78,201)	(78,201)	(71,084)	(71,084)	(73,974)	(73,974)	(79,196)	(64,048)	(64,048)	15,148
Total Retirement Allocations	(393,633)	(393,633)	(386,516)	(386,516)	(406,625)	(406,625)	(434,398)	(499,706)	(499,706)	(65,308)
Group Insurance										
Water Enterprise Fund Allocation	(267,315)	(267,315)	(281,440)	(281,440)	(288,819)	(288,819)	(289,330)	(352,093)	(352,093)	(62,763)
Sewer Enterprise Fund Allocation	(66,115)	(66,115)	(92,120)	(92,120)	(113,156)	(113,156)	(112,723)	(131,469)	(131,469)	(18,746)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(15,443)	(15,443)	(15,443)
Total Group Insurance Allocations	(333,430)	(333,430)	(373,560)	(373,560)	(401,975)	(401,975)	(402,053)	(499,005)	(499,005)	(96,952)
Medicare Tax										
Water Enterprise Fund Allocation	(15,514)	(15,514)	(16,363)	(16,363)	(19,053)	(19,053)	(19,381)	(20,252)	(20,252)	(871)
Sewer Enterprise Fund Allocation	(4,924)	(4,924)	(5,698)	(5,698)	(5,092)	(5,092)	(4,931)	(5,925)	(5,925)	(994)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(2,069)	(2,069)	(2,069)
Total Medicare Tax Allocations	(20,438)	(20,438)	(22,061)	(22,061)	(24,145)	(24,145)	(24,312)	(28,246)	(28,246)	(3,934)
Fire and Liability Insurance										
Water Enterprise Fund Allocation	-	-	(55,151)	(55,151)	(57,909)	(57,909)	(64,845)	(66,757)	(66,757)	(1,912)
Sewer Enterprise Fund Allocation	-	-	(9,485)	(9,485)	(9,960)	(9,960)	(13,705)	(12,991)	(12,991)	714
Total Fire and Liability	-	-	(64,636)	(64,636)	(67,869)	(67,869)	(78,550)	(79,748)	(79,748)	(1,198)
Total Water Allocations Salaries	(267,296)	(267,296)	(291,700)	(291,700)	(284,266)	(284,266)	(294,416)	(327,215)	(327,215)	(32,799)
Total Sewer Allocations Salaries	(261,002)	(261,002)	(283,338)	(283,338)	(275,842)	(275,842)	(286,260)	(317,648)	(317,648)	(31,388)
Total Water Allocations Operating	(96,925)	(96,925)	(94,422)	(94,422)	(97,562)	(97,562)	(105,536)	(117,930)	(117,930)	(12,394)
Total Sewer Allocations Operating	(95,472)	(95,472)	(92,809)	(92,809)	(95,087)	(95,087)	(102,602)	(114,976)	(114,976)	(12,374)
Total Water Allocations Capital Outlay	-	-								
Total Sewer Allocations Capital Outlay	-	-								
Total Water Allocations Unclassified	(598,261)	(598,261)	(668,386)	(668,386)	(698,432)	(698,432)	(728,758)	(874,760)	(874,760)	(146,002)
Total Sewer Allocations Unclassified	(149,240)	(149,240)	(178,387)	(178,387)	(202,182)	(202,182)	(210,555)	(214,433)	(214,433)	(3,878)
Total Cable Allocations Unclassified	-	(17,512)	(17,512)	(17,512)						
Grand Total Water Allocations	(962,482)	(962,482)	(1,054,508)	(1,054,508)	(1,080,260)	(1,080,260)	(1,128,710)	(1,319,905)	(1,319,905)	(191,195)
Grand Total Sewer Allocations	(505,714)	(505,714)	(554,534)	(554,534)	(573,111)	(573,111)	(599,417)	(647,057)	(647,057)	(47,640)
Grand Total Cable Allocations	-	(17,512)	(17,512)	(17,512)						
Grand Total All Allocations	(1,468,196)	(1,468,196)	(1,609,042)	(1,609,042)	(1,653,371)	(1,653,371)	(1,728,127)	(1,984,474)	(1,984,474)	(256,347)

General Fund Budget Classification

	FY2016 BUDGETED	FY2016 EXPENDED	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2020 DEPT REQ	FY2020 TM REC
General Government									
Moderator									
Total Moderator Budget	525	470	525	450	525	450	525	525	525
Budget as Percent of Total Budget w/o Exempt Debt	0.00059%	0.00053%	0.00056%	0.00048%	0.00053%	0.00046%	0.00052%	0.00050%	0.00050%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00055%	0.00049%	0.00053%	0.00045%	0.00051%	0.00044%	0.00050%	0.00049%	0.00049%
Board of Selectmen									
Total Board of Selectmen Budget	171,636	171,354	218,533	216,459	158,966	158,918	165,727	165,310	165,310
Budget as Percent of Total Budget w/o Exempt Debt	0.19210%	0.19371%	0.23190%	0.23274%	0.16045%	0.16154%	0.16270%	0.15673%	0.15774%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.17876%	0.17847%	0.21903%	0.21695%	0.15456%	0.15451%	0.15788%	0.15331%	0.15331%
Town Manager									
Total Town Manager Budget Net of Allocations	286,932	285,340	399,110	390,021	428,715	427,470	471,513	516,682	516,682
Budget as Percent of Total Budget w/o Exempt Debt	0.32115%	0.32257%	0.42352%	0.41936%	0.43271%	0.43451%	0.46291%	0.48988%	0.49301%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.29884%	0.29719%	0.40001%	0.39090%	0.41682%	0.41561%	0.44918%	0.47919%	0.47919%
Finance Committee									
Total Finance Committee Budget	3,194	2,682	3,196	1,965	20,824	2,598	78,194	78,194	78,194
Budget as Percent of Total Budget w/o Exempt Debt	0.00357%	0.00303%	0.00339%	0.00211%	0.02102%	0.00264%	0.07677%	0.07414%	0.07461%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00333%	0.00279%	0.00320%	0.00197%	0.02025%	0.00253%	0.07449%	0.07252%	0.07252%
Town Counsel									
Total Town Counsel Budget Net Allocations	168,000	168,000	177,943	177,943	177,512	154,121	150,000	150,000	150,000
Budget as Percent of Total Budget w/o Exempt Debt	0.18803%	0.18992%	0.18883%	0.19133%	0.17917%	0.15666%	0.14726%	0.14222%	0.14313%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.17498%	0.17498%	0.17834%	0.17834%	0.17259%	0.14985%	0.14290%	0.13912%	0.13912%
Administrative Services									
Total Administrative Services Budget Net Allocations	94,694	94,666	87,603	85,928	115,291	111,872	107,584	115,357	115,357
Budget as Percent of Total Budget w/o Exempt Debt	0.10599%	0.10702%	0.09296%	0.09239%	0.11636%	0.11371%	0.10562%	0.10937%	0.11007%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.09863%	0.09860%	0.08780%	0.08612%	0.11209%	0.10877%	0.10249%	0.10699%	0.10699%
Town Clerk									
Total Town Clerk Budget	235,689	233,227	244,711	242,509	293,504	288,632	270,566	274,710	274,710
Budget as Percent of Total Budget w/o Exempt Debt	0.26379%	0.26366%	0.25968%	0.26075%	0.29624%	0.29339%	0.26563%	0.26046%	0.26212%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.24547%	0.24291%	0.24526%	0.24306%	0.28536%	0.28062%	0.25775%	0.25478%	0.25478%
Elections/Town Meetings									
Total Election Budget	24,370	24,333	54,131	53,583	21,271	19,361	36,200	28,350	28,350
Budget as Percent of Total Budget w/o Exempt Debt	0.02728%	0.02751%	0.05744%	0.05761%	0.02147%	0.01968%	0.03554%	0.02688%	0.02705%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.02538%	0.02534%	0.05425%	0.05370%	0.02068%	0.01882%	0.03449%	0.02629%	0.02629%
Total Board of Registrars Budget									
Total Board of Registrars Budget	3,550	3,369	3,550	3,388	3,550	3,391	3,550	3,550	3,550
Budget as Percent of Total Budget w/o Exempt Debt	0.00397%	0.00381%	0.00377%	0.00364%	0.00358%	0.00345%	0.00349%	0.00337%	0.00339%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00370%	0.00351%	0.00356%	0.00340%	0.00345%	0.00330%	0.00338%	0.00329%	0.00329%
Computer Services									
Total Computer Services Budget Net Allocations	201,440	198,952	199,856	199,276	175,113	174,663	182,906	192,741	192,741
Budget as Percent of Total Budget w/o Exempt Debt	0.22546%	0.22491%	0.21208%	0.21427%	0.17674%	0.17754%	0.17957%	0.18274%	0.18391%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.20980%	0.20721%	0.20031%	0.19972%	0.17026%	0.16982%	0.17424%	0.17876%	0.17876%
Total General Government Net Allocations	1,190,030	1,182,394	1,389,158	1,371,521	1,395,270	1,341,476	1,466,765	1,525,419	1,525,419
Budget as Percent of Total Budget w/o Exempt Debt	1.33193%	1.33668%	1.47412%	1.47470%	1.40827%	1.36357%	1.44001%	1.44629%	1.45553%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.23944%	1.23148%	1.39229%	1.37461%	1.35657%	1.30426%	1.39729%	1.41473%	1.41473%

Finance Department									
Accounting									
Total Accounting Budget Net Allocations	369,487	365,286	376,853	371,406	380,750	377,911	384,526	358,830	358,830
Budget as Percent of Total Budget w/o Exempt Debt	0.41355%	0.41295%	0.39990%	0.39935%	0.38430%	0.38414%	0.37751%	0.34022%	0.34239%
Budget as Percent of Total Operating Revenues w/o Exempt Debt Assessor	0.38483%	0.38045%	0.37770%	0.37224%	0.37019%	0.36743%	0.36631%	0.33279%	0.33279%
Total Assessor Budget	264,618	232,766	267,159	254,165	266,006	261,918	294,671	314,792	314,792
Budget as Percent of Total Budget w/o Exempt Debt	0.29617%	0.26314%	0.28350%	0.27329%	0.26848%	0.26623%	0.28930%	0.29846%	0.30037%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.27560%	0.24243%	0.26776%	0.25474%	0.25863%	0.25465%	0.28071%	0.29195%	0.29195%
Treasurer/Collector									
Total Treasurer/Collector Budget Net Allocations	429,646	385,570	409,815	400,426	406,920	397,322	395,476	411,038	411,038
Budget as Percent of Total Budget w/o Exempt Debt	0.48088%	0.43588%	0.43488%	0.43055%	0.41071%	0.40387%	0.38826%	0.38972%	0.39221%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.44748%	0.40158%	0.41074%	0.40133%	0.39563%	0.38630%	0.37674%	0.38121%	0.38121%
Total Finance Department Net Allocations	1,063,751	983,621	1,053,827	1,025,997	1,053,675	1,037,151	1,074,673	1,084,660	1,084,660
Budget as Percent of Total Budget w/o Exempt Debt	1.19060%	1.11197%	1.11828%	1.10318%	1.06349%	1.05424%	1.05507%	1.02840%	1.03496%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.10792%	1.02446%	1.05620%	1.02831%	1.02445%	1.00838%	1.02377%	1.00595%	1.00595%
Community Services									
Cable Television									
Total Cable Television Budget	673	-	969	965	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00075%	0.00000%	0.00103%	0.00104%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00070%	0.00000%	0.00097%	0.00097%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Total Veteran's Budget	437,752	437,933	433,249	421,806	441,322	384,957	456,519	484,985	484,985
Budget as Percent of Total Budget w/o Exempt Debt	0.48995%	0.49508%	0.45975%	0.45354%	0.44543%	0.39130%	0.44819%	0.45983%	0.46276%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.45593%	0.45612%	0.43423%	0.42276%	0.42908%	0.37428%	0.43490%	0.44979%	0.44979%
Community Events									
Total Community Events Budget	17,000	15,511	29,000	28,993	34,620	34,391	38,100	38,100	38,100
Budget as Percent of Total Budget w/o Exempt Debt	0.01903%	0.01754%	0.03077%	0.03117%	0.03494%	0.03496%	0.03741%	0.03612%	0.03635%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.01771%	0.01616%	0.02907%	0.02906%	0.03366%	0.03344%	0.03630%	0.03534%	0.03534%
Total Community Services	455,425	453,444	463,218	451,764	475,942	419,348	494,619	523,085	523,085
Budget as Percent of Total Budget w/o Exempt Debt	0.50973%	0.51261%	0.49155%	0.48575%	0.48038%	0.42626%	0.48560%	0.49595%	0.49912%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.47433%	0.47227%	0.46426%	0.45278%	0.46274%	0.40771%	0.47119%	0.48513%	0.48513%
Council on Aging									
Total Council on Aging Budget	291,114	289,015	330,504	329,075	381,706	381,586	396,993	426,124	416,674
Budget as Percent of Total Budget w/o Exempt Debt	0.32583%	0.32673%	0.35072%	0.35383%	0.38526%	0.38787%	0.38975%	0.40402%	0.39758%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.30320%	0.30101%	0.33125%	0.32982%	0.37112%	0.37100%	0.37819%	0.39520%	0.38644%

Facilities									
Town Facilities and Grounds									
Total Facilities and Grounds	146,447	145,269	262,689	261,939	443,970	443,854	513,527	458,715	458,715
Budget as Percent of Total Budget w/o Exempt Debt	0.16391%	0.16422%	0.27875%	0.28164%	0.44811%	0.45116%	0.50416%	0.43492%	0.43770%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.15253%	0.15130%	0.26328%	0.26253%	0.43166%	0.43154%	0.48920%	0.42543%	0.42543%
Town Hall									
Total Town Hall Budget	148,389	127,143	152,084	149,931	243,291	242,075	215,796	242,916	242,591
Budget as Percent of Total Budget w/o Exempt Debt	0.16608%	0.14373%	0.16138%	0.16121%	0.24556%	0.24606%	0.21186%	0.23032%	0.23148%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.15455%	0.13242%	0.15243%	0.15027%	0.23654%	0.23536%	0.20557%	0.22529%	0.22499%
Auxiliary Buildings									
Total Auxiliary Building Budget	40,322	27,047	20,762	20,664	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.04513%	0.03058%	0.02203%	0.02222%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.04200%	0.02817%	0.02081%	0.02071%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Cemeteries									
Total Cemeteries Budget	4,500	4,500	3,750	3,750	3,750	3,750	3,000	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00504%	0.00509%	0.00398%	0.00403%	0.00378%	0.00381%	0.00295%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00469%	0.00469%	0.00376%	0.00376%	0.00365%	0.00365%	0.00286%	0.00000%	0.00000%
Total Facilities	339,658	303,959	439,284	436,284	691,011	689,679	732,323	701,631	701,306
Budget as Percent of Total Budget w/o Exempt Debt	0.38016%	0.34362%	0.46615%	0.46911%	0.69745%	0.70104%	0.71897%	0.66524%	0.66917%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.35376%	0.31658%	0.44027%	0.43727%	0.67185%	0.67054%	0.69764%	0.65072%	0.65042%
Library									
Total Library Budget	1,059,312	1,028,415	1,137,549	1,137,549	1,303,510	1,292,233	1,362,626	1,386,532	1,386,533
Budget as Percent of Total Budget w/o Exempt Debt	1.18563%	1.16261%	1.20712%	1.22313%	1.31565%	1.31352%	1.33777%	1.31461%	1.32301%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.10329%	1.07111%	1.14011%	1.14011%	1.26736%	1.25638%	1.29809%	1.28592%	1.28592%
Planning and Development									
Planning (Community Development)									
Total Community Development Budget	341,189	336,913	418,992	414,457	291,980	285,976	235,823	227,436	227,436
Budget as Percent of Total Budget w/o Exempt Debt	0.38187%	0.38087%	0.44462%	0.44564%	0.29470%	0.29069%	0.23152%	0.21564%	0.21702%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.35535%	0.35090%	0.41994%	0.41539%	0.28388%	0.27804%	0.22465%	0.21093%	0.21093%
Building Department									
Total Building Department Budget	261,082	257,603	298,639	297,603	320,568	319,781	332,230	355,672	355,672
Budget as Percent of Total Budget w/o Exempt Debt	0.29221%	0.29122%	0.31690%	0.31999%	0.32355%	0.32505%	0.32617%	0.33722%	0.33938%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.27192%	0.26830%	0.29931%	0.29827%	0.31168%	0.31091%	0.31649%	0.32986%	0.32986%
Board of Health									
Total Board of Health Budget	239,946	229,500	237,546	236,148	266,437	266,237	275,001	283,351	283,351
Budget as Percent of Total Budget w/o Exempt Debt	0.26856%	0.25945%	0.25207%	0.25391%	0.26892%	0.27062%	0.26999%	0.26865%	0.27037%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.24991%	0.23903%	0.23808%	0.23668%	0.25905%	0.25885%	0.26198%	0.26279%	0.26279%
Total Planning and Development	842,216	824,015	955,178	948,208	878,984	871,995	843,054	866,459	866,459
Budget as Percent of Total Budget w/o Exempt Debt	0.94265%	0.93153%	1.01359%	1.01954%	0.88717%	0.88636%	0.82768%	0.82152%	0.82676%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.87718%	0.85823%	0.95733%	0.95034%	0.85461%	0.84780%	0.80312%	0.80359%	0.80359%
Public Safety									
Total Police Budget	6,655,702	6,581,773	7,136,187	7,121,188	7,503,411	7,498,274	7,675,538	8,552,227	7,979,294
Budget as Percent of Total Budget w/o Exempt Debt	7.44936%	7.44058%	7.57262%	7.65691%	7.57331%	7.62179%	7.53555%	8.10862%	7.61371%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	6.93204%	6.85504%	7.15226%	7.13723%	7.29530%	7.29023%	7.31199%	7.93165%	7.40029%
Fire									
Total Fire Budget	4,886,836	4,845,297	5,483,914	5,475,202	5,432,483	5,432,037	5,701,946	5,878,706	5,800,706
Budget as Percent of Total Budget w/o Exempt Debt	5.46957%	5.47752%	5.81930%	5.88710%	5.48309%	5.52151%	5.59796%	5.57377%	5.53494%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.08973%	5.04647%	5.49627%	5.48754%	5.28181%	5.28132%	5.43188%	5.45213%	5.37979%
Emergency Management									
Total Emergency Management Budget	38,395	34,635	37,751	27,523	21,840	21,775	33,527	33,527	33,527
Budget as Percent of Total Budget w/o Exempt Debt	0.04297%	0.03915%	0.04006%	0.02959%	0.02204%	0.02213%	0.03292%	0.03179%	0.03199%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.03999%	0.03607%	0.03784%	0.02758%	0.02123%	0.02117%	0.03194%	0.03109%	0.03109%
Parking Clerk									
Total Parking Clerk Budget	6,181	5,404	5,200	4,180	5,200	4,513	5,200	5,200	5,200
Budget as Percent of Total Budget w/o Exempt Debt	0.00692%	0.00611%	0.00552%	0.00449%	0.00525%	0.00459%	0.00511%	0.00493%	0.00496%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00644%	0.00563%	0.00521%	0.00419%	0.00506%	0.00439%	0.00495%	0.00482%	0.00482%

Total Public Safety Budget Net Allocations	11,587,114	11,467,108	12,663,051	12,628,092	12,962,934	12,956,599	13,416,211	14,469,661	13,818,727
Budget as Percent of Total Budget w/o Exempt Debt	12.96882%	12.96336%	13.43750%	13.57810%	13.08369%	13.17002%	13.17153%	13.71911%	13.18560%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	12.06819%	11.94320%	12.69158%	12.65654%	12.60340%	12.59712%	12.78076%	13.41970%	12.81600%
School Departments									
Town Tewksbury School Budget	51,216,672	50,805,467	53,635,278	52,758,955	56,570,806	56,142,624	58,319,785	59,646,193	59,646,193
Budget as Percent of Total Budget w/o Exempt Debt	57.32399%	57.43468%	56.91550%	56.72800%	57.09781%	57.06742%	57.25617%	56.55231%	56.91342%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	53.34310%	52.91482%	53.75612%	52.87782%	55.00178%	54.58494%	55.55751%	55.31808%	55.31808%
Shawsheen Regional Vocational School	5,671,070	5,671,070	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,697,871	6,697,871
Budget as Percent of Total Budget w/o Exempt Debt	6.34731%	6.41104%	5.99235%	6.07181%	5.61842%	5.65826%	6.08863%	6.35045%	6.39100%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.90652%	5.90652%	5.65971%	5.65971%	5.41217%	5.41212%	5.90799%	6.21185%	6.21185%
Essex North Shore Agricultural and Tech. School District	157,395	124,086	77,149	76,384	54,784	54,777	56,968	129,125	129,125
Budget as Percent of Total Budget w/o Exempt Debt	0.17616%	0.14028%	0.08187%	0.08213%	0.05529%	0.05568%	0.05593%	0.12243%	0.12321%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.16393%	0.12924%	0.07732%	0.07656%	0.05326%	0.05326%	0.05427%	0.11976%	0.11976%
Total School Departments	57,045,138	56,600,623	59,359,415	58,482,327	62,192,157	61,763,968	64,578,485	66,473,190	66,473,190
Budget as Percent of Total Budget w/o Exempt Debt	63.84747%	63.98600%	62.98971%	62.88194%	62.77152%	62.78136%	63.40072%	63.02519%	63.42763%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	59.41355%	58.95058%	59.49315%	58.61409%	60.46722%	60.05032%	61.51977%	61.64969%	61.64969%
Department of Public Works									
DPW Administration									
Total DPW Administration Budget Net Allocations	269,878	250,628	305,891	296,444	374,493	366,732	390,645	365,124	365,124
Budget as Percent of Total Budget w/o Exempt Debt	0.30206%	0.28333%	0.32460%	0.31875%	0.37798%	0.37277%	0.38352%	0.34619%	0.34840%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.28108%	0.26103%	0.30658%	0.29711%	0.36411%	0.35656%	0.37214%	0.33863%	0.33863%
DPW Engineering									
Total DPW Engineering Budget Net Allocations	130,429	119,493	194,405	193,794	154,303	143,999	167,730	167,310	167,310
Budget as Percent of Total Budget w/o Exempt Debt	0.14598%	0.13508%	0.20629%	0.20837%	0.15574%	0.14637%	0.16467%	0.15863%	0.15964%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.13584%	0.12445%	0.19484%	0.19423%	0.15002%	0.14000%	0.15979%	0.15517%	0.15517%
DPW Highway									
Total DPW Highway Budget	787,918	750,158	912,445	873,959	1,059,999	1,038,164	1,066,907	1,157,757	1,154,382
Budget as Percent of Total Budget w/o Exempt Debt	0.88187%	0.84804%	0.96825%	0.93971%	1.06987%	1.05527%	1.04745%	1.09770%	1.10149%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.82063%	0.78130%	0.91450%	0.87593%	1.03060%	1.00936%	1.01637%	1.07375%	1.07062%
DPW Forestry									
Total DPW Forestry Budget	64,880	63,899	89,845	89,410	90,388	90,080	68,250	84,785	84,785
Budget as Percent of Total Budget w/o Exempt Debt	0.07262%	0.07224%	0.09534%	0.09614%	0.09123%	0.09156%	0.06701%	0.08039%	0.08090%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.06757%	0.06655%	0.09005%	0.08961%	0.08788%	0.08758%	0.06502%	0.07863%	0.07863%
DPW Fleet Maintenance									
Total DPW Fleet Maintenance Budget Net Allocations	728,917	679,848	782,914	742,741	669,867	661,813	613,004	624,547	619,427
Budget as Percent of Total Budget w/o Exempt Debt	0.81584%	0.76856%	0.83079%	0.79862%	0.67611%	0.67271%	0.60182%	0.59215%	0.59105%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.75918%	0.70807%	0.78468%	0.74441%	0.65129%	0.64345%	0.58397%	0.57923%	0.57448%
DPW Snow and Ice									
Total DPW Snow and Ice Budget	422,419	406,589	1,042,894	1,035,948	986,506	986,206	256,000	256,000	256,000
Budget as Percent of Total Budget w/o Exempt Debt	0.47279%	0.45964%	1.10667%	1.11388%	0.99570%	1.00245%	0.25133%	0.24272%	0.24427%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.43996%	0.42347%	1.04524%	1.03828%	0.95914%	0.95884%	0.24387%	0.23742%	0.23742%
Street Lighting									
Operating									
Total Street Lighting Budget	183,890	183,890	190,100	190,100	260,000	260,000	180,000	180,000	180,000
Budget as Percent of Total Budget w/o Exempt Debt	0.20582%	0.20788%	0.20173%	0.20440%	0.26242%	0.26428%	0.17672%	0.17066%	0.17175%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.19152%	0.19152%	0.19053%	0.19053%	0.25279%	0.25279%	0.17147%	0.16694%	0.16694%
Solid Waste Disposal									
Total Solid Waste Budget	2,422,356	2,417,969	2,116,217	2,116,122	2,330,350	2,330,350	2,309,875	2,455,195	2,455,195
Budget as Percent of Total Budget w/o Exempt Debt	2.71121%	2.73347%	2.24564%	2.27532%	2.35206%	2.36874%	2.26775%	2.32784%	2.34271%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	2.52293%	2.51836%	2.12098%	2.12089%	2.26572%	2.26569%	2.20047%	2.27704%	2.27704%
Total DPW Budget Net Allocations	5,010,686	4,872,473	5,634,710	5,538,517	5,925,907	5,877,345	5,052,411	5,290,719	5,282,224
Budget as Percent of Total Budget w/o Exempt Debt	5.60818%	5.50825%	5.97932%	5.95518%	5.98111%	5.97416%	4.96027%	5.01629%	5.04021%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.21872%	5.07477%	5.64740%	5.55099%	5.76155%	5.71428%	4.81311%	4.90681%	4.89893%

Unclassified									
Non-Exempt Principal Debt	84,975	84,975	284,330	284,330	273,685	273,685	265,900	244,415	244,415
Budget as Percent of Total Budget w/o Exempt Debt	0.09511%	0.09606%	0.30172%	0.30572%	0.27623%	0.27819%	0.26105%	0.23174%	0.23322%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.08850%	0.08850%	0.28497%	0.28497%	0.26609%	0.26609%	0.25331%	0.22668%	0.22668%
Non-Exempt Interest Debt	8,990	8,990	68,225	68,225	127,050	127,050	121,242	111,520	111,520
Budget as Percent of Total Budget w/o Exempt Debt	0.01006%	0.01016%	0.07240%	0.07336%	0.12823%	0.12914%	0.11903%	0.10574%	0.10641%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00936%	0.00936%	0.06838%	0.06838%	0.12353%	0.12352%	0.11550%	0.10343%	0.10343%
Interest Temporary Debt	1,000	375	1,657	1,656	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00112%	0.00042%	0.00176%	0.00178%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00104%	0.00039%	0.00166%	0.00166%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Total Retirement Net Allocations	5,090,565	5,090,565	5,436,137	5,436,134	5,788,257	5,788,257	6,146,028	6,565,432	6,565,432
Budget as Percent of Total Budget w/o Exempt Debt	5.69759%	5.75479%	5.76860%	5.84509%	5.84218%	5.88360%	6.03394%	6.22488%	6.26463%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.30192%	5.30192%	5.44838%	5.44838%	5.62772%	5.62766%	5.85493%	6.08902%	6.08902%
Occupational Injury Reserve	125,000	80,347	128,871	128,871	99,961	99,961	125,000	125,000	125,000
Budget as Percent of Total Budget w/o Exempt Debt	0.13991%	0.09083%	0.13675%	0.13857%	0.10089%	0.10161%	0.12272%	0.11852%	0.11927%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.13019%	0.08368%	0.12916%	0.12916%	0.09719%	0.09719%	0.11908%	0.11593%	0.11593%
Unemployment Compensation	19,769	19,769	1,500	1,335	2,000	1,400	5,000	5,000	5,000
Budget as Percent of Total Budget w/o Exempt Debt	0.02213%	0.02235%	0.00159%	0.00144%	0.00202%	0.00142%	0.00491%	0.00474%	0.00477%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.02059%	0.02059%	0.00150%	0.00134%	0.00194%	0.00136%	0.00476%	0.00464%	0.00464%
Total Group Insurance Net Allocations	4,673,918	4,675,650	4,395,634	4,240,198	4,297,989	4,231,085	4,528,020	4,382,546	4,382,546
Budget as Percent of Total Budget w/o Exempt Debt	5.23126%	5.28574%	4.66446%	4.55919%	4.33803%	4.30078%	4.44544%	4.15522%	4.18175%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	4.86797%	4.86978%	4.40554%	4.24975%	4.17878%	4.11369%	4.31355%	4.06453%	4.06453%
Total Other-Post Employment Benefits	-	-	-	-	650,000	650,000	650,000	650,000	650,000
Budget as Percent of Total Budget w/o Exempt Debt	0.00000%	0.00000%	0.00000%	0.00000%	0.65606%	0.66071%	0.63815%	0.61628%	0.62022%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00000%	0.00000%	0.00000%	0.00000%	0.67699%	0.67699%	0.67699%	0.67699%	0.67699%
Total Medicare Tax Net Allocations	179,362	220,437	231,516	231,498	242,355	242,040	244,488	249,754	249,754
Budget as Percent of Total Budget w/o Exempt Debt	0.20075%	0.24920%	0.24568%	0.24891%	0.24461%	0.24603%	0.24003%	0.23680%	0.23831%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.18681%	0.22959%	0.23204%	0.23202%	0.23563%	0.23532%	0.23291%	0.23163%	0.23163%
Fire and Liability Insurance	277,946	271,644	262,921	261,799	334,630	334,612	353,810	389,682	389,682
Budget as Percent of Total Budget w/o Exempt Debt	0.31109%	0.30709%	0.27900%	0.28149%	0.33775%	0.34012%	0.34736%	0.36947%	0.37183%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.28949%	0.28292%	0.26351%	0.26239%	0.32535%	0.32533%	0.33705%	0.36141%	0.36141%
Total Unclassified Budget Net Allocations	10,461,525	10,452,752	10,810,791	10,654,046	11,815,927	11,748,091	12,439,488	12,723,349	12,723,349
Budget as Percent of Total Budget w/o Exempt Debt	11.70901%	11.81665%	11.47196%	11.45555%	11.92600%	11.94161%	12.21262%	12.06338%	12.14041%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	10.89587%	10.88673%	10.83515%	10.67805%	11.48820%	11.42214%	11.85030%	11.80010%	11.80010%
Total Budget Before Transfers Net Allocations/Offsets w/o Exempt Debt	89,345,970	88,457,819	94,236,685	93,003,379	99,077,024	98,379,470	101,857,648	105,470,828	104,801,625
Recurring Revenue:									
TOTAL PROPERTY TAXES - LEVIED w/o Exempt Debt	66,771,992	66,771,992	70,129,206	70,129,206	74,363,094	74,363,094	78,360,415	81,177,383	81,177,383
TOTAL STATE ESTIMATED REVENUES	16,211,338	16,211,338	16,410,387	16,410,387	16,585,377	16,585,377	16,806,200	16,806,200	16,806,200
TOTAL LOCAL ESTIMATED REVENUES	12,423,703	12,423,703	12,715,636	12,715,636	11,470,913	11,471,913	9,458,686	9,580,515	9,580,515
TOTAL OTHER AVAILABLE FUNDS: TEACHER SALARY DEFERRAL #2	606,646	606,646	519,979	519,979	433,305	433,305	346,622	259,955	259,955
Total Annual Operating Revenues	96,013,678	96,013,678	99,775,208	99,775,208	102,852,689	102,853,689	104,971,923	107,824,053	107,824,053