

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
General Government											
Moderator											
<i>Salaries</i>											
Elected Salaries	450	450	450	450	450	450	450	450	450	-	-
Total Salaries	450	450	-	-							
<i>Operating</i>											
Travel	25	-	25	-	25	-	25	25	25	-	-
Dues and Memberships	50	-	50	-	50	-	50	50	50	-	-
Total Operating	75	-	75	-	75	-	75	75	75	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Moderator Budget	525	450	525	450	525	450	525	525	525	-	-
Board of Selectmen											
<i>Salaries</i>											
Elected Salaries	23,080	23,025	23,400	23,400	23,400	23,400	23,400	23,400	23,400	-	-
Temporary Part-Time	3,486	3,486	5,094	5,085	4,833	4,200	5,040	5,153	5,153	-	113
Total Salaries	26,566	26,511	28,494	28,485	28,233	27,600	28,440	28,553	28,553	-	113
<i>Operating</i>											
Professional Services	66,777	65,086	66,375	66,375	74,720	74,688	73,544	73,544	73,544	-	-
Legal Services	62,245	62,245	38,104	38,104	43,000	42,765	43,000	43,000	43,000	-	-
Office Supplies	2,500	2,500	9,069	9,069	9,292	8,336	2,500	2,500	2,500	-	-
Travel	-	-	-	-	225	-	225	225	225	-	-
Dues and Memberships	16,498	16,170	16,924	16,885	17,949	17,847	17,601	17,969	17,969	-	368
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Court Judgments	43,947	43,947	-	-	-	-	-	-	-	-	-
Total Operating	191,967	189,948	130,472	130,433	145,186	143,636	136,870	137,238	137,238	-	368
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Selectmen Budget	218,533	216,459	158,966	158,918	173,419	171,237	165,310	165,791	165,791	-	481

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Town Manager											
<i>Salaries</i>											
Regular	368,040	359,030	399,402	399,396	411,657	412,031	-	452,136	452,136	-	10,016
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Car Allowance	9,300	9,300	9,000	9,000	9,000	9,000	10,200	10,800	10,800	-	600
Sick Leave Buy-Back	22,731	22,731	2,317	2,317	2,300	1,430	2,427	2,480	2,510	-	83
Annuity	5,000	5,000	5,000	5,000	5,000	5,000	7,500	7,500	7,500	-	-
Total Salaries	405,071	396,061	415,719	415,714	427,957	427,462	462,248	472,916	472,946	-	10,698
Water Enterprise Fund Allocation	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(8,457)	(9,668)	(9,886)	(9,886)	-	(218)
Sewer Enterprise Fund Allocation	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(8,457)	(9,668)	(9,886)	(9,886)	-	(218)
Total Salaries Net of Allocations	388,873	379,863	399,521	399,516	411,043	410,548	442,912	453,144	453,174	-	10,262
<i>Operating</i>											
Professional Services	5,180	5,180	24,005	24,005	53,000	53,000	68,300	68,300	68,300	-	-
Communications	1,437	1,436	236	-	-	-	-	-	-	-	-
Office Supplies	800	752	800	769	800	210	800	800	800	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Insurance Reimbursement	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	-
Travel	320	290	500	10	500	-	500	500	500	-	-
Dues and Memberships	1,000	1,000	1,670	1,670	2,170	1,024	2,170	2,170	2,170	-	-
Staff Development	-	-	483	-	2,500	2,500	500	500	500	-	-
Total Operating	10,237	10,158	29,193	27,954	60,470	58,234	73,770	73,770	73,770	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Town Manager Budget	415,308	406,219	444,913	443,668	488,427	485,696	536,018	546,686	546,716	-	10,698
Total Town Manager Budget Net of Allocations	399,110	390,021	428,715	427,470	471,513	468,782	516,682	526,914	526,944	-	10,262
Finance Committee											
<i>Salaries</i>											
Temporary Part-Time	2,515	1,632	-	2,253	2,515	2,277	2,515	2,515	2,515	-	-
Total Salaries	2,515	1,632	-	2,253	2,515	2,277	2,515	2,515	2,515	-	-
<i>Operating</i>											
Office Supplies	264	-	264	-	264	-	264	264	264	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	335	333	345	345	335	345	335	335	335	-	-
Staff Development	80	-	70	-	80	-	80	80	80	-	-
Total Operating	679	333	679	345	679	345	679	679	679	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Reserve Fund	2	-	17,630	-	15,000	-	75,000	75,000	75,000	-	-
Total Finance Committee Budget	3,196	1,965	18,309	2,598	18,194	2,622	78,194	78,194	78,194	-	-

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Town Counsel											
<i>Operating</i>											
Professional Services	177,943	177,943	177,512	154,121	168,091	155,112	150,000	150,000	150,000	-	-
Water Enterprise Fund Allocation	-	-	-	-	-	-	-	-	-	-	-
Sewer Enterprise Fund Allocation	-	-	-	-	-	-	-	-	-	-	-
Total Operating Net of Allocations	177,943	177,943	177,512	154,121	168,091	155,112	150,000	150,000	150,000	-	-
Total Town Counsel Budget	177,943	177,943	177,512	154,121	168,091	155,112	150,000	150,000	150,000	-	-
Total Town Counsel Budget Net Allocations	177,943	177,943	177,512	154,121	168,091	155,112	150,000	150,000	150,000	-	-
Human Resources											
<i>Salaries</i>											
Regular	70,391	70,391	73,985	73,985	77,675	77,676	82,660	86,243	86,243	-	3,583
Temporary Part-Time	337	-	7,684	6,114	15,271	10,691	11,613	12,419	12,419	-	806
Total Salaries	70,728	70,391	81,669	80,099	92,946	88,366	94,273	98,662	98,662	-	4,389
Water Enterprise Fund Allocation	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,137)	(1,252)	(1,294)	(1,294)	-	(42)
Sewer Enterprise Fund Allocation	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,137)	(1,252)	(1,294)	(1,294)	-	(42)
Total Salaries Net of Allocations	68,744	68,407	79,449	77,879	90,672	86,092	91,769	96,074	96,074	-	4,305
<i>Operating</i>											
Professional Services	600	600	700	600	700	600	700	-	-	-	(700)
Advertising/Recruiting	1,000	700	1,000	775	1,249	1,249	1,000	1,000	1,000	-	-
Communications	876	615	60	-	-	-	-	-	-	-	-
Postage	10,300	10,300	13,600	13,600	13,600	13,600	13,600	13,600	13,600	-	-
Medical	5,000	4,273	19,100	17,797	5,713	5,713	9,100	9,100	9,100	-	-
Office Supplies	1,064	1,014	800	779	800	740	800	800	800	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-	150	150	-	150
Dues and Memberships	440	440	449	449	628	628	440	734	734	-	294
Staff Development	31	31	791	652	-	-	300	600	600	-	300
Total Operating	19,311	17,973	36,500	34,651	22,690	22,530	25,940	25,984	25,984	-	44
Water Enterprise Fund Allocation	(226)	(226)	(329)	(329)	(389)	(389)	(389)	(389)	(389)	-	-
Sewer Enterprise Fund Allocation	(226)	(226)	(329)	(329)	(389)	(389)	(389)	(389)	(389)	-	-
Total Operating Net of Allocations	18,859	17,521	35,842	33,993	21,912	21,752	25,162	25,206	25,206	-	44
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Human Resources Budget	90,039	88,364	118,169	114,750	115,636	110,896	120,213	124,646	124,646	-	4,433
Total Human Resources Budget Net Allocations	87,603	85,928	115,291	111,872	112,584	107,844	116,931	121,280	121,280	-	4,349

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Town Clerk											
<i>Salaries</i>											
Regular	230,631	229,607	244,000	244,000	240,950	235,681	252,294	261,398	261,398	-	9,104
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	230,631	229,607	244,000	244,000	240,950	235,681	252,294	261,398	261,398	-	9,104
<i>Operating</i>											
Repairs and Maintenance	685	200	800	99	521	368	800	800	800	-	-
Leases and Contracts	2,065	1,999	2,016	2,016	2,470	2,184	3,016	2,016	2,016	-	(1,000)
Professional Services	8,215	8,045	11,300	8,492	13,547	13,547	15,800	15,800	15,800	-	-
Communications	615	615	675	-	-	-	-	-	-	-	-
Office Supplies	622	618	1,199	1,199	1,079	1,079	800	800	800	-	-
Other Equipment	-	-	-	-	-	-	-	-	-	-	-
Travel	400	319	400	164	400	117	400	400	400	-	-
Dues and Memberships	400	395	425	410	400	375	400	445	445	-	45
Staff Development	1,078	711	776	339	1,200	1,130	1,200	1,200	1,200	-	-
Total Operating	14,080	12,902	17,591	12,719	19,616	18,799	22,416	21,461	21,461	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	31,913	31,913	-	-	-	-	-	-	-
Total Capital Outlay	-	-	31,913	31,913	-	-	-	-	-	-	-
Total Town Clerk Budget	244,711	242,509	293,504	288,632	260,566	254,480	274,710	282,859	282,859	-	8,149
Elections/Town Meetings											
<i>Salaries</i>											
Temporary Part-Time	25,409	25,409	11,351	10,667	17,150	17,150	13,950	48,500	48,500	-	34,550
Overtime	8,671	8,671	4,070	4,070	7,000	7,000	5,350	15,450	15,450	-	10,100
Total Salaries	34,080	34,080	15,421	14,737	24,150	24,150	19,300	63,950	63,950	-	44,650
<i>Operating</i>											
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-	-
Professional Services	1,600	1,600	1,800	1,000	3,650	1,850	3,650	3,650	3,650	-	-
Office Supplies	10,780	10,282	2,858	2,858	7,391	7,391	4,850	11,200	11,200	-	6,350
Staff Development	7,546	7,546	992	766	909	891	450	450	450	-	-
Other Equipment	126	75	200	-	100	34	100	100	100	-	-
Total Operating	20,051	19,503	5,850	4,624	12,050	10,165	9,050	15,400	15,400	-	6,350
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Election Budget	54,131	53,583	21,271	19,361	36,200	34,315	28,350	79,350	79,350	-	51,000

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Board of Registrars											
<i>Salaries</i>											
Temporary Part-Time	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	-	-
Total Salaries	2,850	2,850	-	-							
<i>Operating</i>											
Office Supplies	600	538	600	541	600	574	600	600	600	-	-
Staff Development	100	-	100	-	100	27	100	100	100	-	-
Total Operating	700	538	700	541	700	601	700	700	700	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Registrars Budget	3,550	3,388	3,550	3,391	3,550	3,451	3,550	3,550	3,550	-	-
Computer Services											
<i>Salaries</i>											
Regular	90,018	90,017	92,267	92,267	94,939	94,939	98,073	99,878	99,878	-	1,805
Temporary Part-Time	-	-	-	-	4,500	4,500	20,800	20,800	20,800	-	-
Car Allowance	-	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	-
Total Salaries	90,018	90,017	95,267	95,267	102,439	102,439	121,873	123,678	123,678	-	1,805
Water Enterprise Fund Allocation	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,384)	(1,466)	(1,810)	(1,810)	-	(344)
Sewer Enterprise Fund Allocation	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,384)	(1,466)	(1,810)	(1,810)	-	(344)
Total Salaries Net of Allocations	87,318	87,317	92,499	92,499	99,671	99,671	118,941	120,058	120,058	-	1,117
<i>Operating</i>											
Leases/Contracts	41,861	41,857	41,000	40,999	53,570	51,318	41,000	69,966	69,966	-	28,966
PC Maintenance	-	-	775	775	1,450	1,300	1,500	1,500	1,500	-	-
Professional Services	9,705	9,705	9,543	9,542	22,747	19,432	4,700	10,000	10,000	-	5,300
Communications	6,173	5,756	2,230	1,814	-	-	-	-	-	-	-
All Other	2,895	2,895	5,149	5,149	2,595	2,595	3,000	3,000	3,000	-	-
Computer Supplies	14,202	14,169	15,391	15,389	9,100	9,083	4,000	4,000	4,000	-	-
Computer Equipment	-	-	-	-	-	-	14,500	14,500	14,500	-	-
Software	4,277	4,277	498	498	-	-	4,000	4,000	4,000	-	-
In-State Travel	1,324	1,320	30	-	-	-	-	-	-	-	-
Dues and Memberships	-	-	-	-	-	-	100	100	100	-	-
Staff Development	-	-	-	-	-	-	1,000	1,000	1,000	-	-
Total Operating	80,439	79,979	74,614	74,165	89,461	83,729	73,800	108,066	108,066	-	34,266
<i>Capital Outlay</i>											
Capital Outlay	32,099	31,979	8,000	8,000	8,945	8,940	-	-	-	-	-
Total Capital Outlay	32,099	31,979	8,000	8,000	8,945	8,940	-	-	-	-	-
Total Computer Services Budget	202,556	201,976	177,881	177,431	200,846	195,108	195,673	231,744	231,744	-	36,071
Total Computer Services Budget Net Allocations	199,856	199,276	175,113	174,663	198,078	192,340	192,741	228,124	228,124	-	35,383
Total General Government	1,410,492	1,392,855	1,414,599	1,363,320	1,465,454	1,413,367	1,552,543	1,663,344	1,663,374	-	110,832
Total General Government Net Allocations	1,389,158	1,371,521	1,392,755	1,341,476	1,442,720	1,390,633	1,526,993	1,636,586	1,636,616	-	109,624

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Finance Department											
Accounting											
<i>Salaries</i>											
Regular Salaries	217,053	216,393	228,425	228,420	228,223	221,649	191,236	194,916	194,916	-	3,680
Temp Part-Time Salaries	2,800	2,785	-	-	23,550	23,549	29,320	25,000	25,000	-	(4,320)
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	219,853	219,177	228,425	228,420	251,773	245,199	220,556	219,916	219,916	-	(640)
Water Enterprise Fund Allocation	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,822)	(5,159)	(5,498)	(5,498)	-	(339)
Sewer Enterprise Fund Allocation	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,822)	(5,159)	(5,498)	(5,498)	-	(339)
Total Salaries Net of Allocations	208,841	208,165	217,003	216,998	240,129	233,555	210,238	208,920	208,920	-	(1,318)
<i>Operating</i>											
Repairs and Maintenance	1,522	859	847	847	1,522	1,369	1,360	1,360	1,360	-	-
Lease and Contracts	1,687	1,687	1,687	1,687	1,687	1,681	1,681	1,681	1,681	-	(0)
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Communications	821	666	40	-	-	-	-	-	-	-	-
Office Supplies	2,800	1,533	2,800	2,601	2,800	2,474	2,800	2,800	2,800	-	-
Computer Equipment/Software	-	-	2,674	2,576	2,576	2,576	-	-	-	-	-
Munis Software	164,680	164,034	160,965	158,813	159,755	159,755	159,720	164,332	164,332	-	4,612
Travel	2,506	1,624	1,337	1,337	2,506	1,168	2,506	2,507	2,507	-	1
Dues	505	375	585	240	170	240	275	275	275	-	-
Staff Development	2,300	1,270	1,470	1,470	2,300	990	2,300	2,320	2,320	-	20
Total Operating	176,820	172,048	172,405	169,571	173,316	170,254	170,642	175,275	175,275	-	4,633
Water Enterprise Fund Allocation	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,329)	(4,266)	(4,382)	(4,382)	-	(116)
Sewer Enterprise Fund Allocation	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,329)	(4,266)	(4,382)	(4,382)	-	(116)
Total Operating Net of Allocations	168,012	163,240	163,747	160,913	164,658	161,596	162,110	166,511	166,511	-	4,401
<i>Capital Outlay</i>											
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Accounting Budget	396,673	391,226	400,830	397,991	425,089	415,452	391,198	395,191	395,191	-	3,992
Total Accounting Budget Net Allocations	376,853	371,406	380,750	377,911	404,787	395,150	372,348	375,431	375,431	-	3,082

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Assessor											
<i>Salaries</i>											
Regular Salaries	190,617	190,613	214,611	214,610	223,864	222,377	236,534	251,568	251,568	-	15,034
Permanent Part-Time Salaries	-	-	-	-	-	-	-	-	-	-	-
Temp Part-Time Salaries	2,675	2,675	2,742	2,742	13,542	9,867	17,335	17,747	17,747	-	412
Car Allowance	-	-	-	-	-	-	2,400	-	-	-	(2,400)
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	193,292	193,288	217,353	217,352	237,406	232,245	256,269	269,315	269,315	-	13,046
<i>Operating</i>											
Repairs and Maintenance	300	173	473	-	-	-	500	500	500	-	-
Professional Services	50,598	41,011	34,690	33,615	50,762	50,762	39,420	42,050	42,050	-	2,630
Communications	1,008	688	1,000	480	480	480	600	600	600	-	-
Office Supplies	5,335	5,327	4,500	4,500	5,496	5,496	4,500	4,500	4,500	-	-
Computer Equipment	5,420	4,500	-	-	-	-	-	-	-	-	-
Travel	4,239	2,252	4,000	1,995	4,000	3,719	1,600	2,800	2,800	-	1,200
Dues and Memberships	400	400	490	490	475	440	490	550	550	-	60
Staff Development	6,566	6,525	3,500	3,486	3,900	3,900	4,000	4,500	4,500	-	500
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Total Operating	73,867	60,877	48,653	44,566	65,113	64,797	51,110	55,500	55,500	-	4,390
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-							
Total Assessor Budget	267,159	254,165	266,006	261,918	302,519	297,041	307,379	324,815	324,815	-	17,436

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Treasurer/Collector											
<i>Salaries</i>											
Regular Salaries	363,423	363,406	365,027	365,026	383,619	380,635	400,138	367,270	367,270	-	(32,867)
Permanent Part-Time Salaries	-	-	-	-	-	-	-	-	-	-	-
Temp Part-Time Salaries	-	-	-	-	-	-	-	33,675	33,675	-	33,675
Overtime	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy-Back	18,166	18,165	-	-	-	-	-	-	-	-	-
All Other	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	381,589	381,572	365,027	365,026	383,619	380,635	400,138	400,946	400,946	-	808
Water Enterprise Fund Allocation	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(25,869)	(27,398)	(25,244)	(25,244)	-	2,154
Sewer Enterprise Fund Allocation	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(25,869)	(27,398)	(25,244)	(25,244)	-	2,154
Total Salaries Net of Allocations	333,401	333,384	314,399	314,398	331,881	328,897	345,342	350,458	350,458	-	5,116
<i>Operating</i>											
Leases and Contracts	1,795	1,790	1,786	2,181	2,000	2,000	2,500	2,620	2,620	-	120
Professional Services	76,701	72,668	84,788	77,060	68,865	63,687	64,525	64,525	64,525	-	-
Office Supplies	13,522	7,976	11,048	5,902	12,950	11,063	10,420	10,420	10,420	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Travel	676	784	1,000	2,920	1,390	1,390	3,030	3,030	3,030	-	-
Dues and Memberships	760	795	760	795	765	575	605	605	605	-	-
Staff Development	390	459	450	1,377	390	90	1,040	1,040	1,040	-	-
Total Operating	93,844	84,472	99,832	90,235	86,360	78,805	82,120	82,240	82,240	-	120
Water Enterprise Fund Allocation	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(7,950)	(8,212)	(8,224)	(8,224)	-	(12)
Sewer Enterprise Fund Allocation	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(7,950)	(8,212)	(8,224)	(8,224)	-	(12)
Total Operating Net of Allocations	76,414	67,042	82,326	72,729	70,460	62,905	65,696	65,792	65,792	-	96
<i>Capital Outlay</i>											
Capital Outlay	-	-	10,195	10,195	-	-	-	-	-	-	-
Total Capital Outlay	-	-	10,195	10,195	-	-	-	-	-	-	-
Total Treasurer/Collector Budget	475,433	466,044	475,054	465,456	469,979	459,440	482,258	483,186	483,186	-	928
Total Treasurer/Collector Budget Net Allocations	409,815	400,426	406,920	397,322	402,341	391,802	411,038	416,250	416,250	-	5,212
Total Finance Department	1,139,265	1,111,435	1,141,889	1,125,365	1,197,587	1,171,934	1,180,836	1,203,191	1,203,191	-	22,356
Total Finance Department Net Allocations	1,053,827	1,025,997	1,053,675	1,037,151	1,109,647	1,083,994	1,090,766	1,116,495	1,116,495	-	25,730

General Fund Budget Classification	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Community Services											
Cable Television											
<i>Salaries</i>											
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	-	-	-	-	-	-	-	-	-	-	-
<i>Operating</i>											
Repairs and Maintenance	969	965	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Total Operating	969	965	-	-	-	-	-	-	-	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Cable Television Budget	969	965	-	-	-	-	-	-	-	-	-
Veteran's Services											
<i>Salaries</i>											
Regular	51,065	51,065	53,659	53,658	60,324	60,324	96,505	102,155	102,155	-	5,651
Permanent Part-time	-	-	-	-	15,631	11,001	-	-	-	-	-
Car Allowance	960	960	960	960	960	960	1,800	1,800	1,800	-	-
Total Salaries	52,025	52,025	54,619	54,618	76,915	72,285	98,305	103,955	103,955	-	5,651
<i>Operating</i>											
Communications	769	717	180	-	-	-	-	-	-	-	-
Medical	63,283	63,214	59,768	56,357	61,989	44,452	57,680	58,000	58,000	-	320
Office Supplies	1,406	1,179	2,585	2,585	2,082	2,073	600	600	600	-	-
All Other Supplies	-	-	9,960	9,960	3,904	3,783	1,000	500	500	-	(500)
Flags	1,100	1,100	1,510	1,510	2,691	2,691	1,600	1,800	1,800	-	200
Decorations	474	474	478	444	745	745	900	1,500	1,500	-	600
Travel	150	134	200	175	189	189	250	350	350	-	100
Dues and Memberships	70	70	75	75	75	75	150	200	200	-	50
Veterans Aid	313,972	302,893	311,948	259,233	314,076	233,272	324,000	324,000	324,000	-	-
Staff Development	-	-	-	-	500	-	500	500	500	-	-
Total Operating	381,224	369,781	386,703	330,339	386,251	287,281	386,680	387,450	387,450	-	770
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	11,326	11,326	-	-	-	-	-
Total Capital Outlay	-	-	-	-	11,326	11,326	-	-	-	-	-
Total Veteran's Budget	433,249	421,806	441,322	384,957	474,492	370,892	484,985	491,405	491,405	-	6,421

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Community Events											
<i>Operating</i>											
All Other	24,509	24,502	29,073	28,844	30,625	27,349	28,000	28,000	28,000	-	-
Special Details	4,491	4,491	5,547	5,547	10,100	5,346	10,100	10,100	10,100	-	-
Total Operating	29,000	28,993	34,620	34,391	40,725	32,695	38,100	38,100	38,100	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Community Events Budget	29,000	28,993	34,620	34,391	40,725	32,695	38,100	38,100	38,100	-	-
Total Community Services	463,218	451,764	475,942	419,348	515,217	403,587	523,085	529,505	529,505	-	6,421
Council on Aging											
<i>Salaries</i>											
Regular Salaries	190,246	190,246	224,031	223,989	256,836	256,836	274,934	287,712	287,712	-	12,778
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	1,623	1,623	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Uniforms	240	240	240	240	440	340	240	540	540	-	300
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Car Allowance	3,000	3,000	2,550	2,550	3,600	3,600	3,600	3,600	3,600	-	-
Total Salaries	195,108	195,108	226,821	226,779	260,876	260,776	278,774	291,852	291,852	-	13,078
<i>Operating</i>											
Energy Utilities	62,412	61,412	66,677	66,599	61,090	61,090	68,418	66,656	66,656	-	(1,762)
Repairs and Maintenance	54,644	54,644	75,021	75,021	53,847	53,847	53,530	63,980	63,980	-	10,450
Professional Services	-	-	1,000	1,000	2,710	2,710	1,716	1,716	1,716	-	-
Communications	5,531	5,520	1,941	1,941	576	576	480	480	480	-	-
Maintenance Supplies	4,394	4,106	6,042	6,042	6,427	6,390	6,000	6,000	6,000	-	-
Office Supplies	2,633	2,633	1,914	1,914	10,922	10,922	3,700	4,000	4,000	-	300
All Other Supplies	-	-	-	-	-	-	-	-	-	-	-
Computer Equipment	5,583	5,583	-	-	-	-	-	-	-	-	-
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Travel	200	69	189	189	218	218	300	300	300	-	-
Dues and Memberships	-	-	1,101	1,101	1,471	1,471	1,226	1,471	1,471	-	245
Staff Development	-	-	1,000	1,000	615	615	2,530	2,530	2,530	-	-
Total Operating	135,396	133,967	154,885	154,807	137,875	137,839	137,900	147,133	147,133	-	9,233
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	5,051	5,051	-	5,051
Total Capital Outlay	-	5,051	5,051	-	5,051						
Total Council on Aging Budget	330,504	329,075	381,706	381,586	398,751	398,615	416,674	444,036	444,036	-	27,362

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Facilities											
Town Facilities and Grounds											
<i>Salaries</i>											
Regular Salaries	106,913	106,745	200,085	200,081	255,962	255,574	278,819	295,735	295,735	-	16,916
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Overtime	2,045	2,044	6,355	6,243	5,000	4,489	7,500	7,500	7,500	-	-
Uniforms	480	480	480	480	720	680	1,320	1,620	1,620	-	300
Car Allowance	-	-	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	-
Sick Leave Buy Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	109,438	109,269	210,520	210,403	265,282	264,343	291,239	308,455	308,455	-	-
<i>Operating</i>											
Energy Utilities	9,741	9,741	23,699	23,699	30,017	30,017	24,000	24,000	24,000	-	-
Vehicle Repair and Maintenance	-	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	29,542	29,542	42,861	42,861	53,412	53,412	50,000	50,000	50,000	-	-
Leases and Contracts	43,828	43,827	66,482	66,482	118,975	118,803	79,676	79,676	79,676	-	-
Communications	566	566	-	-	-	-	-	-	-	-	-
Office Supplies	-	-	-	-	-	-	-	-	-	-	-
All Other Supplies	13,347	13,347	13,844	13,844	15,000	14,894	13,800	13,800	13,800	-	-
Total Operating	97,025	97,024	146,886	146,886	217,404	217,126	167,476	167,476	167,476	-	-
Capital Outlay	56,226	55,646	86,564	86,564	65,229	65,229	-	-	-	-	-
Total Capital Outlay	56,226	55,646	86,564	86,564	65,229	65,229	-	-	-	-	-
Total Town Facilities and Grounds Budget	262,689	261,939	443,970	443,854	547,915	546,698	458,715	475,931	475,931	-	-
Town Hall											
<i>Salaries</i>											
Regular Salaries	46,105	46,102	48,358	47,262	49,721	49,672	53,297	55,570	55,570	-	2,273
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Uniforms	240	240	240	240	240	240	240	240	240	-	-
Car Allowance	600	600	720	600	720	600	720	720	720	-	-
Total Salaries	46,945	46,942	49,318	48,102	50,681	50,512	54,257	56,530	56,530	-	2,273
<i>Operating</i>											
Energy Utilities	68,177	66,274	82,225	82,225	89,719	89,323	83,000	83,000	83,000	-	-
Non-Energy Utilities	9,170	8,924	78,051	78,051	86,424	84,067	81,500	81,500	81,500	-	-
Repairs and Maintenance	14,828	14,828	13,077	13,077	11,765	11,239	7,250	7,250	7,250	-	-
Leases and Contracts	9,563	9,563	8,518	8,518	11,055	10,879	9,684	9,684	9,684	-	-
All Other	3,400	3,399	12,101	12,101	11,685	11,301	6,900	6,900	6,900	-	-
Total Operating	105,139	102,989	193,973	193,973	210,648	206,810	188,334	188,334	188,334	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Town Hall Budget	152,084	149,931	243,291	242,075	261,329	257,322	242,591	244,864	244,864	-	2,273

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Auxiliary Buildings											
<i>Operating</i>											
Utilities-Annex	235	137	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	7,127	7,127	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-
All Other	900	900	-	-	-	-	-	-	-	-	-
Total Operating	8,262	8,164	-	-	-	-	-	-	-	-	-
<i>Total Capital Outlay</i>											
Total Capital Outlay	12,500	12,500	-	-	-	-	-	-	-	-	-
Total Capital Outlay	12,500	12,500	-	-	-	-	-	-	-	-	-
Total Auxiliary Building Budget	20,762	20,664	-	-	-	-	-	-	-	-	-
Cemeteries											
<i>Operating</i>											
Contracted Services	3,750	3,750	3,750	3,750	3,000	3,000	-	-	-	-	-
Total Operating	3,750	3,750	3,750	3,750	3,000	3,000	-	-	-	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Cemeteries Budget	3,750	3,750	3,750	3,750	3,000	3,000	-	-	-	-	-
Total Facilities	439,284	436,284	691,011	689,679	812,244	807,021	701,306	720,795	720,795	-	19,489
Library											
<i>Salaries</i>											
Regular Salaries	772,008	772,008	805,542	801,898	859,431	856,080	931,811	967,788	967,788	-	35,977
Permanent Part-Time	-	-	-	-	-	-	-	-	-	-	-
Temporary Part-Time	25,371	25,371	27,697	26,476	34,197	30,483	36,116	37,141	37,141	-	1,025
Overtime	19,930	19,930	31,815	31,815	26,125	26,052	25,574	27,610	27,610	-	2,036
Uniforms	240	240	240	240	340	340	440	440	440	-	-
Sick leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	817,550	817,550	865,293	860,429	920,093	912,955	993,942	1,032,979	1,032,979	-	39,037
<i>Operating</i>											
Energy Utilities	85,615	85,615	98,510	93,228	80,350	76,505	92,440	81,468	81,468	-	(10,972)
Repairs and Maintenance	34,479	34,479	55,500	55,500		54,513	55,000	58,029	58,029	-	3,029
Network Membership	39,634	39,634	39,997	39,997	39,997	39,997	39,997	39,997	39,997	-	-
Professional Services	-	-	-	-	20,000	-	-	-	-	-	-
Communications	7,419	7,419	6,010	5,723	5,441	5,345	5,541	5,256	5,256	-	(285)
Office Supplies	7,492	7,492	9,500	9,426	11,586	11,022	10,535	11,853	11,853	-	1,318
Technology	-	-	-	-	32,544	28,628	27,515	26,387	26,387	-	(1,128)
Books/Subscriptions	122,985	122,985	152,650	152,649	168,236	168,136	159,513	166,297	166,297	-	6,784
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	438	438	1,550	1,540	1,550	1,550	1,550	2,305	2,305	-	755
Staff Development	1,413	1,413	500	500	500	500	500	500	500	-	-
Total Operating	299,474	299,474	364,217	358,562	360,204	386,196	392,591	392,092	392,092	-	(499)
<i>Capital Outlay</i>											
Capital Outlay	20,525	20,525	74,000	73,242	3,700	988	-	-	-	-	-
Total Capital Outlay	20,525	20,525	74,000	73,242	3,700	988	-	-	-	-	-
Total Library Budget	1,137,549	1,137,549	1,303,510	1,292,233	1,283,997	1,300,139	1,386,533	1,425,071	1,425,071	-	38,538

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Planning and Development											
Planning (Community Development)											
<i>Salaries</i>											
Elected Salaries	4,140	4,140	4,140	3,949	4,140	4,140	4,140	4,140	4,140	-	-
Regular	224,645	221,389	172,265	171,008	175,527	171,167	179,514	183,547	183,547	-	4,033
Temporary Part-Time	9,403	8,823	10,126	6,277	10,126	8,245	7,798	10,631	10,631	-	2,833
Car Allowance	6,600	6,600	7,200	7,200	7,200	6,900	7,200	7,200	7,200	-	-
Sick Leave Buy-Back	2,050	2,094	-	-	-	-	-	-	-	-	-
Total Salaries	246,838	243,046	193,731	188,434	196,993	190,452	198,652	205,518	205,518	-	6,867
<i>Operating</i>											
Leases/Contracts	5,290	5,140	5,000	4,888	5,000	4,945	5,324	5,272	5,272	-	(52)
Professional Services	93,963	93,963	86,049	86,049	51,726	51,039	15,000	15,000	15,000	-	-
Advertising	400	351	1,038	1,038	1,800	1,745	1,800	1,800	1,800	-	-
Communications	7,232	7,045	1,606	1,606	2,257	2,235	1,020	1,020	1,020	-	-
Office Supplies	3,280	3,125	3,326	3,326	3,315	2,676	4,340	3,315	3,315	-	(1,025)
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	1,140	999	1,125	530	920	626	550	550	550	-	-
Staff Development	1,250	1,188	104	104	1,803	1,738	750	750	750	-	-
Total Operating	112,554	111,811	98,249	97,542	66,821	65,004	28,784	27,707	27,707	-	(1,077)
<i>Capital Outlay</i>											
Capital Outlay	59,600	59,600	-	-	28,975	28,975	-	-	-	-	-
Total Capital Outlay	59,600	59,600	-	-	28,975	28,975	-	-	-	-	-
Total Community Development Budget	418,992	414,457	291,980	285,976	292,789	284,431	227,436	233,225	233,225	-	5,789

General Fund Budget Classification	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Building Department											
<i>Salaries</i>											
Regular Salaries	222,872	222,831	256,847	256,718	272,928	272,927	286,311	296,074	296,074	-	9,764
Permanent Part-Time Salaries	12,284	12,146	-	-	-	-	-	-	-	-	-
Temp Part-Time Salaries	39,952	39,420	40,950	40,406	41,820	41,417	42,919	43,880	43,880	-	961
Overtime	1,064	1,064	-	-	-	-	-	-	-	-	-
Car Allowance	10,351	10,351	11,259	11,244	11,272	11,244	11,272	11,272	11,272	-	-
Sick Leave Buy-Back	2,587	2,587	2,687	2,687	-	-	2,817	4,212	4,212	-	1,395
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	289,110	288,400	311,743	311,055	326,020	325,587	343,318	355,439	355,439	-	12,121
<i>Operating</i>											
Leases and Contracts	-	-	1,808	1,808	6,000	6,000	6,000	6,000	6,000	-	-
Communications	2,335	2,127	1,666	1,661	1,470	1,470	984	984	984	-	-
Office Supplies	5,774	5,707	3,920	3,857	3,595	3,594	3,000	3,000	3,000	-	-
Dues and Memberships	370	335	590	590	310	310	470	470	470	-	-
Staff Development	1,050	1,035	840	810	955	915	1,900	1,900	1,900	-	-
Total Operating	9,529	9,204	8,824	8,726	12,330	12,289	12,354	12,354	12,354	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Building Department Budget	298,639	297,603	320,568	319,781	338,350	337,876	355,672	367,793	367,793	-	12,121

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Board of Health											
<i>Salaries</i>											
Elected Salaries	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	-	-
Regular	171,208	170,629	185,273	185,268	196,939	196,939	208,931	220,979	220,979	-	12,049
Permanent Part-Time	36,951	36,951	38,818	38,817	40,278	40,278	41,339	42,099	42,099	-	759
Temporary Part-Time	4,807	4,807	4,230	4,214	4,319	4,319	4,416	4,516	4,516	-	99
Overtime	300	-	300	193	1,000	403	-	-	-	-	-
Car Allowance	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	-
Sick Leave Buy-Back	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	223,931	223,051	239,286	239,157	253,202	252,604	265,351	278,259	278,259	-	12,907
<i>Operating</i>											
Professional Services	8,890	8,890	21,443	21,443	26,123	26,123	14,000	14,000	14,000	-	-
Communications	350	179	350	350	180	180	350	350	350	-	-
Office Supplies	1,500	1,411	1,500	1,429	1,500	1,500	1,500	1,500	1,500	-	-
Medical Supplies	1,451	1,318	2,250	2,250	835	835	1,000	1,000	1,000	-	-
All Other Supplies	-	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	3,799	3,799	-	-	-	-	-
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	425	310	425	425	450	450	450	450	450	-	-
Staff Development	999	989	1,183	1,183	1,035	1,035	700	700	700	-	-
Total Operating	13,615	13,097	27,151	27,080	33,923	33,923	18,000	18,000	18,000	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Board of Health Budget	237,546	236,148	266,437	266,237	287,124	286,527	283,351	296,259	296,259	-	12,907
Total Planning and Development	955,178	948,208	878,984	871,995	918,263	908,834	866,459	897,277	897,277	-	30,817

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Public Safety											
Police											
<i>Salaries</i>											
Regular Salaries	5,278,139	5,276,619	5,393,215	5,391,559	5,867,630	5,858,781	6,216,209	5,852,697	5,852,697	-	(363,512)
Temporary Part-time	-	-	-	-	-	-	-	47,973	47,973	-	47,973
Overtime	706,737	702,818	864,300	863,840	694,364	692,014	694,364	694,364	694,364	-	-
Dispatch Overtime	52,512	52,028	85,062	84,791	50,197	50,197	39,862	-	-	-	(39,862)
Reserve Dispatchers	19,795	18,544	24,233	23,631	35,149	34,323	28,500	-	-	-	(28,500)
Uniforms	9,490	9,473	7,600	7,600	10,205	10,205	10,190	540	540	-	(9,650)
Special Overtime	-	-	-	-	-	-	-	-	-	-	-
Terminal Leave	10,218	10,040	45,324	45,293	5,000	4,856	6,000	6,000	6,000	-	-
All Other	27,500	26,113	33,950	33,592	40,116	40,116	37,200	50,200	50,200	-	13,000
Total Salaries	6,104,391	6,095,635	6,453,685	6,450,306	6,702,661	6,690,492	7,032,325	6,651,774	6,651,774	-	(380,551)
<i>Operating</i>											
Energy Utilities	106,797	102,688	104,495	104,429	102,726	102,726	108,345	111,595	111,595	-	3,250
Repairs and Maintenance	76,911	76,874	78,698	77,995	105,178	105,088	68,000	71,500	71,500	-	3,500
Leases/Contracts	101,356	101,356	112,136	111,943	139,072	139,072	127,929	193,427	193,427	-	65,498
Professional Services	5,560	5,560	8,065	8,008	8,047	8,047	8,700	8,700	8,700	-	-
Communications	97,102	95,677	70,242	70,242	80,767	80,217	75,146	79,216	79,216	-	4,070
Computer	51,550	51,038	46,550	45,871	66,792	66,792	53,550	58,996	58,996	-	5,446
Office Supplies	12,241	12,240	11,579	11,568	12,500	12,493	12,000	12,000	12,000	-	-
All Other Supplies	96,077	96,039	78,313	78,313	87,802	87,776	115,169	142,335	142,335	-	27,166
K-9	3,200	3,186	25,027	25,027	7,120	7,120	5,500	5,500	5,500	-	-
Recruit/Specialty Expense	14,000	14,000	16,146	16,146	21,833	21,833	20,000	25,000	25,000	-	5,000
Uniforms	-	-	3,000	3,000	9,090	9,090	3,650	-	-	-	(3,650)
Travel	5,515	5,515	8,500	8,471	6,150	6,150	10,000	10,000	10,000	-	-
Dues and Memberships	10,869	10,869	16,354	16,354	12,844	12,844	13,780	16,080	16,080	-	2,300
Staff Development	26,479	26,479	25,660	25,660	32,129	32,129	32,500	71,150	35,650	-	3,150
Total Operating	607,658	601,521	604,765	603,027	692,050	691,377	654,269	805,499	769,999	-	115,730
<i>Capital Outlay</i>											
Capital Outlay	424,139	424,032	444,961	444,942	377,736	377,721	292,700	347,884	347,884	-	55,184
Total Capital Outlay	424,139	424,032	444,961	444,942	377,736	377,721	292,700	347,884	347,884	-	55,184
Total Police Budget	7,136,187	7,121,188	7,503,411	7,498,274	7,772,447	7,759,590	7,979,294	7,805,157	7,769,657	-	(143,005)

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Fire											
<i>Salaries</i>											
Regular Salaries	4,148,738	4,140,171	4,335,909	4,335,905	4,536,104	4,451,314	4,711,775	4,740,241	4,740,241	-	28,465
Training	-	-	-	-	-	-	26,500	24,000	24,000	-	(2,500)
Overtime	630,073	630,071	622,317	622,317	625,000	615,886	620,000	621,878	621,878	-	1,878
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Terminal Leave	250,222	250,222	57,099	57,099	218,203	208,316	44,263	47,598	47,598	-	3,335
Total Salaries	5,029,033	5,020,463	5,015,325	5,015,321	5,379,307	5,275,516	5,402,538	5,433,717	5,433,717	-	31,178
<i>Operating</i>											
Energy Utilities	36,840	36,840	43,911	43,907	44,258	44,258	46,111	46,111	46,111	-	-
Repairs and Maintenance	104,674	104,669	123,459	123,457	120,383	120,383	112,920	112,920	112,920	-	-
Fire Alarm Maintenance	469	469	160	160	1,127	1,127	1,800	1,800	1,800	-	-
Professional Services	31,765	31,765	39,445	39,445	37,998	37,998	30,740	32,697	32,697	-	1,957
Communications	28,161	28,161	9,809	9,809	7,944	7,823	12,897	7,400	7,400	-	(5,497)
Facilities Maintenance	43,941	43,941	43,300	43,262	54,838	54,785	37,800	37,900	37,900	-	100
Office Supplies	4,196	4,196	3,390	3,375	8,919	8,831	5,700	5,700	5,700	-	-
Ambulance Supplies	27,755	27,755	31,610	31,609	35,700	35,480	35,700	35,700	35,700	-	-
Hose	45	45	1,500	1,500	1,500	1,500	2,500	2,500	2,500	-	-
Hazmat	-	-	-	-	-	-	500	500	500	-	-
Grant Match	-	-	-	-	16,473	16,473	-	-	-	-	-
Mutual Aid	-	-	-	-	-	-	150	150	150	-	-
Ambulance Billing	49,255	49,255	50,000	49,670	53,000	52,410	55,000	55,000	55,000	-	-
Uniforms	39,989	39,989	22,524	22,517	25,802	25,780	29,550	22,475	22,475	-	(7,075)
Travel	500	364	650	650	576	576	800	800	800	-	-
Dues and Memberships	8,170	8,170	5,500	5,457	6,282	5,641	11,250	12,000	12,000	-	750
Staff Development	6,869	6,869	9,900	9,898	5,428	5,428	14,750	15,000	15,000	-	250
Unpaid Bills	-	-	-	-	-	-	-	-	-	-	-
Total Operating	382,629	382,487	385,158	384,716	420,228	418,491	398,168	388,653	388,653	-	(9,515)
<i>Capital Outlay</i>											
Capital Outlay	72,252	72,251	32,000	32,000	-	-	-	-	-	-	-
Total Capital Outlay	72,252	72,251	32,000	32,000	-	-	-	-	-	-	-
Total Fire Budget	5,483,914	5,475,202	5,432,483	5,432,037	5,799,536	5,694,007	5,800,706	5,822,370	5,822,370	-	21,663

General Fund Budget Classification	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Emergency Management											
<i>Salaries</i>											
Temp Part-Time Salaries	4	-	-	-	-	-	4,637	4,637	4,637	-	-
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	4	-	-	-	-	-	4,637	4,637	4,637	-	-
<i>Operating</i>											
Leases/Contracts	30,562	27,523	21,815	21,775	20,215	20,215	21,815	-	-	-	(21,815)
Professional Services	3,560	-	-	-	15,687	15,687	3,850	-	-	-	(3,850)
Communications	900	-	-	-	500	-	500	1,000	1,000	-	500
All Other	500	-	-	-	500	-	500	1,100	1,100	-	600
Maintenance Supplies	1,000	-	-	-	-	-	1,000	-	-	-	(1,000)
Office Supplies	-	-	-	-	-	-	-	-	-	-	-
All Other Supplies	1,200	-	-	-	-	-	1,200	-	-	-	(1,200)
Uniforms	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships	25	-	25	-	25	-	25	75	75	-	50
Total Operating	37,747	27,523	21,840	21,775	36,927	35,902	28,890	2,175	2,175	-	(26,715)
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Emergency Management Budget	37,751	27,523	21,840	21,775	36,927	35,902	33,527	6,812	6,812	-	(26,715)
Parking Clerk											
<i>Salaries</i>											
Regular Salaries	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	-	-
Total Salaries	4,000	4,000	-	-							
<i>Operating</i>											
Professional Services	1,200	180	1,200	513	1,200	1,200	1,200	1,200	1,200	-	-
Total Operating	1,200	180	1,200	513	1,200	1,200	1,200	1,200	1,200	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total Parking Clerk Budget	5,200	4,180	5,200	4,513	5,200	5,200	5,200	5,200	5,200	-	-
Total Public Safety Budget	12,663,051	12,628,092	12,962,934	12,956,599	13,614,110	13,494,699	13,818,727	13,639,538	13,604,038	-	(214,689)

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
School Departments											
Tewksbury											
Salaries	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	32,224,455	34,501,227	35,245,995	35,245,995		744,768
Operating	13,052,974	13,132,455	13,749,373	14,373,871	14,128,795	15,608,135	13,738,382	14,537,730	14,537,730		799,348
Capital Outlay	478,297	478,297	561,955	561,955	738,350	660,074	948,877	850,000	850,000		(98,877)
Total School Operating Budget	43,750,972	43,182,347	46,480,870	46,313,668	48,636,568	48,492,664	49,188,486	50,633,725	50,633,725		1,445,239
Offsets	-	-	-	-	-	-	-	-	-		-
Net School Operating Budget	43,750,972	43,182,347	46,480,870	46,313,668	48,636,568	48,492,664	49,188,486	50,633,725	50,633,725		1,445,239
Fixed Costs											
Health Insurance	8,010,150	7,744,093	8,038,513	7,819,660	8,236,892	7,577,198	8,219,178	8,173,438	8,173,438		(45,740)
Middlesex Retirement	1,171,188	1,171,188	1,309,767	1,309,767	1,391,282	1,391,282	1,480,098	1,533,339	1,533,339		53,241
Medicare Tax	433,821	433,819	463,311	463,191	492,289	479,398	506,000	517,385	517,385		11,385
Unemployment	75,000	33,361	75,000	32,993	75,000	56,362	75,000	75,000	75,000		-
Insurance	187,944	187,944	197,341	197,341	223,671	223,671	239,792	254,179	254,179		14,387
Debt Non-Exempt Principal	5,925	5,925	5,895	5,895	830	830	-	-	-		-
Debt Non-Exempt Interest	278	278	109	110	17	17	-	-	-		-
Temporary Interest	-	-	-	-	-	-	-	-	-		-
Total Fixed Costs	9,884,306	9,576,608	10,089,936	9,828,957	10,419,981	9,728,757	10,520,068	10,553,341	10,553,341		33,273
Town Tewksbury School Budget	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066	-	1,478,512
School Exempt Debt Principal	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	2,106,185	4,697,375	4,692,965	4,692,965		(4,410)
School Exempt Interest	1,020,271	1,020,271	956,245	956,245	876,517	876,517	2,899,667	2,791,992	2,791,992	-	(107,675)
Shawsheen Regional Vocational School	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,201,732	6,593,936	6,989,572	6,989,572	-	395,636
Essex North Shore Agricultural and Tech. School District	77,149	76,384	54,784	54,777	124,159	124,159	129,125	128,982	128,982	-	(143)
Total School Departments	62,503,501	61,626,413	65,263,402	64,835,214	68,365,142	67,530,013	74,028,658	75,790,577	75,790,577	-	1,761,919

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Department of Public Works											
DPW Administration											
<i>Salaries</i>											
Regular	299,767	299,760	313,299	313,299	326,147	326,127	335,934	332,257	332,257	-	(3,677)
Permanent Part-time	-	-	17,633	17,261	21,695	21,520	23,281	25,177	25,177	-	1,896
Temporary Part-Time	23,541	17,128	19,130	15,219	24,130	18,475	25,289	26,510	26,510	-	1,221
Overtime	-	-	1,000	-	300	-	1,000	1,000	1,000	-	-
Night Call Back	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	-	-
Car Allowance	6,000	5,400	6,500	5,400	6,500	5,400	6,500	5,900	6,500	-	-
Sick Leave Buy Back	-	-	-	-	-	-	10,000	12,050	12,050	-	2,050
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	337,408	330,388	365,662	359,279	386,872	379,622	410,103	410,993	411,593	-	1,490
Water Enterprise Fund Allocation	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(61,137)	(64,796)	(66,578)	(66,578)	-	(1,782)
Sewer Enterprise Fund Allocation	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(61,137)	(64,796)	(66,578)	(66,578)	-	(1,782)
Total Salaries Net of Allocations	184,024	177,004	246,376	239,993	264,598	257,348	280,511	277,837	278,437	-	(2,074)
<i>Operating</i>											
Energy Utilities	67,009	67,009	70,552	70,552	69,924	69,924	74,150	74,000	74,000	-	(150)
Facility Repairs and Maint.	36,435	36,358	26,654	26,654	37,578	37,147	35,000	35,000	35,000	-	-
Leases and Contracts	6,200	6,199	7,506	7,138	3,447	3,447	5,200	5,500	5,500	-	300
Professional Services	2,500	2,500	13,500	13,500	61,613	61,613	6,000	3,000	3,000	-	(3,000)
Communications	16,300	13,999	1,840	1,825	2,125	2,125	2,320	2,320	2,320	-	-
Office Supplies	3,943	3,943	2,548	2,548	3,598	3,598	3,000	3,000	3,000	-	-
All Other Supplies and Exp.	13,910	13,861	19,565	19,565	20,279	19,865	9,930	9,930	9,930	-	-
Computer Equipment	3,500	3,500	2,058	2,020	2,294	2,294	-	500	500	-	500
Travel	-	-	-	-	-	-	-	-	-	-	-
Dues and Memberships/Cert.	5,470	5,470	5,665	5,449	5,290	5,290	6,075	6,075	6,075	-	-
Damage Claims	-	-	-	-	-	-	-	-	-	-	-
Staff Development	1,389	1,389	1,700	960	1,710	1,710	5,800	5,800	5,800	-	-
Total Operating	156,657	154,229	151,589	150,211	207,857	207,013	147,475	145,125	145,125	-	(2,350)
Water Enterprise Fund Allocation	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(30,524)	(36,931)	(36,281)	(36,281)	-	650
Sewer Enterprise Fund Allocation	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(30,524)	(36,931)	(36,281)	(36,281)	-	650
Total Operating Net of Allocations	92,641	90,213	93,117	91,739	146,809	145,965	73,613	72,563	72,563	-	(1,050)
<i>Capital Outlay</i>											
Capital Outlay	29,226	29,226	35,000	35,000	45,000	45,000	11,000	-	-	-	(11,000)
Total Capital Outlay	29,226	29,226	35,000	35,000	45,000	45,000	11,000	-	-	-	(11,000)
Total DPW Administration Budget	523,291	513,844	552,251	544,490	639,729	631,636	568,578	556,118	556,718	-	(11,860)
Total DPW Administration Budget Net Allocations	305,891	296,444	374,493	366,732	456,407	448,314	365,124	350,400	351,000	-	(14,124)

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
DPW Engineering											
<i>Salaries</i>											
Regular	402,166	401,615	410,703	404,814	445,146	444,641	468,017	488,673	488,673	-	20,656
Temporary Part-Time	10,918	10,913	10,221	6,306	10,221	10,053	10,710	11,305	11,305	-	595
Overtime	-	-	500	-	500	108	500	500	500	-	-
Car Allowance	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	-	-
All Other Salaries	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	416,684	416,128	425,024	414,720	459,467	458,402	482,827	504,078	504,078	-	21,251
Water Enterprise Fund Allocation	(141,153)	(141,153)	(150,177)	(150,177)	(154,348)	(154,348)	(166,973)	(164,074)	(164,074)	-	2,899
Sewer Enterprise Fund Allocation	(132,791)	(132,791)	(141,753)	(141,753)	(146,192)	(146,192)	(157,406)	(161,357)	(161,357)	-	(3,951)
Total Salaries Net of Allocations	142,740	142,184	133,094	122,790	158,927	157,862	158,448	178,646	178,646	-	20,198
<i>Operating</i>											
Professional Services	33,530	33,530	25,020	25,020	19,163	19,163	20,400	18,800	18,800	-	(1,600)
Communications	2,960	2,960	2,214	2,214	2,037	2,037	1,920	1,920	1,920	-	-
Postage	621	621	1,300	1,300	1,300	1,300	2,000	2,000	2,000	-	-
Office Supplies	1,963	1,908	3,400	3,400	3,032	3,030	2,000	2,000	2,000	-	-
All Other Supplies and Exp.	1,842	1,842	8,946	8,946	13,518	13,509	4,850	6,350	6,350	-	1,500
Dues and Memberships	1,374	1,374	1,644	1,644	2,176	2,176	2,554	2,657	2,657	-	103
Staff Development	4,700	4,700	2,200	2,200	1,790	1,790	3,200	3,200	3,200	-	-
Total Operating	46,990	46,935	44,724	44,724	43,016	43,006	36,924	36,927	36,927	-	3
Water Enterprise Fund Allocation	(8,469)	(8,469)	(12,995)	(12,995)	(15,404)	(15,404)	(15,508)	(15,509)	(15,509)	-	(1)
Sewer Enterprise Fund Allocation	(6,856)	(6,856)	(10,520)	(10,520)	(12,470)	(12,470)	(12,554)	(12,555)	(12,555)	-	(1)
Total Operating Net of Allocations	31,665	31,610	21,209	21,209	15,142	15,132	8,862	8,863	8,863	-	1
<i>Capital Outlay</i>											
Capital Outlay	20,000	20,000	-	-	-	-	-	-	-	-	-
Total Capital Outlay	20,000	20,000	-	-	-	-	-	-	-	-	-
Total DPW Engineering Budget	483,674	483,063	469,748	459,444	502,483	501,407	519,751	541,005	541,005	-	21,254
Total DPW Engineering Budget Net Allocations	194,405	193,794	154,303	143,999	174,069	172,993	167,310	187,509	187,509	-	20,199
DPW Highway											
<i>Salaries</i>											
Regular Salaries	583,376	557,792	669,106	666,391	714,672	708,363	801,241	839,131	839,131	-	37,890
Temporary Part-Time	-	-	-	-	-	-	-	-	-	-	-
Overtime	36,125	29,584	62,500	46,592	31,125	23,176	36,125	38,500	38,500	-	2,375
Uniform Allowance	2,640	1,962	2,640	2,580	3,740	3,400	5,280	6,480	6,480	-	1,200
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
All Other Salaries	500	29	1,000	-	1,000	-	2,300	2,300	2,300	-	-
Total Salaries	622,641	589,367	735,246	715,562	750,537	734,939	844,946	886,411	886,411	-	41,465
<i>Operating</i>											
Repairs and Maintenance	13,335	11,582	9,372	7,892	5,167	5,167	8,000	8,000	8,000	-	-
Road Resurfacing	30,226	30,226	38,816	38,816	31,481	31,474	99,170	101,200	101,200	-	2,030
Storm Water Drainage Maint	126,123	123,279	111,599	111,599	308,548	308,548	106,520	106,520	106,520	-	-
Leases and Contract Services	60,700	60,174	108,100	108,100	106,265	106,222	76,800	82,100	82,100	-	5,300
Other Supplies and Exp.	32,920	32,831	31,666	30,996	27,835	27,834	20,040	20,460	20,460	-	420
Traffic Controls	24,000	24,000	23,500	23,500	38,191	38,191	26,500	26,500	26,500	-	-
Dues and Memberships	-	-	-	-	150	150	600	600	600	-	-
Staff Development	2,500	2,499	1,700	1,700	2,650	2,650	5,700	5,700	5,700	-	-
Total Operating	289,804	284,592	324,753	322,602	520,287	520,237	343,330	351,080	351,080	-	7,750
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-							
Total DPW Highway Budget	912,445	873,959	1,059,999	1,038,164	1,270,824	1,255,175	1,188,276	1,237,491	1,237,491	-	49,215

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
DPW Forestry											
<i>Salaries</i>											
Regular Salaries	-	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-	-
Uniform Allowance	-	-	-	-	-	-	-	-	-	-	-
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
Working Out of Grade	-	-	-	-	-	-	-	-	-	-	-
Total Salaries	-	-	-	-	-	-	-	-	-	-	-
<i>Operating</i>											
Repairs and Maintenance	3,082	3,082	7,167	6,858	6,258	5,485	6,730	6,900	6,900	-	170
Leases and Contract Services	56,146	56,146	62,277	62,277	55,365	55,365	49,000	49,000	49,000	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Exp.	28,916	28,511	20,549	20,549	27,256	27,256	26,670	27,800	27,800	-	1,130
Dues and Memberships	200	170	85	85	340	340	405	405	405	-	-
Staff Development	1,500	1,500	310	310	1,487	1,487	1,980	2,150	2,150	-	170
Total Operating	89,845	89,410	90,388	90,080	90,706	89,934	84,785	86,255	86,255	-	1,470
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Total DPW Forestry Budget	89,845	89,410	90,388	90,080	90,706	89,934	84,785	86,255	86,255	-	1,470
DPW Fleet Maintenance											
<i>Salaries</i>											
Regular Salaries	240,876	240,831	229,654	229,151	275,873	272,850	289,046	296,355	296,355	-	7,309
Temporary Part-Time Salary	-	-	-	-	-	-	-	-	-	-	-
Overtime	29,900	29,840	36,350	35,631	10,000	9,647	10,000	15,000	15,000	-	5,000
Tool/Uniform Allowance	1,960	1,960	1,470	1,470	2,760	2,760	3,560	4,360	4,360	-	800
Night Call Back	-	-	-	-	-	-	-	-	-	-	-
Sick Leave Buy-back	5,169	-	-	-	-	-	-	-	-	-	-
All Other Salaries	3,525	3,399	2,221	2,062	1,000	99	1,300	1,300	1,300	-	-
Total Salaries	281,430	276,030	269,695	268,314	289,633	285,356	303,906	317,015	317,015	-	13,109
Water Enterprise Fund Allocation	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(36,262)	(50,503)	(52,121)	(52,121)	-	(1,618)
Sewer Enterprise Fund Allocation	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(36,262)	(50,503)	(52,121)	(52,121)	-	(1,618)
Total Salaries Net of Allocations	213,802	208,402	204,039	202,658	217,109	212,832	202,900	212,773	212,773	-	9,873
<i>Operating</i>											
Equipment Maintenance	237,055	235,403	224,568	224,568	243,028	243,026	228,550	228,550	228,550	-	-
Gas and Diesel	303,035	269,914	280,451	273,778	273,049	273,049	282,225	282,725	282,725	-	500
Dues and Memberships	-	-	-	-	-	-	-	-	-	-	-
Staff Development	801	801	1,149	1,149	1,480	1,480	2,000	2,120	2,120	-	120
Total Operating	540,891	506,118	506,168	499,495	517,557	517,555	512,775	513,395	513,395	-	620
Water Enterprise Fund Allocation	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(46,940)	(52,624)	(53,479)	(53,479)	-	(855)
Sewer Enterprise Fund Allocation	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(46,940)	(52,624)	(53,479)	(53,479)	-	(855)
Total Operating Net of Allocations	459,691	424,918	422,328	415,655	423,677	423,675	407,527	406,437	406,437	-	(1,090)
<i>Capital Outlay</i>											
Capital Outlay	109,421	109,421	43,500	43,500	39,650	39,650	9,000	24,000	24,000	-	15,000
Total Capital Outlay	109,421	109,421	43,500	43,500	39,650	39,650	9,000	24,000	24,000	-	15,000
Total DPW Fleet Maintenance Budget	931,742	891,569	819,363	811,309	846,840	842,561	825,681	854,410	854,410	-	28,729
Total DPW Fleet Maintenance Budget Net Allocations	782,914	742,741	669,867	661,813	680,436	676,157	619,427	643,210	643,210	-	23,783

General Fund Budget Classification

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
DPW SNOW AND ICE											
<i>Salaries</i>											
Overtime	195,791	195,791	183,000	182,701	211,000	210,864	95,000	95,000	95,000	-	-
Total Salaries	195,791	195,791	183,000	182,701	211,000	210,864	95,000	95,000	95,000	-	-
<i>Operating</i>											
Repairs/Maint. and Other Exp.	76,123	74,663	98,368	98,368	95,173	95,173	37,000	37,000	37,000	-	-
Contractor Vehicle Rental	340,741	340,741	395,639	395,638	259,660	259,660	60,000	60,000	60,000	-	-
Salt/Calcium Chloride	421,239	421,239	305,499	305,499	234,903	234,903	50,000	50,000	50,000	-	-
Gas/Diesel	5,000	-	-	-	10,009	10,009	10,000	10,000	10,000	-	-
Other Expenses	4,000	3,513	4,000	4,000	3,919	3,919	4,000	4,000	4,000	-	-
Total Operating	847,103	840,157	803,506	803,505	603,664	603,664	161,000	161,000	161,000	-	-
<i>Capital Outlay</i>											
Capital Outlay	-	-	-	-	60,565	60,565	-	-	-	-	-
Total Capital Outlay	-	-	-	-	60,565	60,565	-	-	-	-	-
Total DPW Snow and Ice Budget	1,042,894	1,035,948	986,506	986,206	875,229	875,094	256,000	256,000	256,000	-	-
Street Lighting											
<i>Operating</i>											
Street Lights	190,100	190,100	260,000	260,000	265,678	265,457	180,000	180,000	180,000	-	-
Total Operating	190,100	190,100	260,000	260,000	265,678	265,457	180,000	180,000	180,000	-	-
Total Street Lighting Budget	190,100	190,100	260,000	260,000	265,678	265,457	180,000	180,000	180,000	-	-
Solid Waste Disposal											
<i>Operating</i>											
Solid Waste Collection	1,330,659	1,330,658	1,437,547	1,437,547	1,553,635	1,550,363	1,618,062	1,657,823	1,657,823	-	39,760
Solid Waste Disposal	700,834	700,740	696,161	696,161	717,605	717,605	736,593	780,740	780,740	-	44,147
Sutton Brook Remediation	81,189	81,189	193,068	193,068	124,335	124,355	99,540	99,450	99,450	-	(90)
Sutton Brook Legal Services	2,254	2,254	3,109	3,109	3,344	350	1,000	1,000	1,000	-	-
Recycling Programs	1,281	1,281	466	466	1,300	618	-	-	-	-	-
Total Operating	2,116,217	2,116,122	2,330,350	2,330,350	2,400,219	2,393,291	2,455,195	2,539,013	2,539,013	-	83,817
Total Solid Waste Budget	2,116,217	2,116,122	2,330,350	2,330,350	2,400,219	2,393,291	2,455,195	2,539,013	2,539,013	-	83,817
Total DPW Budget	6,290,207	6,194,014	6,568,606	6,520,044	6,891,710	6,854,554	6,078,267	6,250,291	6,250,891	-	172,624
Total DPW Budget Net Allocations	5,634,710	5,538,517	5,925,907	5,877,345	6,213,570	6,176,414	5,316,118	5,479,878	5,480,478	-	164,360

General Fund Budget Classification	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	FY2021 FIN COM REC	BUDGET INC/DEC
Unclassified											
Non-Exempt Principal Debt	284,330	284,330	273,685	273,685	265,900	265,900	244,415	1,015,000	1,015,000	-	770,585
Non-Exempt Interest Debt	68,225	68,225	127,050	127,050	121,242	121,242	111,520	602,131	602,131	-	490,611
Interest Temporary Debt	1,657	1,656	-	-	-	-	-	-	-	-	-
Exempt Principal Debt	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,572,370	3,760,630	3,635,280	3,635,280	-	(125,350)
Exempt Interest Debt	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,534,154	1,641,512	1,478,924	1,478,924	-	(162,588)
Middlesex Retirement Assmt.	5,822,653	5,822,650	6,194,882	6,194,882	6,580,426	6,580,426	7,065,138	7,264,629	7,264,629	-	199,491
Water Enterprise Fund Allocation	(315,432)	(315,432)	(332,651)	(332,651)	(355,202)	(355,202)	(435,658)	(453,004)	(453,004)	-	(17,346)
Sewer Enterprise Fund Allocation	(71,084)	(71,084)	(73,974)	(73,974)	(79,196)	(79,196)	(64,048)	(69,209)	(69,209)	-	(5,161)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(11,940)	(11,940)	-	(11,940)
Total Retirement	5,436,137	5,436,134	5,788,257	5,788,257	6,146,028	6,146,028	6,565,432	6,730,476	6,730,476	-	165,044
Occupational Injury Reserve	128,871	128,871	99,961	99,961	125,000	125,000	125,000	125,000	125,000	-	-
Unemployment Compensation	1,500	1,335	2,000	1,400	5,000	1,749	5,000	5,000	5,000	-	-
Group Insurance	4,769,194	4,613,758	4,699,964	4,633,060	4,717,841	4,638,638	4,881,551	4,995,385	4,995,385	-	113,834
Water Enterprise Fund Allocation	(281,440)	(281,440)	(288,819)	(288,819)	(289,330)	(289,330)	(352,093)	(330,668)	(330,668)	-	21,425
Sewer Enterprise Fund Allocation	(92,120)	(92,120)	(113,156)	(113,156)	(112,723)	(112,723)	(131,469)	(138,669)	(138,669)	-	(7,200)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	(15,443)	(15,443)	(15,443)	-	-
Total Group Insurance	4,395,634	4,240,198	4,297,989	4,231,085	4,315,788	4,236,585	4,382,546	4,510,605	4,510,605	-	128,059
Medicare Tax	253,577	253,559	266,500	266,185	303,300	303,174	278,000	284,498	284,498	-	6,498
Water Enterprise Fund Allocation	(16,363)	(16,363)	(19,053)	(19,053)	(19,381)	(19,381)	(20,252)	(19,764)	(19,764)	-	488
Sewer Enterprise Fund Allocation	(5,698)	(5,698)	(5,092)	(5,092)	(4,931)	(4,931)	(5,925)	(6,009)	(6,009)	-	(84)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	(2,069)	(2,382)	(2,382)	-	(313)
Total Medicare Tax	231,516	231,498	242,355	242,040	278,988	278,862	249,754	256,343	256,343	-	6,589
Other-Post Employment Benefits	-	-	650,000	650,000	650,000	650,000	650,000	650,000	650,000	-	-
Property and Liability Insurance	327,557	326,435	402,499	402,481	337,868	335,752	469,430	500,540	500,540	-	31,110
Water Enterprise Fund Allocation	(55,151)	(55,151)	(57,909)	(57,909)	(64,845)	(64,845)	(66,757)	(70,762)	(70,762)	-	(4,005)
Sewer Enterprise Fund Allocation	(9,485)	(9,485)	(9,960)	(9,960)	(13,705)	(13,705)	(12,991)	(13,770)	(13,770)	-	(779)
Total Property and Liability	262,921	261,799	334,630	334,612	259,318	257,202	389,682	416,008	416,008	-	26,326
North Middlesex Regional Emergency Communications Center	-	-	-	-	-	-	-	490,809	490,809	-	490,809
Total Unclassified Budget	16,910,151	16,605,061	17,697,617	17,629,779	19,213,101	19,128,405	19,232,196	21,047,196	21,047,196	-	1,815,001
Total Unclassified Budget Net Allocations	16,063,378	15,758,288	16,797,003	16,729,165	18,273,788	18,189,092	18,125,491	19,915,576	19,915,576	-	1,790,086
Total Budget Before Transfers, Allocations and Offsets	104,242,400	102,860,749	108,780,201	108,085,161	114,675,576	113,411,166	119,785,283	123,610,823	123,575,953	-	3,790,670
Total Budget Before Transfers Net Allocations/Offsets	102,633,358	101,251,707	107,126,830	106,431,790	112,947,449	111,683,039	117,800,809	121,595,336	121,560,466	-	3,759,657
Transfers											
To the Sewer Enterprise Fund	248,775	248,775	48,429	48,429	36,208	36,208	14,749	-	-	-	(14,749)
To the Water Enterprise Fund	-	-	-	-	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-	-	-	-	-
Town Trust Funds	-	-	-	-	-	-	-	-	-	-	-
Total Transfers	248,775	248,775	48,429	48,429	36,208	36,208	14,749	-	-	-	(14,749)
ATM General Fund Budget	102,882,133	101,500,482	107,175,259	106,480,219	112,983,657	111,719,247	117,815,558	121,595,336	121,560,466	-	3,744,908

Town and School Budget w/o Exempt Debt	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	BUDGET INC/DEC
Total Town Budget	36,486,312	36,130,095	38,535,723	38,268,873	40,203,910	39,774,629	40,354,483	42,706,042	42,671,172	2,316,689
Total Town Budget Net Allocations	34,877,270	34,521,053	36,882,352	36,615,502	38,475,783	38,046,502	38,370,009	40,690,555	40,655,685	2,285,676
Total School Budget	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066	1,478,512
Total School Budget Net Offsets	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066	1,478,512
Total Budget w/o Exempt Debt	90,121,590	88,889,049	95,106,529	94,411,497	99,260,459	97,996,049	100,063,038	103,893,108	103,858,238	3,795,201
Total Budget w/o Exempt Debt Net Allocations/Offsets	88,512,548	87,280,007	93,453,158	92,758,126	97,532,332	96,267,922	98,078,564	101,877,621	101,842,751	3,764,187
Town As a % of Total Budget w/o Exempt Debt	40%	41%	41%	41%	41%	41%	40%	41%	41%	0.76%
Town As a % of Total Budget w/o Exempt Debt Net Allocations	39%	40%	39%	39%	39%	40%	39%	40%	40%	0.80%
School As a % of Total Budget w/o Exempt Debt	60%	59%	59%	59%	59%	59%	60%	59%	59%	-0.76%
School As a % of Total Budget w/o Exempt Debt Net Allocations	61%	60%	61%	61%	61%	60%	61%	60%	60%	-0.80%
Shawsheen	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,201,732	6,593,936	6,989,572	6,989,572	395,636
Essex North Shore Agricultural and Tech. School District	77,149	76,384	54,784	54,777	124,159	124,159	129,125	128,982	128,982	(143)
Town Exempt Principal	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,572,370	3,760,630	3,635,280	3,635,280	(125,350)
Town Exempt Interest	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,534,154	1,641,512	1,478,924	1,478,924	(162,588)
Total Exempt Town Debt	5,252,587	5,104,242	4,981,076	4,981,075	6,106,524	6,106,524	5,402,142	5,114,204	5,114,204	(287,938)
School Exempt Principal	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	2,106,185	4,697,375	4,692,965	4,692,965	(4,410)
School Exempt Interest	1,020,271	1,020,271	956,245	956,245	876,517	876,517	2,899,667	2,791,992	2,791,992	(107,675)
Total Exempt School Debt	3,144,086	3,144,086	3,071,245	3,071,245	2,982,702	2,982,702	7,597,042	7,484,957	7,484,957	(112,085)
Grand Total	104,242,400	102,860,749	108,780,201	108,085,161	114,675,576	113,411,166	119,785,283	123,610,823	123,575,953	3,790,670
Grand Total Net Enterprise Allocations	102,633,358	101,251,707	107,126,830	106,431,790	112,947,449	111,683,039	117,800,809	121,595,336	121,560,466	3,759,657

General Fund Budget Classification	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020	FY2021	FY2021	BUDGET
Budget Summary	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Town Salaries	16,629,969	16,548,828	17,297,644	17,243,833	18,328,827	18,138,061	18,965,327	18,885,759	18,886,389	(78,937)
School Salaries	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	32,224,455	34,501,227	35,245,995	35,245,995	744,768
Town Operating	5,246,574	5,129,144	5,425,054	5,280,629	5,727,160	5,583,003	4,791,207	4,971,343	4,935,843	144,635
School Operating	13,052,974	13,132,455	13,749,373	14,373,871	14,128,795	15,608,135	13,738,382	14,537,730	14,537,730	799,348
Town Capital Outlay	835,988	835,181	766,133	765,355	641,126	638,394	312,700	376,935	376,935	64,235
School Capital Outlay	478,297	478,297	561,955	561,955	738,350	660,074	948,877	850,000	850,000	(98,877)
Town Principal Debt	284,330	284,330	273,685	273,685	265,900	265,900	244,415	1,015,000	1,015,000	770,585
Town Interest Debt	68,225	68,225	127,050	127,050	121,242	121,242	111,520	602,131	602,131	490,611
Town Temporary Interest	1,657	1,656	-	-	-	-	-	-	-	-
Town Exempt Principal Debt	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,572,370	3,760,630	3,635,280	3,635,280	(125,350)
Town Exempt Interest Debt	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,534,154	1,641,512	1,478,924	1,478,924	(162,588)
School Principal Debt	5,925	5,925	5,895	5,895	830	830	-	-	-	-
School Interest Debt	278	278	109	110	17	17	-	-	-	-
School Temporary Interest	-	-	-	-	-	-	-	-	-	-
School Exempt Principal Debt	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	2,106,185	4,697,375	4,692,965	4,692,965	(4,410)
School Exempt Interest Debt	1,020,271	1,020,271	956,245	956,245	876,517	876,517	2,899,667	2,791,992	2,791,992	(107,675)
Town Health insurance	4,769,194	4,613,758	4,699,964	4,633,060	4,717,841	4,638,638	4,881,551	4,995,385	4,995,385	113,834
School Health insurance	8,010,150	7,744,093	8,038,513	7,819,660	8,236,892	7,577,198	8,219,178	8,173,438	8,173,438	(45,740)
Town Retirement	5,822,653	5,822,650	6,194,882	6,194,882	6,580,426	6,580,426	7,065,138	7,264,629	7,264,629	199,491
School Retirement	1,171,188	1,171,188	1,309,767	1,309,767	1,391,282	1,391,282	1,480,098	1,533,339	1,533,339	53,241
Town Other Fixed/Unclassified Costs	711,505	710,200	770,960	770,027	771,168	765,675	877,430	915,038	915,038	37,608
School Other Fixed Costs	696,765	655,124	735,652	693,525	790,960	759,431	820,792	846,564	846,564	25,772
Solid Waste	2,116,217	2,116,122	2,330,350	2,330,350	2,400,219	2,393,291	2,455,195	2,539,013	2,539,013	83,817
OPEB	-	-	650,000	650,000	650,000	650,000	650,000	650,000	650,000	-
North Middlesex Regional Emergency Communications Center	-	-	-	-	-	-	-	490,809	490,809	490,809
Shawsheen Tech	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,201,732	6,593,936	6,989,572	6,989,572	395,636
Essex North Shore Agricultural and Tech. School District	77,149	76,384	54,784	54,777	124,159	124,159	129,125	128,982	128,982	(143)
Total Budget	104,242,400	102,860,749	108,780,201	108,085,161	114,675,576	113,411,166	119,785,283	123,610,823	123,575,953	3,790,670
Town Allocations	(1,609,042)	(1,609,042)	(1,653,371)	(1,653,371)	(1,728,127)	(1,728,127)	(1,984,474)	(2,015,487)	(2,015,487)	(31,013)
School Offsets	-	-	-	-	-	-	-	-	-	-
Total Budget Net Allocations/Offsets	102,633,358	101,251,707	107,126,830	106,431,790	112,947,449	111,683,039	117,800,809	121,595,336	121,560,466	3,759,657
Total Town Budget	36,486,312	36,130,095	38,535,723	38,268,873	40,203,910	39,774,629	40,354,483	42,706,042	42,671,172	2,316,689
Total Town Budget Net Allocations	34,877,270	34,521,053	36,882,352	36,615,502	38,475,783	38,046,502	38,370,009	40,690,555	40,655,685	2,285,676
Town Exempt Principal	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,572,370	3,760,630	3,635,280	3,635,280	(125,350)
Town Exempt Interest	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,534,154	1,641,512	1,478,924	1,478,924	(162,588)
Total Exempt Town Debt	5,252,587	5,104,242	4,981,076	4,981,075	6,106,524	6,106,524	5,402,142	5,114,204	5,114,204	(287,938)
Total School Budget	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066	1,478,512
Total School Budget Net Allocations	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066	1,478,512
School Exempt Principal	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	2,106,185	4,697,375	4,692,965	4,692,965	(4,410)
School Exempt Interest	1,020,271	1,020,271	956,245	956,245	876,517	876,517	2,899,667	2,791,992	2,791,992	(107,675)
Total Exempt School Debt	3,144,086	3,144,086	3,071,245	3,071,245	2,982,702	2,982,702	7,597,042	7,484,957	7,484,957	(112,085)
Shawsheen Tech	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,201,732	6,593,936	6,989,572	6,989,572	395,636
Essex North Shore Agricultural and Tech. School District	77,149	76,384	54,784	54,777	124,159	124,159	129,125	128,982	128,982	(143)
Total Budget w/o Offsets or Allocations	104,242,400	102,860,749	108,780,201	108,085,161	114,675,576	113,411,166	119,785,283	123,610,823	123,575,953	3,790,670
Total Budget Net Allocations/Offsets	102,633,358	101,251,707	107,126,830	106,431,790	112,947,449	111,683,039	117,800,809	121,595,336	121,560,466	3,759,657

General Fund Budget Classification	FY2017	FY2018	FY2019	FY2020	FY2021	FY2021	BUDGET
Budget Summary	EXPENDED	EXPENDED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Total General Government	1,392,855	1,363,320	1,413,367	1,552,543	1,663,344	1,663,374	110,832
Total General Government Net Allocations	1,371,521	1,341,476	1,390,633	1,526,993	1,636,586	1,636,616	109,624
Total Finance Department	1,111,435	1,125,365	1,171,934	1,180,836	1,203,191	1,203,191	22,356
Total Finance Department Net Allocations	1,025,997	1,037,151	1,083,994	1,090,766	1,116,495	1,116,495	25,730
Total Community Services	451,764	419,348	403,587	523,085	529,505	529,505	6,421
Total Council on Aging Budget	329,075	381,586	398,615	416,674	444,036	444,036	27,362
Total Facilities	436,284	689,679	807,021	701,306	720,795	720,795	19,489
Total Library Budget	1,137,549	1,292,233	1,300,139	1,386,533	1,425,071	1,425,071	38,538
Total Planning and Development	948,208	871,995	908,834	866,459	897,277	897,277	30,817
Total Public Safety Budget	12,628,092	12,956,599	13,494,699	13,818,727	14,130,347	14,094,847	276,120
Total DPW Budget	6,194,014	6,520,044	6,854,554	6,078,267	6,250,291	6,250,891	172,624
Total DPW Budget Net Allocations	5,538,517	5,877,345	6,176,414	5,316,118	5,479,878	5,480,478	164,360
Town Unclassified Budget Minus Exempt Debt	11,500,819	12,648,705	13,021,881	13,830,054	15,442,183	15,442,183	1,612,129
Town Unclassified Budget Net Allocations Minus Exempt Debt	10,654,046	11,748,091	12,082,568	12,723,349	14,310,563	14,310,563	1,587,214
Town Exempt Principal Debt	3,540,343	2,531,338	3,572,370	3,760,630	3,635,280	3,635,280	(125,350)
Town Exempt Interest Debt	1,563,899	2,449,737	2,534,154	1,641,512	1,478,924	1,478,924	(162,588)
Total Town Budget	41,234,337	43,249,947	45,881,153	45,756,625	47,820,246	47,785,376	2,028,751
Total Town Budget net Allocations	39,625,295	41,596,576	44,153,026	43,772,151	45,804,759	45,769,889	1,997,738
Town Tewksbury School Budget	43,182,347	46,313,668	48,492,664	49,188,486	50,633,725	50,633,725	1,445,239
Offsets	-	-	-	-	-	-	-
Fixed Costs	9,576,608	9,828,957	9,728,757	10,520,068	10,553,341	10,553,341	33,273
Town Tewksbury School Budget	52,758,955	56,142,624	58,221,421	59,708,554	61,187,066	61,187,066	1,478,512
School Exempt Debt Principal	2,123,815	2,115,000	2,106,185	4,697,375	4,692,965	4,692,965	(4,410)
School Exempt Interest	1,020,271	956,245	876,517	2,899,667	2,791,992	2,791,992	(107,675)
Shawsheen Regional Vocational School	5,646,988	5,566,567	6,201,732	6,593,936	6,989,572	6,989,572	395,636
Essex North Shore Agricultural and Tech. School District	76,384	54,777	124,159	129,125	128,982	128,982	(143)
Total School Departments	61,626,413	64,835,214	67,530,013	74,028,658	75,790,577	75,790,577	1,761,919
Total Budget Before Transfers, Allocations and Offsets	102,860,749	108,085,161	113,411,166	119,785,283	123,610,823	123,575,953	3,790,670
Total Budget Before Transfers Net Allocations/Offsets	101,251,707	106,431,790	111,683,039	117,800,809	121,595,336	121,560,466	3,759,657

General Fund Budget Classification Salary Summary	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	BUDGET INC/DEC
Total General Government Salaries	862,909	851,599	883,870	883,853	922,490	911,275	984,243	1,054,971	1,055,001	70,759
Total General Government Salaries Net Allocations	842,027	830,717	862,684	862,667	900,534	889,319	959,471	1,028,991	1,029,021	69,551
										-
Total Finance Department Salaries	794,734	794,037	810,805	810,799	872,798	858,078	876,963	890,177	890,177	13,213
Total Finance Department Salaries Net Allocations	735,534	734,837	748,755	748,749	809,416	794,696	811,849	828,693	828,693	16,843
										-
Total Community Services Salaries	52,025	52,025	54,619	54,618	76,915	72,285	98,305	103,955	103,955	5,651
										-
Total Council on Aging Salaries	195,108	195,108	226,821	226,779	260,876	260,776	278,774	291,852	291,852	13,078
										-
Total Facilities Salaries	156,383	156,211	259,838	258,505	315,963	314,856	345,496	364,985	364,985	19,489
										-
Total Library Budget	817,550	817,550	865,293	860,429	920,093	912,955	993,942	1,032,979	1,032,979	39,037
										-
Total Planning and Development Salaries	759,879	754,497	744,760	738,646	776,215	768,644	807,321	839,216	839,216	31,895
										-
Total Public Safety Salaries	11,137,428	11,120,098	11,473,010	11,469,627	12,085,968	11,970,008	12,443,500	12,094,127	12,094,127	(349,373)
										-
Total DPW Salaries	1,853,954	1,807,703	1,978,627	1,940,576	2,097,509	2,069,183	2,136,782	2,213,497	2,214,097	77,314
Total DPW Salaries Net Allocations	1,358,998	1,312,747	1,501,755	1,463,704	1,602,171	1,573,845	1,581,805	1,650,667	1,651,267	69,462
										-
Total Salary Budget	16,629,969	16,548,828	17,297,644	17,243,833	18,328,827	18,138,061	18,965,327	18,885,759	18,886,389	(78,937)
Total Salary Budget Net Allocations	16,054,931	15,973,790	16,737,536	16,683,725	17,748,151	17,557,385	18,320,464	18,235,466	18,236,096	(84,368)
										-
School Salaries	30,219,702	29,571,595	32,169,542	31,377,842	33,769,423	32,224,455	34,501,227	35,245,995	35,245,995	744,768
										-
Grand Total Salary Budget	46,849,671	46,120,424	49,467,186	48,621,675	52,098,250	50,362,516	53,466,554	54,131,754	54,132,384	665,831
Grand Total Salary Budget Net Allocations	46,274,633	45,545,386	48,907,078	48,061,567	51,517,574	49,781,840	52,821,691	53,481,461	53,482,091	660,400

General Fund Budget Classification	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020	FY2021	FY2021	BUDGET
Operating Summary	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Total General Government Operating	515,484	509,277	490,816	439,554	534,018	493,151	568,300	608,373	608,373	40,073
Total General Government Operating Net Allocations	515,032	508,825	490,158	438,896	533,240	492,373	567,522	607,595	607,595	40,073
Total Finance Department Operating	344,531	317,397	320,889	304,372	324,789	313,856	303,872	313,015	313,015	9,143
Total Finance Department Operating Net Allocations	318,293	291,159	294,725	278,208	300,231	289,298	278,916	287,803	287,803	8,887
Total Community Services Operating	411,193	399,738	421,323	364,730	426,976	319,976	424,780	425,550	425,550	770
Total Council on Aging Operating	135,396	133,967	154,885	154,807	137,875	137,839	137,900	147,133	147,133	9,233
Total Facilities	214,175	211,927	344,609	344,609	431,052	426,936	355,810	355,810	355,810	-
Total Library Budget	299,474	299,474	364,217	358,562	360,204	386,196	392,591	392,092	392,092	(499)
Total Planning and Development Operating	135,699	134,111	134,224	133,348	113,074	111,215	59,138	58,061	58,061	(1,077)
Total Public Safety Operating	1,029,233	1,011,711	1,012,964	1,010,031	1,150,406	1,146,970	1,082,527	1,688,336	1,652,836	570,309
Total DPW Operating	4,277,605	4,227,663	4,511,479	4,500,967	4,648,986	4,640,156	3,921,484	4,012,795	4,012,795	91,310
Total DPW Operating Net Allocations	4,117,064	4,067,122	4,345,652	4,335,140	4,466,184	4,457,354	3,714,312	3,805,211	3,805,211	90,898
Total Operating Budget	7,362,791	7,245,266	7,755,405	7,610,980	8,127,379	7,976,293	7,246,403	8,001,164	7,965,664	719,262
Total Operating Budget Net Allocations	7,175,560	7,058,035	7,562,756	7,418,331	7,919,241	7,768,155	7,013,497	7,767,590	7,732,090	718,594
School Operating	13,052,974	13,132,455	13,749,373	14,373,871	14,128,795	15,608,135	13,738,382	14,537,730	14,537,730	799,348
Grand Total Operating Budget	20,415,765	20,377,721	21,504,778	21,984,850	22,256,174	23,584,428	20,984,785	22,538,894	22,503,394	1,518,610
Grand Total Operating Budget Net Allocations	20,228,534	20,190,490	21,312,129	21,792,201	22,048,036	23,376,290	20,751,879	22,305,320	22,269,820	1,517,942

**General Fund Budget Classification
Capital Outlay**

	<u>FY2017 BUDGETED</u>	<u>FY2017 EXPENDED</u>	<u>FY2018 BUDGETED</u>	<u>FY2018 EXPENDED</u>	<u>FY2019 BUDGETED</u>	<u>FY2019 EXPENDED</u>	<u>FY2020 BUDGETED</u>	<u>FY2021 DEPT REQ</u>	<u>FY2021 TM REC</u>	<u>BUDGET INC/DEC</u>
Total General Government Capital Outlay	32,099	31,979	39,913	39,912	8,945	8,940	-	-	-	-
Total Finance Department Capital Outlay	-	-	10,195	10,195	-	-	-	-	-	-
Total Community Services Capital Outlay	-	-	-	-	11,326	11,326	-	-	-	-
Total Council on Aging Capital Outlay	-	-	-	-	-	-	-	5,051	5,051	5,051
Total Facilities Capital Outlay	68,726	68,146	86,564	86,564	65,229	65,229	-	-	-	-
Total Library Budget	20,525	20,525	74,000	73,242	3,700	988	-	-	-	-
Total Planning and Development Capital Outlay	59,600	59,600	-	-	28,975	28,975	-	-	-	-
Total Public Safety Capital Outlay	496,391	496,283	476,961	476,942	377,736	377,721	292,700	347,884	347,884	55,184
Total DPW Capital Outlay	158,647	158,647	78,500	78,500	145,215	145,215	20,000	24,000	24,000	4,000
Total DPW Capital Outlay Net Allocations	158,647	158,647	78,500	78,500	145,215	145,215	20,000	24,000	24,000	4,000
Total Capital Outlay Budget	835,988	835,181	766,133	765,355	641,126	638,394	312,700	376,935	376,935	64,235
Total Capital Outlay Budget Net Allocations	835,988	835,181	766,133	765,355	641,126	638,394	312,700	376,935	376,935	64,235
School Capital Outlay	478,297	478,297	561,955	561,955	738,350	660,074	948,877	850,000	850,000	(98,877)
Grand Total Capital Outlay Budget	1,314,285	1,313,478	1,328,088	1,327,311	1,379,476	1,298,467	1,261,577	1,226,935	1,226,935	(34,642)
Grand Total Capital Outlay Budget Net Allocations	1,314,285	1,313,478	1,328,088	1,327,311	1,379,476	1,298,467	1,261,577	1,226,935	1,226,935	(34,642)

General Fund Budget Classification

	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020	FY2021	FY2021	BUDGET
	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	INC/DEC
Unclassified										
Town Unclassified Budget Minus Exempt Debt	11,657,564	11,500,819	12,716,541	12,648,705	13,106,577	13,021,881	13,830,054	15,442,183	15,442,183	1,612,129
Town Unclassified Budget Net Allocations Minus Exempt Debt	10,810,791	10,654,046	11,815,927	11,748,091	12,167,264	12,082,568	12,723,349	14,310,563	14,310,563	1,587,214
School Unclassified Budget	9,884,306	9,576,608	10,089,936	9,828,957	10,419,981	9,728,757	10,520,068	10,553,341	10,553,341	33,273
Total Unclassified Budget	21,541,870	21,077,427	22,806,477	22,477,661	23,526,558	22,750,638	24,350,122	25,995,525	25,995,525	1,645,402
Total Unclassified Budget Net Allocations	20,695,097	20,230,654	21,905,863	21,577,047	22,587,245	21,811,325	23,243,417	24,863,905	24,863,905	1,620,487
Exempt Debt										
Town Exempt Principal Debt	3,540,343	3,540,343	2,531,338	2,531,338	3,572,370	3,572,370	3,760,630	3,635,280	3,635,280	(125,350)
Town Exempt Interest Debt	1,712,244	1,563,899	2,449,738	2,449,737	2,534,154	2,534,154	1,641,512	1,478,924	1,478,924	(162,588)
School Exempt Debt Principal	2,123,815	2,123,815	2,115,000	2,115,000	2,106,185	2,106,185	4,697,375	4,692,965	4,692,965	(4,410)
School Exempt Interest	1,020,271	1,020,271	956,245	956,245	876,517	876,517	2,899,667	2,791,992	2,791,992	(107,675)
Total Exempt Principal	5,664,158	5,664,158	4,646,338	4,646,338	5,678,555	5,678,555	8,458,005	8,328,245	8,328,245	(129,760)
Total Exempt Interest	2,732,515	2,584,170	3,405,983	3,405,982	3,410,671	3,410,671	4,541,179	4,270,916	4,270,916	(270,263)

**Water, Sewer and Cable Allocations
General Fund Budget Classification
Budget Summary**

Town Manager

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	BUDGET INC/DEC
Salaries										
Water Enterprise Fund Allocation	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(8,457)	(9,668)	(9,886)	(9,886)	(218)
Sewer Enterprise Fund Allocation	(8,099)	(8,099)	(8,099)	(8,099)	(8,457)	(8,457)	(9,668)	(9,886)	(9,886)	(218)
Total Salaries Allocations	(16,198)	(16,198)	(16,198)	(16,198)	(16,914)	(16,914)	(19,336)	(19,772)	(19,772)	(436)

Human Resources

Salaries										
Water Enterprise Fund Allocation	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,137)	(1,252)	(1,294)	(1,294)	(42)
Sewer Enterprise Fund Allocation	(992)	(992)	(1,110)	(1,110)	(1,137)	(1,137)	(1,252)	(1,294)	(1,294)	(42)
Total Salaries Allocations	(1,984)	(1,984)	(2,220)	(2,220)	(2,274)	(2,274)	(2,504)	(2,588)	(2,588)	(84)
Operating										
Water Enterprise Fund Allocation	(226)	(226)	(329)	(329)	(389)	(389)	(389)	(389)	(389)	-
Sewer Enterprise Fund Allocation	(226)	(226)	(329)	(329)	(389)	(389)	(389)	(389)	(389)	-
Total Operating Allocations	(452)	(452)	(658)	(658)	(778)	(778)	(778)	(778)	(778)	-
Total Water Allocations	(1,218)	(1,218)	(1,439)	(1,439)	(1,526)	(1,526)	(1,641)	(1,683)	(1,683)	(42)
Total Sewer Allocations	(1,218)	(1,218)	(1,439)	(1,439)	(1,526)	(1,526)	(1,641)	(1,683)	(1,683)	(42)
Total All Allocations	(2,436)	(2,436)	(2,878)	(2,878)	(3,052)	(3,052)	(3,282)	(3,366)	(3,366)	(84)

Computer Services

Salaries										
Water Enterprise Fund Allocation	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,384)	(1,466)	(1,810)	(1,810)	(344)
Sewer Enterprise Fund Allocation	(1,350)	(1,350)	(1,384)	(1,384)	(1,384)	(1,384)	(1,466)	(1,810)	(1,810)	(344)
Total Salaries Allocations	(2,700)	(2,700)	(2,768)	(2,768)	(2,768)	(2,768)	(2,932)	(3,620)	(3,620)	(688)

Accounting

Salaries										
Water Enterprise Fund Allocation	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,822)	(5,159)	(5,498)	(5,498)	(339)
Sewer Enterprise Fund Allocation	(5,506)	(5,506)	(5,711)	(5,711)	(5,822)	(5,822)	(5,159)	(5,498)	(5,498)	(339)
Total Salaries Allocations	(11,012)	(11,012)	(11,422)	(11,422)	(11,644)	(11,644)	(10,318)	(10,996)	(10,996)	(678)
Operating										
Water Enterprise Fund Allocation	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,329)	(4,266)	(4,382)	(4,382)	(116)
Sewer Enterprise Fund Allocation	(4,404)	(4,404)	(4,329)	(4,329)	(4,329)	(4,329)	(4,266)	(4,382)	(4,382)	(116)
Total Operating Allocations	(8,808)	(8,808)	(8,658)	(8,658)	(8,658)	(8,658)	(8,532)	(8,764)	(8,764)	(232)
Total Water Allocations	(9,910)	(9,910)	(10,040)	(10,040)	(10,151)	(10,151)	(9,425)	(9,880)	(9,880)	(455)
Total Sewer Allocations	(9,910)	(9,910)	(10,040)	(10,040)	(10,151)	(10,151)	(9,425)	(9,880)	(9,880)	(455)
Total All Allocations	(19,820)	(19,820)	(20,080)	(20,080)	(20,302)	(20,302)	(18,850)	(19,760)	(19,760)	(910)

Treasurer/Collector

Salaries										
Water Enterprise Fund Allocation	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(25,869)	(27,398)	(25,244)	(25,244)	2,154
Sewer Enterprise Fund Allocation	(24,094)	(24,094)	(25,314)	(25,314)	(25,869)	(25,869)	(27,398)	(25,244)	(25,244)	2,154
Total Salaries Allocations	(48,188)	(48,188)	(50,628)	(50,628)	(51,738)	(51,738)	(54,796)	(50,488)	(50,488)	4,308
Operating										
Water Enterprise Fund Allocation	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(7,950)	(8,212)	(8,224)	(8,224)	(12)
Sewer Enterprise Fund Allocation	(8,715)	(8,715)	(8,753)	(8,753)	(7,950)	(7,950)	(8,212)	(8,224)	(8,224)	(12)
Total Operating Allocations	(17,430)	(17,430)	(17,506)	(17,506)	(15,900)	(15,900)	(16,424)	(16,448)	(16,448)	(24)
Total Water Allocations	(32,809)	(32,809)	(34,067)	(34,067)	(33,819)	(33,819)	(35,610)	(33,468)	(33,468)	2,142
Total Sewer Allocations	(32,809)	(32,809)	(34,067)	(34,067)	(33,819)	(33,819)	(35,610)	(33,468)	(33,468)	2,142
Total All Allocations	(65,618)	(65,618)	(68,134)	(68,134)	(67,638)	(67,638)	(71,220)	(66,936)	(66,936)	4,284

DPW Administration

Salaries										
Water Enterprise Fund Allocation	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(61,137)	(64,796)	(66,578)	(66,578)	(1,782)
Sewer Enterprise Fund Allocation	(76,692)	(76,692)	(59,643)	(59,643)	(61,137)	(61,137)	(64,796)	(66,578)	(66,578)	(1,782)
Total Salaries Allocations	(153,384)	(153,384)	(119,286)	(119,286)	(122,274)	(122,274)	(129,592)	(133,156)	(133,156)	(3,564)
Operating										
Water Enterprise Fund Allocation	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(30,524)	(36,931)	(36,281)	(36,281)	650
Sewer Enterprise Fund Allocation	(32,008)	(32,008)	(29,236)	(29,236)	(30,524)	(30,524)	(36,931)	(36,281)	(36,281)	650
Total Operating Allocations	(64,016)	(64,016)	(58,472)	(58,472)	(61,048)	(61,048)	(73,862)	(72,562)	(72,562)	1,300
Total Water Allocations	(108,700)	(108,700)	(88,879)	(88,879)	(91,661)	(91,661)	(101,727)	(102,859)	(102,859)	(1,132)
Total Sewer Allocations	(108,700)	(108,700)	(88,879)	(88,879)	(91,661)	(91,661)	(101,727)	(102,859)	(102,859)	(1,132)
Total All Allocations	(217,400)	(217,400)	(177,758)	(177,758)	(183,322)	(183,322)	(203,454)	(205,718)	(205,718)	(2,264)

DPW Engineering

Salaries										
Water Enterprise Fund Allocation	(141,153)	(141,153)	(150,177)	(150,177)	(154,348)	(154,348)	(166,973)	(164,074)	(164,074)	2,899
Sewer Enterprise Fund Allocation	(132,791)	(132,791)	(141,753)	(141,753)	(146,192)	(146,192)	(157,406)	(161,357)	(161,357)	(3,951)
Total Salaries Allocations	(273,944)	(273,944)	(291,930)	(291,930)	(300,540)	(300,540)	(324,379)	(325,431)	(325,431)	(1,052)
Operating										
Water Enterprise Fund Allocation	(8,469)	(8,469)	(12,995)	(12,995)	(15,404)	(15,404)	(15,508)	(15,509)	(15,509)	(1)
Sewer Enterprise Fund Allocation	(6,856)	(6,856)	(10,520)	(10,520)	(12,470)	(12,470)	(12,554)	(12,555)	(12,555)	(1)
Total Operating Allocations	(15,325)	(15,325)	(23,515)	(23,515)	(27,874)	(27,874)	(28,062)	(28,064)	(28,064)	(2)
Total Water Allocations	(149,622)	(149,622)	(163,172)	(163,172)	(169,752)	(169,752)	(182,481)	(179,583)	(179,583)	2,898
Total Sewer Allocations	(139,647)	(139,647)	(152,273)	(152,273)	(158,662)	(158,662)	(169,960)	(173,912)	(173,912)	(3,952)
Total All Allocations	(289,269)	(289,269)	(315,445)	(315,445)	(328,414)	(328,414)	(352,441)	(353,495)	(353,495)	(1,054)

Water, Sewer and Cable Allocations
 General Fund Budget Classification
 Budget Summary

DPW Fleet Maintenance

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC	BUDGET INC/DEC
Salaries										
Water Enterprise Fund Allocation	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(36,262)	(50,503)	(52,121)	(52,121)	(1,618)
Sewer Enterprise Fund Allocation	(33,814)	(33,814)	(32,828)	(32,828)	(36,262)	(36,262)	(50,503)	(52,121)	(52,121)	(1,618)
Total Salaries Allocations	(67,628)	(67,628)	(65,656)	(65,656)	(72,524)	(72,524)	(101,006)	(104,242)	(104,242)	(3,236)
Operating										
Water Enterprise Fund Allocation	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(46,940)	(52,624)	(53,479)	(53,479)	(855)
Sewer Enterprise Fund Allocation	(40,600)	(40,600)	(41,920)	(41,920)	(46,940)	(46,940)	(52,624)	(53,479)	(53,479)	(855)
Total Operating Allocations	(81,200)	(81,200)	(83,840)	(83,840)	(93,880)	(93,880)	(105,248)	(106,958)	(106,958)	(1,710)
Total Water Allocations	(74,414)	(74,414)	(74,748)	(74,748)	(83,202)	(83,202)	(103,127)	(105,600)	(105,600)	(2,473)
Total Sewer Allocations	(74,414)	(74,414)	(74,748)	(74,748)	(83,202)	(83,202)	(103,127)	(105,600)	(105,600)	(2,473)
Total All Allocations	(148,828)	(148,828)	(149,496)	(149,496)	(166,404)	(166,404)	(206,254)	(211,200)	(211,200)	(4,946)

Middlesex Retirement Assmt.

Water Enterprise Fund Allocation	(315,432)	(315,432)	(332,651)	(332,651)	(355,202)	(355,202)	(435,658)	(453,004)	(453,004)	(17,346)
Sewer Enterprise Fund Allocation	(71,084)	(71,084)	(73,974)	(73,974)	(79,196)	(79,196)	(64,048)	(69,209)	(69,209)	(5,161)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	-	(11,940)	(11,940)	(11,940)
Total Retirement Allocations	(386,516)	(386,516)	(406,625)	(406,625)	(434,398)	(434,398)	(499,706)	(534,153)	(534,153)	(34,447)

Group Insurance

Water Enterprise Fund Allocation	(281,440)	(281,440)	(288,819)	(288,819)	(289,330)	(289,330)	(352,093)	(330,668)	(330,668)	21,425
Sewer Enterprise Fund Allocation	(92,120)	(92,120)	(113,156)	(113,156)	(112,723)	(112,723)	(131,469)	(138,669)	(138,669)	(7,200)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	(15,443)	(15,443)	(15,443)	-
Total Group Insurance Allocations	(373,560)	(373,560)	(401,975)	(401,975)	(402,053)	(402,053)	(499,005)	(484,780)	(484,780)	14,225

Medicare Tax

Water Enterprise Fund Allocation	(16,363)	(16,363)	(19,053)	(19,053)	(19,381)	(19,381)	(20,252)	(19,764)	(19,764)	488
Sewer Enterprise Fund Allocation	(5,698)	(5,698)	(5,092)	(5,092)	(4,931)	(4,931)	(5,925)	(6,009)	(6,009)	(84)
Cable Enterprise Fund Allocation	-	-	-	-	-	-	(2,069)	(2,382)	(2,382)	(313)
Total Medicare Tax Allocations	(22,061)	(22,061)	(24,145)	(24,145)	(24,312)	(24,312)	(28,246)	(28,155)	(28,155)	91

Fire and Liability Insurance

Water Enterprise Fund Allocation	(55,151)	(55,151)	(57,909)	(57,909)	(64,845)	(64,845)	(66,757)	(70,762)	(70,762)	(4,005)
Sewer Enterprise Fund Allocation	(9,485)	(9,485)	(9,960)	(9,960)	(13,705)	(13,705)	(12,991)	(13,770)	(13,770)	(779)
Total Fire and Liability										

Total Water Allocations Salaries	(291,700)	(291,700)	(284,266)	(284,266)	(294,416)	(294,416)	(327,215)	(326,505)	(326,505)	710
Total Sewer Allocations Salaries	(283,338)	(283,338)	(275,842)	(275,842)	(286,260)	(286,260)	(317,648)	(323,788)	(323,788)	(6,140)

Total Water Allocations Operating	(94,422)	(94,422)	(97,562)	(97,562)	(105,536)	(105,536)	(117,930)	(118,264)	(118,264)	(334)
Total Sewer Allocations Operating	(92,809)	(92,809)	(95,087)	(95,087)	(102,602)	(102,602)	(114,976)	(115,310)	(115,310)	(334)

Total Water Allocations Capital Outlay	-	-	-	-	-	-	-	-	-	-
Total Sewer Allocations Capital Outlay	-	-	-	-	-	-	-	-	-	-

Total Water Allocations Unclassified	(668,386)	(668,386)	(698,432)	(698,432)	(728,758)	(728,758)	(874,760)	(874,198)	(874,198)	562
Total Sewer Allocations Unclassified	(178,387)	(178,387)	(202,182)	(202,182)	(210,555)	(210,555)	(214,433)	(227,657)	(227,657)	(13,224)
Total Cable Allocations Unclassified	-	-	-	-	-	-	(17,512)	(29,765)	(29,765)	(12,253)

Grand Total Water Allocations	(1,054,508)	(1,054,508)	(1,080,260)	(1,080,260)	(1,128,710)	(1,128,710)	(1,319,905)	(1,318,967)	(1,318,967)	938
Grand Total Sewer Allocations	(554,534)	(554,534)	(573,111)	(573,111)	(599,417)	(599,417)	(647,057)	(666,755)	(666,755)	(19,698)
Grand Total Cable Allocations	-	-	-	-	-	-	(17,512)	(29,765)	(29,765)	(12,253)

Grand Total All Allocations	(1,609,042)	(1,609,042)	(1,653,371)	(1,653,371)	(1,728,127)	(1,728,127)	(1,984,474)	(2,015,487)	(2,015,487)	(31,013)
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General Fund Budget Classification As Percent of Overall Budget and Revenue

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC
General Government									
Moderator									
Total Moderator Budget	525	450	525	450	525	450	525	525	525
Budget as Percent of Total Budget w/o Exempt Debt	0.00056%	0.00048%	0.00053%	0.00046%	0.00051%	0.00044%	0.00050%	0.00048%	0.00048%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00053%	0.00045%	0.00051%	0.00044%	0.00049%	0.00042%	0.00048%	0.00047%	0.00047%
Board of Selectmen									
Total Board of Selectmen Budget	218,533	216,459	158,966	158,918	173,419	171,237	165,310	165,791	165,791
Budget as Percent of Total Budget w/o Exempt Debt	0.23190%	0.23274%	0.16045%	0.16154%	0.16698%	0.16691%	0.15217%	0.15211%	0.15216%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.21889%	0.21682%	0.15454%	0.15449%	0.16075%	0.15873%	0.15250%	0.14837%	0.14837%
Town Manager									
Total Town Manager Budget Net of Allocations	399,110	390,021	428,715	427,470	471,513	468,782	516,682	526,914	526,944
Budget as Percent of Total Budget w/o Exempt Debt	0.42352%	0.41936%	0.43272%	0.43451%	0.45400%	0.45693%	0.49301%	0.48342%	0.48361%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.39977%	0.39066%	0.41677%	0.41556%	0.43708%	0.43455%	0.47666%	0.47155%	0.47158%
Finance Committee									
Total Finance Committee Budget	3,196	1,965	18,309	2,598	18,194	2,622	78,194	78,194	78,194
Budget as Percent of Total Budget w/o Exempt Debt	0.00339%	0.00211%	0.01848%	0.00264%	0.01752%	0.00256%	0.07461%	0.07174%	0.07176%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00320%	0.00197%	0.01780%	0.00253%	0.01687%	0.00243%	0.07214%	0.06998%	0.06998%
Town Counsel									
Total Town Counsel Budget Net Allocations	177,943	177,943	177,512	154,121	168,091	155,112	150,000	150,000	150,000
Budget as Percent of Total Budget w/o Exempt Debt	0.18883%	0.19133%	0.17917%	0.15666%	0.16185%	0.15119%	0.14313%	0.13762%	0.13766%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.17824%	0.17824%	0.17257%	0.14983%	0.15582%	0.14378%	0.13838%	0.13424%	0.13424%
Human Resources									
Total Human Resources Budget Net Allocations	87,603	85,928	115,291	111,872	112,584	107,844	116,931	121,280	121,280
Budget as Percent of Total Budget w/o Exempt Debt	0.09296%	0.09239%	0.11637%	0.11371%	0.10840%	0.10512%	0.11157%	0.11127%	0.11131%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.08775%	0.08607%	0.11208%	0.10876%	0.10436%	0.09997%	0.10787%	0.10854%	0.10854%
Town Clerk									
Total Town Clerk Budget	244,711	242,509	293,504	288,632	260,566	254,480	274,710	282,859	282,859
Budget as Percent of Total Budget w/o Exempt Debt	0.25968%	0.26075%	0.29625%	0.29339%	0.25089%	0.24805%	0.26212%	0.25951%	0.25960%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.24511%	0.24291%	0.28533%	0.28059%	0.24154%	0.23590%	0.25343%	0.25314%	0.25314%
Elections/Town Meetings									
Total Election Budget	54,131	53,583	21,271	19,361	36,200	34,315	28,350	79,350	79,350
Budget as Percent of Total Budget w/o Exempt Debt	0.05744%	0.05761%	0.02147%	0.01968%	0.03486%	0.03345%	0.02705%	0.07280%	0.07282%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.05422%	0.05367%	0.02068%	0.01882%	0.03356%	0.03181%	0.02615%	0.07101%	0.07101%
Total Board of Registrars Budget									
Total Board of Registrars Budget	3,550	3,388	3,550	3,391	3,550	3,451	3,550	3,550	3,550
Budget as Percent of Total Budget w/o Exempt Debt	0.00377%	0.00364%	0.00358%	0.00345%	0.00342%	0.00336%	0.00339%	0.00326%	0.00326%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00356%	0.00339%	0.00345%	0.00330%	0.00329%	0.00320%	0.00328%	0.00318%	0.00318%
Computer Services									
Total Computer Services Budget Net Allocations	199,856	199,276	175,113	174,663	198,078	192,340	192,741	228,124	228,124
Budget as Percent of Total Budget w/o Exempt Debt	0.21208%	0.21427%	0.17675%	0.17754%	0.19072%	0.18748%	0.18391%	0.20930%	0.20936%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.20019%	0.19960%	0.17023%	0.16980%	0.18361%	0.17829%	0.17781%	0.20415%	0.20415%
Total General Government Net Allocations	1,389,158	1,371,521	1,392,755	1,341,476	1,442,720	1,390,633	1,526,993	1,636,586	1,636,616
Budget as Percent of Total Budget w/o Exempt Debt	1.47412%	1.47470%	1.40577%	1.36357%	1.38912%	1.35547%	1.45703%	1.50151%	1.50202%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.39145%	1.37378%	1.35395%	1.30410%	1.33737%	1.28908%	1.40871%	1.46463%	1.46465%

General Fund Budget Classification As Percent of Overall Budget and Revenue

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC
Finance Department									
Accounting									
Total Accounting Budget Net Allocations	376,853	371,406	380,750	377,911	404,787	395,150	372,348	375,431	375,431
Budget as Percent of Total Budget w/o Exempt Debt	0.39990%	0.39935%	0.38431%	0.38414%	0.38975%	0.38516%	0.35529%	0.34444%	0.34455%
Budget as Percent of Total Operating Revenues w/o Exempt Debt Assessor	0.37747%	0.37202%	0.37014%	0.36738%	0.37523%	0.36629%	0.34351%	0.33598%	0.33598%
Total Assessor Budget									
Total Assessor Budget	267,159	254,165	266,006	261,918	302,519	297,041	307,379	324,815	324,815
Budget as Percent of Total Budget w/o Exempt Debt	0.28350%	0.27329%	0.26849%	0.26623%	0.29128%	0.28953%	0.29330%	0.29801%	0.29810%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.26760%	0.25458%	0.25859%	0.25462%	0.28043%	0.27535%	0.28357%	0.29069%	0.29069%
Treasurer/Collector									
Total Treasurer/Collector Budget Net Allocations									
Total Treasurer/Collector Budget Net Allocations	409,815	400,426	406,920	397,322	402,341	391,802	411,038	416,250	416,250
Budget as Percent of Total Budget w/o Exempt Debt	0.43488%	0.43055%	0.41072%	0.40387%	0.38739%	0.38190%	0.39221%	0.38189%	0.38202%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.41049%	0.40109%	0.39558%	0.38625%	0.37296%	0.36319%	0.37920%	0.37251%	0.37251%
Total Finance Department Net Allocations									
Total Finance Department Net Allocations	1,053,827	1,025,997	1,053,675	1,037,151	1,109,647	1,083,994	1,090,766	1,116,495	1,116,495
Budget as Percent of Total Budget w/o Exempt Debt	1.11828%	1.10318%	1.06352%	1.05424%	1.06843%	1.05659%	1.04079%	1.02434%	1.02467%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.05556%	1.02769%	1.02432%	1.00826%	1.02862%	1.00484%	1.00627%	0.99918%	0.99918%
Community Services									
Cable Television									
Total Cable Television Budget									
Total Cable Television Budget	969	965	-	-	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00103%	0.00104%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00097%	0.00097%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Total Veteran's Budget									
Total Veteran's Budget	433,249	421,806	441,322	384,957	474,492	370,892	484,985	491,405	491,405
Budget as Percent of Total Budget w/o Exempt Debt	0.45975%	0.45354%	0.44544%	0.39130%	0.45686%	0.36152%	0.46276%	0.45085%	0.45099%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.43396%	0.42250%	0.42903%	0.37423%	0.43984%	0.34381%	0.44742%	0.43977%	0.43977%
Community Events									
Total Community Events Budget									
Total Community Events Budget	29,000	28,993	34,620	34,391	40,725	32,695	38,100	38,100	38,100
Budget as Percent of Total Budget w/o Exempt Debt	0.03077%	0.03117%	0.03494%	0.03496%	0.03921%	0.03187%	0.03635%	0.03496%	0.03497%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.02905%	0.02904%	0.03366%	0.03343%	0.03775%	0.03031%	0.03515%	0.03410%	0.03410%
Total Community Services									
Total Community Services	463,218	451,764	475,942	419,348	515,217	403,587	523,085	529,505	529,505
Budget as Percent of Total Budget w/o Exempt Debt	0.49155%	0.48575%	0.48039%	0.42626%	0.49608%	0.39338%	0.49912%	0.48580%	0.48596%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.46398%	0.45251%	0.46268%	0.40766%	0.47759%	0.37411%	0.48257%	0.47387%	0.47387%
Council on Aging									
Total Council on Aging Budget									
Total Council on Aging Budget	330,504	329,075	381,706	381,586	398,751	398,615	416,674	444,036	444,036
Budget as Percent of Total Budget w/o Exempt Debt	0.35072%	0.35383%	0.38527%	0.38787%	0.38394%	0.38854%	0.39758%	0.40739%	0.40752%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.33105%	0.32962%	0.37107%	0.37095%	0.36963%	0.36951%	0.38440%	0.39738%	0.39738%

General Fund Budget Classification As Percent of Overall Budget and Revenue

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC
Facilities									
Town Facilities and Grounds									
Total Facilities and Grounds	262,689	261,939	443,970	443,854	547,915	546,698	458,715	475,931	475,931
Budget as Percent of Total Budget w/o Exempt Debt	0.27875%	0.28164%	0.44812%	0.45116%	0.52756%	0.53288%	0.43770%	0.43665%	0.43679%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.26312%	0.26237%	0.43160%	0.43149%	0.50790%	0.50678%	0.42318%	0.42592%	0.42592%
Town Hall									
Total Town Hall Budget	152,084	149,931	243,291	242,075	261,329	257,322	242,591	244,864	244,864
Budget as Percent of Total Budget w/o Exempt Debt	0.16138%	0.16121%	0.24556%	0.24606%	0.25162%	0.25082%	0.23148%	0.22465%	0.22473%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.15233%	0.15018%	0.23651%	0.23533%	0.24225%	0.23853%	0.22380%	0.21914%	0.21914%
Auxiliary Buildings									
Total Auxiliary Building Budget	20,762	20,664	-	-	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.02203%	0.02222%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.02080%	0.02070%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%	0.00000%
Cemeteries									
Total Cemeteries Budget	3,750	3,750	3,750	3,750	3,000	3,000	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00398%	0.00403%	0.00379%	0.00381%	0.00289%	0.00292%	0.00000%	0.00000%	0.00000%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00376%	0.00376%	0.00365%	0.00365%	0.00278%	0.00278%	0.00000%	0.00000%	0.00000%
Total Facilities									
Total Facilities	439,284	436,284	691,011	689,679	812,244	807,021	701,306	720,795	720,795
Budget as Percent of Total Budget w/o Exempt Debt	0.46615%	0.46911%	0.70104%	0.70104%	0.78207%	0.78662%	0.66917%	0.66151%	0.66151%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.44001%	0.43700%	0.67176%	0.67046%	0.75293%	0.74809%	0.64698%	0.64506%	0.64506%
Library									
Total Library Budget	1,137,549	1,137,549	1,303,510	1,292,233	1,283,997	1,300,139	1,386,533	1,425,071	1,425,071
Budget as Percent of Total Budget w/o Exempt Debt	1.20712%	1.22313%	1.31569%	1.31352%	1.23630%	1.26727%	1.32301%	1.30745%	1.30787%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.13942%	1.13942%	1.26719%	1.25623%	1.19023%	1.20520%	1.27913%	1.27534%	1.27534%
Planning and Development									
Planning (Community Development)									
Total Community Development Budget	418,992	414,457	291,980	285,976	292,789	284,431	227,436	233,225	233,225
Budget as Percent of Total Budget w/o Exempt Debt	0.44462%	0.44564%	0.29471%	0.29069%	0.28191%	0.27724%	0.21702%	0.21398%	0.21404%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.41968%	0.41514%	0.28384%	0.27801%	0.27141%	0.26366%	0.20982%	0.20872%	0.20872%
Building Department									
Total Building Department Budget	298,639	297,603	320,568	319,781	338,350	337,876	355,672	367,793	367,793
Budget as Percent of Total Budget w/o Exempt Debt	0.31690%	0.31999%	0.32356%	0.32505%	0.32578%	0.32933%	0.33938%	0.33744%	0.33754%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.29913%	0.29809%	0.31164%	0.31087%	0.31364%	0.31320%	0.32812%	0.32915%	0.32915%
Board of Health									
Total Board of Health Budget	237,546	236,148	266,437	266,237	287,124	286,527	283,351	296,259	296,259
Budget as Percent of Total Budget w/o Exempt Debt	0.25207%	0.25391%	0.26893%	0.27062%	0.27646%	0.27928%	0.27037%	0.27181%	0.27189%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.23794%	0.23654%	0.25901%	0.25882%	0.26616%	0.26560%	0.26140%	0.26513%	0.26513%
Total Planning and Development									
Total Planning and Development	955,178	948,208	878,984	871,995	918,263	908,834	866,459	897,277	897,277
Budget as Percent of Total Budget w/o Exempt Debt	1.01359%	1.01954%	0.88720%	0.88636%	0.88415%	0.88586%	0.82676%	0.82322%	0.82348%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.95675%	0.94977%	0.85449%	0.84770%	0.85121%	0.84247%	0.79934%	0.80300%	0.80300%
Public Safety									
Total Police Budget	7,136,187	7,121,188	7,503,411	7,498,274	7,772,447	7,759,590	7,979,294	7,805,157	7,769,657
Budget as Percent of Total Budget w/o Exempt Debt	7.57262%	7.65691%	7.57350%	7.62179%	7.48371%	7.56341%	7.61371%	7.16095%	7.13066%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	7.14795%	7.13293%	7.29436%	7.28936%	7.20487%	7.19295%	7.36120%	6.98506%	6.95329%
Fire									
Total Fire Budget	5,483,914	5,475,202	5,432,483	5,432,037	5,799,536	5,694,007	5,800,706	5,822,370	5,822,370
Budget as Percent of Total Budget w/o Exempt Debt	5.81930%	5.88710%	5.48323%	5.52151%	5.58409%	5.55005%	5.53494%	5.34181%	5.34352%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.49296%	5.48423%	5.28113%	5.28069%	5.37603%	5.27821%	5.35137%	5.21060%	5.21060%
Emergency Management									
Total Emergency Management Budget	37,751	27,523	21,840	21,775	36,927	35,902	33,527	6,812	6,812
Budget as Percent of Total Budget w/o Exempt Debt	0.04006%	0.02959%	0.02204%	0.02213%	0.03556%	0.03499%	0.03199%	0.00625%	0.00625%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.03781%	0.02757%	0.02123%	0.02117%	0.03423%	0.03328%	0.03093%	0.00610%	0.00610%
Parking Clerk									
Total Parking Clerk Budget	5,200	4,180	5,200	4,513	5,200	5,200	5,200	5,200	5,200
Budget as Percent of Total Budget w/o Exempt Debt	0.00552%	0.00449%	0.00525%	0.00459%	0.00501%	0.00507%	0.00496%	0.00477%	0.00477%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00521%	0.00419%	0.00506%	0.00439%	0.00482%	0.00482%	0.00480%	0.00465%	0.00465%

General Fund Budget Classification As Percent of Overall Budget and Revenue

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC
Total Public Safety Budget Net Allocations	12,663,051	12,628,092	12,962,934	12,956,599	13,614,110	13,494,699	13,818,727	13,639,538	13,604,038
Budget as Percent of Total Budget w/o Exempt Debt	13.43750%	13.57810%	13.08403%	13.17002%	13.10836%	13.15352%	13.18560%	12.51378%	12.48520%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	12.68393%	12.64891%	12.60177%	12.59561%	12.61995%	12.50926%	12.74830%	12.20641%	12.17464%
School Departments									
Town Tewksbury School Budget	53,635,278	52,758,955	56,570,806	56,142,624	59,056,549	58,221,421	59,708,554	61,187,066	61,187,066
Budget as Percent of Total Budget w/o Exempt Debt	56.91550%	56.72800%	57.09925%	57.06742%	56.86266%	56.74945%	56.97293%	56.13689%	56.15486%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	53.72371%	52.84594%	54.99468%	54.57843%	54.74398%	53.96984%	55.08338%	54.75805%	54.75805%
Shawsheen Regional Vocational School	5,646,988	5,646,988	5,566,567	5,566,567	6,201,732	6,201,732	6,593,936	6,989,572	6,989,572
Budget as Percent of Total Budget w/o Exempt Debt	5.99235%	6.07181%	5.61857%	5.65826%	5.97134%	6.04494%	6.29183%	6.41268%	6.41473%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.65630%	5.65630%	5.41148%	5.41148%	5.74885%	5.74885%	6.08315%	6.25517%	6.25517%
Essex North Shore Agricultural and Tech. School District	77,149	76,384	54,784	54,777	124,159	124,159	129,125	128,982	128,982
Budget as Percent of Total Budget w/o Exempt Debt	0.08187%	0.08213%	0.05530%	0.05568%	0.11955%	0.12102%	0.12321%	0.11834%	0.11837%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.07728%	0.07651%	0.05326%	0.05325%	0.11509%	0.11509%	0.11912%	0.11543%	0.11543%
Total School Departments	59,359,415	58,482,327	62,192,157	61,763,968	65,382,440	64,547,312	66,431,616	68,305,620	68,305,620
Budget as Percent of Total Budget w/o Exempt Debt	62.98971%	62.88194%	62.77312%	62.78136%	62.95355%	62.91540%	63.38796%	62.66791%	62.68796%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	59.45728%	58.57875%	60.45942%	60.04316%	60.60793%	59.83378%	61.28566%	61.12864%	61.12864%
Department of Public Works									
DPW Administration									
Total DPW Administration Budget Net Allocations	305,891	296,444	374,493	366,732	456,407	448,314	365,124	350,400	351,000
Budget as Percent of Total Budget w/o Exempt Debt	0.32460%	0.31875%	0.37799%	0.37277%	0.43945%	0.43698%	0.34840%	0.32148%	0.32213%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.30640%	0.29693%	0.36406%	0.35651%	0.42308%	0.41558%	0.33684%	0.31358%	0.31412%
DPW Engineering									
Total DPW Engineering Budget Net Allocations	194,405	193,794	154,303	143,999	174,069	172,993	167,310	187,509	187,509
Budget as Percent of Total Budget w/o Exempt Debt	0.20629%	0.20837%	0.15574%	0.14637%	0.16760%	0.16862%	0.15964%	0.17203%	0.17209%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.19473%	0.19411%	0.15000%	0.13999%	0.16136%	0.16036%	0.15435%	0.16781%	0.16781%
DPW Highway									
Total DPW Highway Budget	912,445	873,959	1,059,999	1,038,164	1,270,824	1,255,175	1,188,276	1,237,491	1,237,491
Budget as Percent of Total Budget w/o Exempt Debt	0.96825%	0.93971%	1.06990%	1.05527%	1.22361%	1.22344%	1.13383%	1.13535%	1.13572%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.91395%	0.87540%	1.03047%	1.00924%	1.17802%	1.16352%	1.09623%	1.10747%	1.10747%
DPW Forestry									
Total DPW Forestry Budget	89,845	89,410	90,388	90,080	90,706	89,934	84,785	86,255	86,255
Budget as Percent of Total Budget w/o Exempt Debt	0.09534%	0.09614%	0.09123%	0.09156%	0.08734%	0.08766%	0.08090%	0.07914%	0.07916%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.08999%	0.08956%	0.08787%	0.08757%	0.08408%	0.08337%	0.07822%	0.07719%	0.07719%
DPW Fleet Maintenance									
Total DPW Fleet Maintenance Budget Net Allocations	782,914	742,741	669,867	661,813	680,436	676,157	619,427	643,210	643,210
Budget as Percent of Total Budget w/o Exempt Debt	0.83079%	0.79862%	0.67612%	0.67271%	0.65516%	0.65906%	0.59105%	0.59012%	0.59031%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.78420%	0.74397%	0.65120%	0.64337%	0.63075%	0.62678%	0.57144%	0.57563%	0.57563%
DPW Snow and Ice									
Total DPW Snow and Ice Budget	1,042,894	1,035,948	986,506	986,206	875,229	875,094	256,000	256,000	256,000
Budget as Percent of Total Budget w/o Exempt Debt	1.10667%	1.11388%	0.99572%	1.00245%	0.84272%	0.85297%	0.24427%	0.23487%	0.23495%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	1.04461%	1.03766%	0.95902%	0.95873%	0.81132%	0.81119%	0.23617%	0.22910%	0.22910%
Street Lighting									
Operating									
Total Street Lighting Budget	190,100	190,100	260,000	260,000	265,678	265,457	180,000	180,000	180,000
Budget as Percent of Total Budget w/o Exempt Debt	0.20173%	0.20440%	0.26243%	0.26428%	0.25581%	0.25875%	0.17175%	0.16514%	0.16520%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.19041%	0.19041%	0.25276%	0.25276%	0.24628%	0.24607%	0.16606%	0.16109%	0.16109%
Solid Waste Disposal									
Total Solid Waste Budget	2,116,217	2,116,122	2,330,350	2,330,350	2,400,219	2,393,291	2,455,195	2,539,013	2,539,013
Budget as Percent of Total Budget w/o Exempt Debt	2.24564%	2.27532%	2.35212%	2.36874%	2.31105%	2.33278%	2.34271%	2.32945%	2.33020%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	2.11971%	2.11961%	2.26542%	2.26542%	2.22494%	2.21852%	2.26501%	2.27223%	2.27223%
Total DPW Budget Net Allocations	5,634,710	5,538,517	5,925,907	5,877,345	6,213,570	6,176,414	5,316,118	5,479,878	5,480,478
Budget as Percent of Total Budget w/o Exempt Debt	5.97932%	5.95518%	5.98126%	5.97416%	5.98274%	6.02026%	5.07255%	5.02759%	5.02975%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.64400%	5.54765%	5.76080%	5.71360%	5.75983%	5.72538%	4.90432%	4.90410%	4.90464%

General Fund Budget Classification As Percent of Overall Budget and Revenue

	FY2017 BUDGETED	FY2017 EXPENDED	FY2018 BUDGETED	FY2018 EXPENDED	FY2019 BUDGETED	FY2019 EXPENDED	FY2020 BUDGETED	FY2021 DEPT REQ	FY2021 TM REC
Unclassified									
Non-Exempt Principal Debt	284,330	284,330	273,685	273,685	265,900	265,900	244,415	1,015,000	1,015,000
Budget as Percent of Total Budget w/o Exempt Debt	0.30172%	0.30572%	0.27624%	0.27819%	0.25602%	0.25918%	0.23322%	0.93123%	0.93152%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.28480%	0.28480%	0.26606%	0.26606%	0.24648%	0.24648%	0.22548%	0.90835%	0.90835%
Non-Exempt Interest Debt	68,225	68,225	127,050	127,050	121,242	121,242	111,520	602,131	602,131
Budget as Percent of Total Budget w/o Exempt Debt	0.07240%	0.07336%	0.12824%	0.12914%	0.11674%	0.11818%	0.10641%	0.55243%	0.55261%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.06834%	0.06834%	0.12351%	0.12351%	0.11239%	0.11239%	0.10288%	0.53886%	0.53886%
Interest Temporary Debt	1,657	1,656	-	-	-	-	-	-	-
Budget as Percent of Total Budget w/o Exempt Debt	0.00176%	0.00178%	0.00000%						
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00166%	0.00166%	0.00000%						
Total Retirement Net Allocations	5,436,137	5,436,134	5,788,257	5,788,257	6,146,028	6,146,028	6,565,432	6,730,476	6,730,476
Budget as Percent of Total Budget w/o Exempt Debt	5.76860%	5.84509%	5.84233%	5.88360%	5.91771%	5.99064%	6.26463%	6.17497%	6.17694%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	5.44510%	5.44510%	5.62699%	5.62699%	5.69722%	5.69722%	6.05686%	6.02329%	6.02329%
Occupational Injury Reserve	128,871	128,871	99,961	99,961	125,000	125,000	125,000	125,000	125,000
Budget as Percent of Total Budget w/o Exempt Debt	0.13675%	0.13857%	0.10089%	0.10161%	0.12036%	0.12184%	0.11927%	0.11468%	0.11472%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.12908%	0.12908%	0.09718%	0.09718%	0.11587%	0.11587%	0.11532%	0.11187%	0.11187%
Unemployment Compensation	1,500	1,335	2,000	1,400	5,000	1,749	5,000	5,000	5,000
Budget as Percent of Total Budget w/o Exempt Debt	0.00159%	0.00144%	0.00202%	0.00142%	0.00481%	0.00170%	0.00477%	0.00459%	0.00459%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00150%	0.00134%	0.00194%	0.00136%	0.00463%	0.00162%	0.00461%	0.00447%	0.00447%
Total Group Insurance Net Allocations	4,395,634	4,240,198	4,297,989	4,231,085	4,315,788	4,236,585	4,382,546	4,510,605	4,510,605
Budget as Percent of Total Budget w/o Exempt Debt	4.66446%	4.55919%	4.33814%	4.30078%	4.15546%	4.12947%	4.18175%	4.13831%	4.13964%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	4.40288%	4.24719%	4.17824%	4.11320%	4.00063%	3.92721%	4.04306%	4.03667%	4.03667%
Total Other-Post Employment Benefits	-	-	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Budget as Percent of Total Budget w/o Exempt Debt	0.00000%	0.00000%	0.65607%	0.66071%	0.62585%	0.63357%	0.62022%	0.59635%	0.59654%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00000%	0.00000%	0.65107%						
Total Medicare Tax Net Allocations	231,516	231,498	242,355	242,040	278,988	278,862	249,754	256,343	256,343
Budget as Percent of Total Budget w/o Exempt Debt	0.24568%	0.24891%	0.24462%	0.24603%	0.26862%	0.27181%	0.23831%	0.23519%	0.23526%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.23190%	0.23188%	0.23560%	0.23530%	0.25862%	0.25850%	0.23041%	0.22941%	0.22941%
Fire and Liability Insurance	262,921	261,799	334,630	334,612	259,318	257,202	389,682	416,008	416,008
Budget as Percent of Total Budget w/o Exempt Debt	0.27900%	0.28149%	0.33776%	0.34012%	0.24968%	0.25070%	0.37183%	0.38167%	0.38179%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.26335%	0.26223%	0.32531%	0.32529%	0.24038%	0.23842%	0.35950%	0.37230%	0.37230%
North Middlesex Regional Emergency Communications Center	-	-	-	-	-	-	-	490,809	490,809
Budget as Percent of Total Budget w/o Exempt Debt	0.00000%	0.45030%	0.45044%						
Budget as Percent of Total Operating Revenues w/o Exempt Debt	0.00000%	0.49162%	0.49162%						
Total Unclassified Budget Net Allocations	10,810,791	10,654,046	11,815,927	11,748,091	12,167,264	12,082,568	12,723,349	14,801,372	14,801,372
Budget as Percent of Total Budget w/o Exempt Debt	11.47196%	11.45555%	11.92630%	11.94161%	11.71526%	11.77709%	12.14041%	13.57972%	13.58406%
Budget as Percent of Total Operating Revenues w/o Exempt Debt	10.82862%	10.67161%	11.48672%	11.42078%	11.27876%	11.20025%	11.73777%	13.24617%	13.24617%
Total Budget Before Transfers Net Allocations/Offsets w/o Exempt Debt	94,236,685	93,003,379	99,074,509	98,379,470	103,858,223	102,593,813	104,801,625	108,996,175	108,961,305
Recurring Revenue:									
TOTAL PROPERTY TAXES - LEVIED w/o Exempt Debt	70,189,395	70,189,395	74,376,362	74,376,362	78,416,959	78,416,959	81,546,456	84,435,118	84,435,118
TOTAL STATE ESTIMATED REVENUES	16,410,387	16,410,387	16,585,377	16,585,377	16,874,088	16,874,088	17,009,744	17,009,744	17,009,744
TOTAL LOCAL ESTIMATED REVENUES	12,715,636	12,715,636	11,470,913	11,470,913	12,240,038	12,240,038	9,580,515	10,122,636	10,122,636
TOTAL OTHER AVAILABLE FUNDS: TEACHER SALARY DEFERRAL #2	519,979	519,979	433,305	433,305	346,622	346,622	259,955	173,278	173,278
Total Annual Operating Revenues	99,835,397	99,835,397	102,865,957	102,865,957	107,877,707	107,877,707	108,396,670	111,740,775	111,740,775